

CONTINENTAL SELLING PRICES: AUSTRIA Sch. 15; BELGIUM Fr 30; DENMARK Kr 6.00; FRANCE Fr 6.00; GERMANY DM 2.0; ITALY L 1.000; NETHERLANDS Fl 2.25; NORWAY Kr 6.00; PORTUGAL Esc 50; SPAIN Ptas 50; SWEDEN Kr 6.00; SWITZERLAND Fr 2.0; EIRE 42p; MALTA 30c

NEWS SUMMARY

GENERAL

China's Deng, 77, takes back seat

Belgians strike

Expulsion call

Marchais vote

Missile found

Rulers retained

Arms cache find

Moi accuses

Death flight

Gandhi attacks

England lose

Run, rabbit, run

Briefly

BUSINESS Concern over U.S. interest rates

BOLIVIAN tin miners called a two-day protest strike

CHANCELLOR Sir Geoffrey Howe this week decides on options for his Budget

EUROPEAN CURRENCY trading was influenced by nervousness about U.S. interest rates

BRITISH RAIL has called leaders of all its unions to an urgent special meeting

TREASURY PLANS to raise the cost of "cheap" EEC industrial loans

U.S. OFFSHORE BANKING industry attracted more than \$60bn

COMMERCIAL VEHICLE sales remained depressed last month

ASSOCIATED PULP and Paper Mills, of Australia, reported a sharp fall in pre-tax profits

BRITISH COMPANIES have lost orders worth at least \$50m

BRITISH COMPANIES have lost orders worth at least \$50m

BRITISH COMPANIES have lost orders worth at least \$50m

BRITISH COMPANIES have lost orders worth at least \$50m

BRITISH COMPANIES have lost orders worth at least \$50m

BRITISH COMPANIES have lost orders worth at least \$50m

BRITISH COMPANIES have lost orders worth at least \$50m

BRITISH COMPANIES have lost orders worth at least \$50m

BRITISH COMPANIES have lost orders worth at least \$50m

Orion Royal Bank in £35m international Laker rescue attempt

By ALAN FRIEDMAN AND MICHAEL DONNE

ORION ROYAL BANK, a subsidiary of the Royal Bank of Canada, yesterday was trying to form an international consortium to raise \$35m to rescue Laker Airways from receivership and obtain a Stock Exchange listing for the new company.

By ARTHUR SANDLES

THOUSANDS of Laker Airways package tour customers planning holiday this summer will be told today that they have been rebooked with other operators.

Rebooked holidays threaten legal row

THOUSANDS of Laker Airways package tour customers planning holiday this summer will be told today that they have been rebooked with other operators.

Reagan facing tough fight for \$757bn Budget

By REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan faces his toughest congressional battle yet to win support for his proposed \$757.6bn Budget for 1983, which he officially presents today.

BUDGET ESTIMATES (\$bn)

Table with columns: Fiscal Year, Receipts, Outlays, Deficit, Deficit without new savings plan. Rows for 1982, 1983, 1984, 1985.

BR to spell out financial effect of strike to unions

By PHILIP BASSETT, LABOUR CORRESPONDENT

BRITISH RAIL has called leaders of all its unions to an urgent special meeting this afternoon of the Rail Council, the industry's highest consultative body, to spell out the serious financial position facing BR as a result of the train drivers' strikes.

By PHILIP BASSETT, LABOUR CORRESPONDENT

though agreement to attend has been given by the other unions, the National Union of Railwaymen, the white-collar Transport Salaried Staffs Association and the Confederation of Shipbuilding and Engineering Unions, which represent some workshop employees.

By PHILIP BASSETT, LABOUR CORRESPONDENT

may well respond sympathetically. BR is also likely to explain that it can apportion about \$25m of next year's external financing to the industry's highest consultative body, to spell out the serious financial position facing BR as a result of the train drivers' strikes.

UK loses Malaysian contracts

By KEVIN RAFFERTY

BRITISH COMPANIES have lost orders worth at least \$50m and possibly more than \$60m to Malaysia since Datuk Seri Dr Mahathir Mohamad, the Prime Minister, launched his "buy non-British" directive in early October.

By KEVIN RAFFERTY

government land schemes has also not been renewed. ICI in London, however, said this was "pure speculation."

By KEVIN RAFFERTY

deal to supply Scorpion light tanks and other contracts since the directive, said: "British companies have lost millions of pounds worth more than they have won."

Alliance support 'falls sharply'

By MARGARET VAN HATTEM, POLITICAL STAFF

SUPPORT FOR the Social Democratic/Liberal Alliance has dropped sharply in the past three months, cutting its lead over the Conservatives from 17 percentage points to one, according to a weekend opinion poll.

By MARGARET VAN HATTEM, POLITICAL STAFF

indicated by present percentages to about 40. Another weekend poll in the Glasgow constituency of Hillhead, where Mr Roy Jenkins is preparing to fight a by-election for the Alliance in March, shows the Alliance and Labour running neck-and-neck with 31 per cent each of the 75 per cent of voters who have made up their minds.

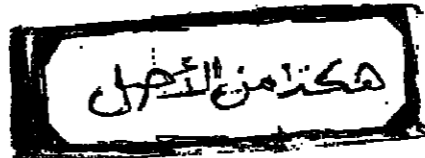
By MARGARET VAN HATTEM, POLITICAL STAFF

broader the BN's scope, up to six of their members are expected to defy the party's decision to support the Government.

FACT PLACING CAPACITY In the Eurobond issuing business, some banks command a large placing capacity. Ours is substantial: in 1981, we managed and co-managed 45 international public bond issues, totalling approximately US Dollars 3,000,000,000. Credit Commercial de France places bonds worldwide, thanks to relations with investors, built-up over many years of continuous commitment to this market. CREDIT COMMERCIAL DE FRANCE For firm placing, contact CCF's New Issues Department. Consider also our proven capability to lead successful issues, our placing capacity and the active support we give on the secondary market. Telephone Paris 720 9200, telex 620086.

CONTENTS Steel: West German merger plans 12 Carrington in Malaysia: Britain tries to clear the air 13 Technology: BOC's growth in graphite 10 Management: Exxon's office systems 8





# Japan seen as 'most vulnerable' to trade pressure

By Giles Merritt in Brussels

JAPAN is singled out as the country most vulnerable to protectionist measures by the EEC in a study released in Brussels today.

According to a "protectionism predictor" contained in the report, it is not only Japan's surging exports and its mounting \$15bn trade surplus with the Community that make it liable to become the first victim of EEC trade curbs. Other factors taken into account in the predictor, which examines the prospects of all the EEC's main trading partners, include retailing power, raw material power and security relevance.

The report's authors, European Research Associates, acknowledge that their score-board device is a comparatively crude one, but under a system that awards marks in relation to a country's likely immunity to protectionist action Japan scores only 15 out of a possible 66.

The next most vulnerable of the EEC's trading partners are

the newly-industrialised countries of Southeast Asia, such as South Korea and Taiwan, which as a group score only 15, in much the same category as Latin America, China and India.

The U.S., more surprisingly, also emerges as only a little less vulnerable to EEC protectionist measures. While it scores strongly on retaliatory power, which in addition to counter-measures includes the leverage of substantial investment in Europe its overall score is only 39.

The Brussels study, "EEC Protectionism: present practice and future trends," is the concluding volume of a two-part report launched last June. It analyses protectionist devices so far adopted by EEC states toward their main trading partners and toward one another, and examines the various measures still available to the Community together with the different options for using them.

# Scotland to keep its two U.S. bureaux

By Mark Meredith in Edinburgh

SCOTLAND inward investment promotion offices are to be maintained in New York and San Francisco, according to Mr George Younger, the Secretary of State for Scotland.

The two offices were set up in 1979 by the Scottish Development Agency on a two-year trial period to encourage U.S. companies to plan their expansion abroad in Scotland.

The offices now fall under the

responsibility of the "Locate in Scotland" office which combines the industrial promotion activity of the development agencies with the grant-giving abilities of the Scottish Economic Planning Department.

Mr Younger, in reply to a question in Parliament last week said a review had shown that the offices were an essential element in the success of "Locate in Scotland" in co-ordinating inward investment.

# France-Brazil links plan

By Terry Doodsworth

THE French Government has indicated a Brazil that it will be prepared to advance mixed State-guaranteed credit lines of about FFR 4bn (\$675m) this year if agreement can be reached on a number of projects involving French equipment exports.

An outline deal on this new financing, worth more than

double the FFR 1.8bn extended to Brazil last year, was drawn up during a visit to Paris of Sig Antonio Netto, the Brazilian Planning Minister, last week. Although not officially described as a formal protocol, the agreement is intended to give Brazil rights to a mixed credit package of guaranteed official loans, private credits and Treasury advances.

# British computer sale to Nigeria

By Our World Trade Staff

SYSTEMS PROGRAMMING International, a leading UK systems and software company, has been awarded a £3.5m contract by Shell Petroleum Development of Nigeria to supply an oilfield production management system.

The system will be implemented on the company's DEC PDP 11/44 computers, and it is estimated that it will take three years to complete the contract.

The system will provide the oil company's production management with real time facilities for the entry of production control data.

APV International of Crawley has won a £2m contract to supply an automated cheese plant to the DMV Campina dairy company at Born, the Netherlands. The project will be undertaken with APV Nederland, the company's Dutch association, and will convert 600,000 litres of milk per day into Gouda cheese.

BTR Belling of Lancashire is to supply £1m worth of silvercord steel cord conveyor beltting to the Neyveli Lignite Corporation, which operates one of the largest open cast lignite mines in Tamil Nadu state in south India.

BP plans to spend \$40m in Brazil

By Andrew Whitely in Rio de Janeiro

BP is to spend about \$40m in Brazil this year on oil and mineral exploration. About 10 per cent of the group's worldwide spending on minerals is being allocated to Brazil, according to the company.

Mr Jack Birks, a managing director of BP responsible for minerals and head of its Selection Trust subsidiary, is currently visiting Brazil on a fact-finding visit.

After meeting in Brasilia with Sr Cesar Cals, the Mines and Energy Minister, he said BP would be prepared to participate in the Carajas minerals project in the Amazon—the world's largest untapped deposits.

# U.S.-EEC AGRICULTURAL DISPUTE

## Washington goes on the offensive

By John Wyles in Brussels

OF THE SEVERAL encounters in Washington today and tomorrow between three European Community Commissioners and the Reagan Administration, it is the meeting with Mr John Block, the Agriculture Secretary, which is likely to drive home the full extent of the ideological and political disagreements between the U.S. and Europe.

A toothy, mop-haired farming millionaire from the Middle West, the 47-year-old Mr Block has been leading a crusade against aspects of the EEC's farm policy almost from his first day in office.

In the previous meetings with Commissioners, he has warned that his objective is nothing less than to roll back the \$3bn a year the EEC spends on subsidising the export of its farm surpluses.

In effect, Mr Block is putting a second bullet in the pistol chamber in the game of Russian roulette that the EEC is currently playing with the U.S. on trade issues.

It is a matter of debate as to whether the firing of anti-dumping suits against EEC producers by U.S. steel companies means that the first bullet has been fired.

Previous U.S. administrations have not hidden their dislike of the tendency of the common agricultural policy (CAP) to produce surpluses and drive the EEC into an increasing number of world markets.

But no previous administration has read the riot act like this one.

If the EEC maintains its subsidy policy, said Mr Block a

year ago, then "serious friction in our bilateral relations would result, as would increased instability in world markets."

At least part of the reason for this offensive lies in domestic political considerations.

Just before Christmas, the Congress passed a new Agriculture Act (1982-85) which looks likely to cost at least \$11bn in supporting U.S. farmers.

This estimate is higher than the Administration would have liked and could climb significantly because the Act has fewer controls over production than its predecessor.

As a result, the U.S. may need to step up its farm exports if Washington is to be spared the cost of propping up farm incomes in the face of falling domestic prices.

World markets, however, and therefore the return to U.S. farmers, will almost certainly be affected by the volume of subsidised EEC exports of products including butter, sugar, cereals and beef. Mr Block's argument is simple: EEC surpluses and subsidies tend to depress world prices and, thus, the profits of more profitable and productive U.S. farmers.

He maintains that the spirit of the General Agreement on Tariffs and Trade subsidies code requires the EEC to reduce its level of subsidies and to refrain from expanding its share of markets with the help of subsidies.

The EEC says this is nonsense, a typical case of a new U.S. Administration either ignoring, misunderstanding or

repudiating the commitment of its predecessor. The Gatt subsidies code says that nations should not try to buy more than an "equitable" share of world markets and the EEC has fully complied, say Community officials.

Washington, however, points to a trend line which shows that the EEC's share of the world agricultural export trade (excluding intra-EEC trade) has risen from 9.3 per cent to 11.4 per cent between 1973 and 1980.

At the same time, growing self-sufficiency and, the U.S. alleges, steady protectionism, has reduced the EEC share of world imports from 24.7 to 19.5 per cent over the same period.

The Commission's figures suggest a different conclusion—market shares have held steady. Indeed, the EEC's agricultural trade deficit climbed from \$20.6bn in 1973 to \$31.6bn in 1980. Its deficit with the U.S. alone is more than \$7bn—more than the response of one U.S. official is that "our agricultural trade surplus ought to be double."

But there is little doubt that the EEC's presence in certain markets such as sugar and poultry has become more significant and, therefore, influential on world prices in the last few years.

This is a reflection of increasing internal production surpluses.

Washington had hoped that the EEC's efforts to reform the CAP over the next six months would have brought greater promise of a control on surpluses and a closer alignment between EEC and world prices.

By last November, it was pretty clear to Washington that neither was likely to happen and that persistent external pressure would be needed to change the EEC's mind.

But there is also a strong defensive element to Mr Block's diplomacy.

In its agonising on how to cope with the potential effects of Spanish membership, the Commission is again thinking in terms of levying a tax on fats and oils to help mop up the prospective olive oil lake. This would hit \$4bn exports of U.S. soya to the EEC. Such a tax would have to be negotiated through Gatt, and Washington says that it will fight to the last ditch to prevent it happening.

Similarly, the U.S. can see France beginning to foment an assault on U.S. exports of cereals substitutes which Community farmers feed to livestock because it is cheaper than EEC-produced cereals. With its sales of corn gluten at 3m tonnes a year and rising, Washington says it will not agree any voluntary restraint on its exports of cereals substitutes.

However, Mr Block is already making it clear that he is not just involved in a war of words. Having received complaints against EEC policies from U.S. producers of poultry, sugar, wheat flour and pasta, the U.S. has already started Gatt proceedings alleging a breach of the subsidies code through subsidies of wheat flour exports.

This is a test case which may be followed by complaints in the Gatt on the other three products.

# GM set to build plant in Tunisia

By Roderick Oram in New York

GENERAL MOTORS is close to signing an agreement to build a car and lorry assembly plant in Tunisia. The shareholdings in the as-yet unnamed company will be GM 20 per cent, Isuzu, its Japanese affiliate, 10 per cent and Tunisian private investors 70 per cent.

GM, the world's largest car and truck maker, said it will identify the Tunisian investors when the deal is completed. But it is understood that a major one is a Tunisian car dealer handling GM products.

The plant, to be built in the town of Kairouan about 120 miles south-west of Tunis, will begin by assembling completely knocked down (CKD) vehicles but later it will make some components.

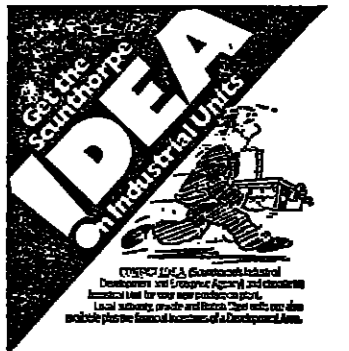
# Russia to sell oil to Greece

By Victor Walker in Athens

THE SOVIET UNION is to supply Greece with 2m tons of crude oil this year, 900,000 tons of it of Libyan origin but under Russian ownership, Mr Ioannis Pappaspyros, the Under-Secretary of Commerce, said at the weekend.

He said the oil will be bought at \$35.35 per barrel and will be paid for in convertible currency. To balance this, the Soviet Union has agreed to buy a specified amount of agricultural products during 1982, including a minimum of 90,000 tons of oranges, he said.

The oil represents about one-fifth of Greece's total requirements this year.



# SHIPPING REPORT

## Ship sales market active

By Andrew Fisher

TANKER and dry cargo rates remained low last week, but there was a spurt of activity on the sale and purchase market at prices showing just how low ship values have fallen.

Gabraith Wrightson said the most significant sale was that of the 68,000 deadweight ton bulk carrier, South Beauty, to German interests for around \$9.25m.

The brokers reckoned this was the first open market sale of a Panamax bulk carrier—the largest size able to pass through the Panama Canal—for more

than six months when it would have fetched up to \$16m.

Matheson (Chartering) pointed out in its monthly report that Panamax and other large bulk carriers were especially badly affected by the continued rate weakness in January.

On the tanker front, where business remained poor last week, the number of tankers and combination carriers laid up, idle or being repaired showed a further sharp rise in January to 192 ships of 28.8m dwt, according to Howard Houlder.

# World Economic Indicators

	UNEMPLOYMENT				
		Jan. '82	Dec. '81	Nov. '81	Jan. '81
UK	00%	3,070.6	2,940.7	2,953.3	2,419.5
	%	12.7	12.2	12.2	10.0
W. Germany	00%	1,703.9	1,490.0	1,365.9	1,118.3
	%	6.5	5.7	5.2	4.3
France	00%	2,014.4	2,016.2	2,001.9	1,632.0
	%	8.9	8.9	8.8	7.2
Italy	00%	2,145.9	2,136.8	2,119.3	1,850.4
	%	9.6	9.6	9.5	8.3
Netherlands	00%	475.6	443.2	427.2	322.4
	%	9.1	8.5	8.2	6.2
Belgium	00%	525.4	518.4	516.7	493.5
	%	12.9	12.8	12.7	10.4
U.S.	00%	9,462.0	9,004.0	8,520.0	7,785.0
	%	8.9	8.4	8.0	7.4
Japan	00%	1,190.0	1,210.0	1,220.0	1,180.0
	%	2.1	2.1	2.1	2.1

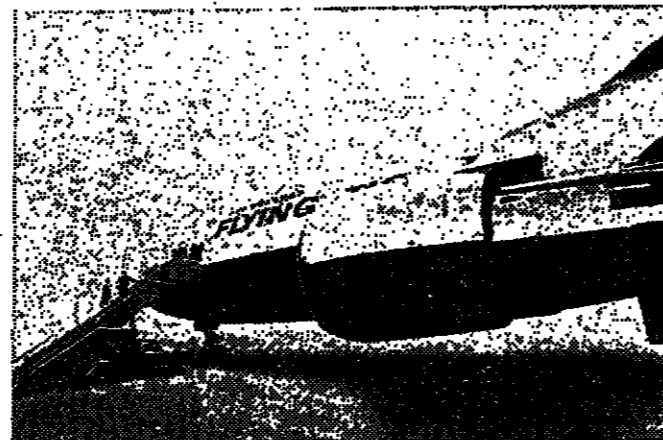
Source (except U.S., UK and Japan): Eurostat

# Digital's computers are changing the way the world thinks.

When we introduced the Mini-computer, over 20 years ago, we immediately established ourselves as industry pioneers. For the first time, computers were taken out of the computer room and made available to people who were not necessarily computer experts. It was a major change, the first of many we've made since then.

Over the years, we've made computers smaller yet more powerful, less expensive yet more reliable, more versatile yet easier to use. We've specialised in systems that

put information exactly where it's needed, in the hands of the people who actually use it in their work.



In the United States, Boeing Aerospace engineers exchange data instantly, thanks to Digital's state-of-the-art computer networking technology.

These changes have allowed us to bring computer technology to whole new fields, changing them in turn.

Now, with over 63,000 people in over 40 countries, with over \$3,000 million in annual sales, we're one of the world's biggest, most respected computer companies. And we'd like to share our experience with you.

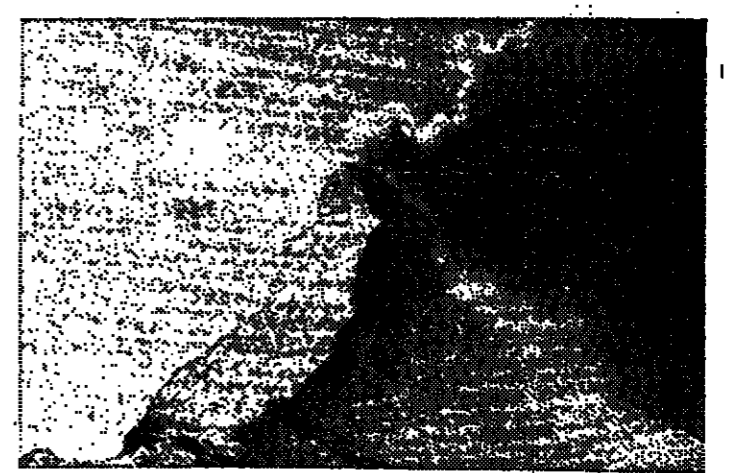
We manufacture one of the broadest lines of proven equipment in the industry,

so we can offer you a system that's as large as you need, but no larger. When you need more capacity, the extensive compatibility of our systems, lets you add it on gradually, without sacrificing your original investment.

As for follow-through support, Digital is second to none. We have over 16,000 service people worldwide, devoted only to maintaining your equipment, training your people and keeping your system running smoothly for as long as you use it.

So if you want the technology, the expertise, and the follow-through

capabilities of a leader in the industry, talk to us.



In Switzerland, Digital's computers analyse data from 60 weather stations every 10 minutes, giving accurate forecasts of the capricious Alpine weather.

Digital Equipment Co. Limited, Digital Park, PO Box 110, Imperial Way, Reading RG2 0TR.

# digital

## We change the way the world thinks.



In London, Digital's computers process up to 120,000 Credit items a day from the 1,650 branches of the Trustee Savings Bank.



In Milan, Italy, Digital brought computers right to the floor of the Alfa Romeo factory, to perform extensive dynamic testing on every engine produced.

# HIGHVELD

STEEL AND VANADIUM CORPORATION LIMITED

(Incorporated in the Republic of South Africa)

## INTERIM REPORT FOR THE SIX MONTHS ENDED DECEMBER 31 1981 AND DIVIDEND NOTICE

	Six months to 31.12.81	31.12.80	Year to 30.6.81
<b>PRODUCTION: Metric tons</b>			
Hot metal—total	405 739	389 979	781 544
Continuously cast blocks	238 891	245 497	488 635
Slabs	176 529	148 544	309 503
Billets	14 837	27 509	39 626
<b>Total</b>	<b>430 267</b>	<b>421 550</b>	<b>837 784</b>
<b>Mill products</b>			
Billets	9 272	9 482	17 651
Sections	179 995	199 714	406 183
Plate	143 121	116 238	294 861
<b>Total</b>	<b>332 288</b>	<b>325 424</b>	<b>678 675</b>
Ferro-alloys	87 014	66 290	131 048
Carbonaceous products	105 355	115 618	213 118
<b>GROUP FINANCIAL RESULTS (R000)</b>			
Turnover	179 356	153 070	332 967
Profit before tax	40 079	34 866	73 236
Less: Normal tax	12 661	5 225	6 829
Deferred tax	27 425	23 509	50 377
Less: Minority interests	1 063	585	1 673
Attributable profit	26 365	22 924	48 704
Taxed earnings per share (cents)	38.7	38.7	71.6
Dividend (cents)	11.0	10.0	32.0

The unaudited consolidated profit of the Corporation and its subsidiaries for the six months to December 31 1981, before providing for tax and minority interests, but after providing for interest charges of R4 603 000 and depreciation of R12 382 000 amounted to R40 079 000 compared with the R34 866 000 earned for the half year to December 31 1980.

After providing R12 661 000 for deferred tax and deducting minority interests of R1 063 000, the attributable profit increased from the R22 924 000 earned for the same period last year by 15 per cent to R26 365 000. The rate of taxation was again low due to the high level of capital expenditure.

In view of these results the board has decided to raise the interim dividend to 11 cents per share (1980—10 cents) payable in April 1982 at a cost of R7 488 000.

Following the merger and related transactions between the Anglo American Industrial Corporation (AMIC) and De Beers Industrial Corporation, Highveld has become a subsidiary of AMIC and as a result the group's financial year end will be changed from June 30 to December 31 and the current financial period will cover the eighteen months ending December 31 1982. As a result a second interim report for the six-month period ending June 30 1982 will be issued in August 1982, with a second interim dividend, to be paid in October 1982. The results for the eighteen-month period ending December 31 1982 will be announced in February 1983 and at the same time the final dividend for that period will be declared for payment during April 1983. Thereafter the results for the first half of each financial year will be announced during August, and it is intended that interim dividends should be declared at that time for payment during the following October. The results of each financial year will be published during February of each year and a final dividend declared at that time for payment during April.

It is disappointing to note that, after an encouraging start to the year which indicated a significant improvement, apparent steel consumption in 1981 for the world, including the communist bloc, was below the 1980 tonnage of 722 million. The communist bloc, after more than three decades of rising consumption and production, has now suffered reductions in two successive years. Consumption in the USA, the world's biggest market, improved by 17 per cent after the drop of 17 per cent in the previous year; however, most of this improvement took place in the first half of the year and by the year end demand had again weakened. The International Iron and Steel Institute's forecast for 1982 is a 2 per cent increase in apparent consumption worldwide, the entire increase being in the free world economies. However, recent economic developments in the USA and the continuing recession in Western Europe casts some doubts on this forecast.

As the year progressed, steel export dollar prices came under increasing pressure due to intense competition and the strengthening of the dollar against most other currencies. Nevertheless, during the period under review Highveld's steel exports continued to show satisfactory profit margins.

South African apparent steel consumption during 1981 was at the same record level of 6.9 million tons as 1980 but, as the year progressed, demand weakened and a decrease of 3 to 5 per cent is forecast for 1982.

On January 1 1982 the average basic price of domestic steel was increased by 5 per cent. It is hoped that this practice of small but more regular price increases will be continued and that it will prevent the serious distortion of the market caused by the speculative buying associated with larger annual mid-year increases.

Free world vanadium consumption remained at a reasonable level during the period and the reduced production of vanadium raw material in the western world would have balanced the supply/demand situation but for supplies from communist China. As a result of this vanadium raw material oversupply, prices remained under pressure and the group continued to operate only one of eight roasting units at the Vantra division.

At the beginning of the period Transalloys had satisfactory export sales of manganese ferro-alloys, mainly as a result of the weaker rand and higher steel production in the USA. All five furnaces were operated throughout the period and the six-monthly profit was at a record level. By the end of the period overseas demand and prices had fallen off, and it was necessary to take two of the five furnaces out of operation from the beginning of January 1982.

The Rand Carbide division also enjoyed record profits for the half year. At the end of November 1981 the production of calcium carbide was discontinued. The furnace concerned will be converted to ferro-silicon and will recommence by June 1982. The other two ferro-silicon furnaces operated at capacity during the period. The lower level of activity in the South African ferro-alloy industry will continue to affect sales of metallurgical char and electrode paste in the second half of the year.

Group turnover for the period at R179 356 000 was 17 per cent above the turnover for the half year to December 1980 due to an increase of 89 per cent in export sales and despite a reduction of 9 per cent in local sales. Export sales represented 49 per cent of total turnover compared with 94 per cent for the same period last year, an improvement attributable to increased volumes and the weaker rand.

The erection of the first furnace and three pre-reduction kilns in the second iron plant continues on schedule and the units should commission by mid-1983. The 410-ton a day oxygen plant and Transalloys' sixth furnace will commission as planned before June 1982.

In December 1981 the board approved R60 million for the installation of a reversing hot strip mill at Highveld.

Current overseas and local market conditions make forecasting difficult, but it is expected that the group will maintain a similar level of earnings for the remainder of the financial period.

### SHARE CAPITAL

The issued share capital increased from R58 012 770 at June 30 1981 to R68 071 270 as a result of the issue of 58 500 shares in terms of the share incentive scheme.

### CAPITAL EXPENDITURE

The total commitment in respect of capital expenditure was R161 908 000 at December 31 1981 compared with R151 974 000 at December 31 1980.

### DIVIDEND

The final dividend of 22 cents a share in respect of the financial year to June 30 1981 was declared on August 10 1981 and paid to shareholders on October 2 1981.

### DECLARATION OF DIVIDEND NO. 15 (INTERIM)

Notice is hereby given that dividend No. 15 of 11 cents a share, being the first interim dividend in respect of the financial period July 1 1981 to December 31 1982, has been declared payable to shareholders registered in the books of the Corporation at the close of business on February 26 1982 (1981—dividend No. 13 (interim) of 10 cents a share).

The dividend is declared in the currency of the Republic of South Africa. Dividend warrants will be posted from the office of the transfer secretaries on or about April 1 1982.

Any change of address or dividend instruction to apply to this dividend must be received by the Corporation's transfer secretaries not later than February 26 1982. Shareholders must, where necessary, have obtained the approval of the South African or any other exchange control authorities having jurisdiction in respect of such instructions.

The share transfer register and register of members will be closed from February 27 to March 12 1982, both days included.

In terms of the Republic of South Africa Income Tax Act 1962, as amended, non-resident shareholders' tax will be deducted by the Corporation from dividends payable to those shareholders whose addresses in the share register are outside the Republic. The effective rate of non-resident shareholders' tax is 15 per cent.

The abridged unaudited consolidated income statement of the Corporation and its subsidiaries for the six months to December 31 1981 is contained in the accompanying interim report of the Corporation for that period.

For and on behalf of the Board

W. G. Boustred (Chairman) } Directors  
L. Boyd (Managing Director) }

Transfer Secretaries:  
Consolidated Share Registrars Limited  
62 Marshall Street, Johannesburg 2001  
(P.O. Box 61051, Marshalltown 2107)

Registered Office:  
Portion 29 of the Farm Schoongezicht  
No. 308 J.S. District Witbank  
(P.O. Box 111, Witbank 1035)

Witbank  
February 8 1982

## UK NEWS

### Campaign by Ford lifts commercial vehicle sales

By Kenneth Gooding, Motor Industry Correspondent  
COMMERCIAL vehicle sales rose sharply last month but a big promotional campaign for the Ford Transit van distorted the figures. Overall, the market remains depressed.  
The campaign covered the last quarter of 1981 but closed on January 10, thus causing a last-minute rush to buy in January.  
This resulted in 7,058 Transits being sold, the largest number to be registered in one month in the vehicle's 17-year history.  
Ford's commercial vehicle market share last month reached a record 44 per cent. The Transit campaign helped boost total sales of purpose-built vans to 11,983 in January from 6,756 in the same month last year.  
The impact in an otherwise depressed commercial vehicle market was to raise total sales by 25.7 per cent, compared with January last year to 21,157 according to Society of Motor Manufacturers and Traders' figures.  
But last month's total was 14.25 per cent below the 24,674 for January 1980.  
In January, registrations of trucks above 3.5 tons, the most badly affected part of the business in the past two years, slipped again, from 3,688 in the same month of 1981 to 3,402.  
Car-derived van sales fell from 5,063 to 4,255, or nearly 16 per cent over the same period. Bus and coach registrations declined from 394 to 316.  
Registrations of light four-wheel-drive vehicles moved ahead sharply, probably due to the heavy snow, from 936 to 1,301.  
The importers' share of the total market was held last month at 29.6 per cent, against 30 per cent in January 1981.  
Senior executives of Nissan, the Datsun car group, are expected to arrive in London today for what should be a final round of talks about a possible £200m UK plant.

The team will be led by Mr Mastaka Okuma, the executive vice president, and will meet Department of Industry officials this week.

Opinion in the UK motor industry is still divided on whether Nissan will go ahead with the venture, to build 200,000 Datsuns a year in Britain.  
There is some evidence that the department has been taking a firm line about the level of local content in the cars to be produced.

This is because of the airline industry's poor state worldwide, and BA's own poor cash position, rather than any backwash from the Laker collapse.

Sir John King, BA's chairman, and Mr Roy Watts, deputy chairman and chief executive, have asked Price Waterhouse, the chartered accountants, to study the airline's financial situation, and to make recommendations for its essential capital restructuring in preparation for the sale of shares to the public.  
This study is still in progress, and it is not known whether any details will be published. As it is an internal document, intended for top management

and perhaps the Department of Trade, it seems unlikely to be revealed wholly.

In 1980-81, BA incurred a pre-tax loss of £141m, and another heavy loss, perhaps of about £100m, is openly forecast for this year.

This is because of the continued low level of world air travel, and the need to finance the redundancy programme, which will cost more than £100m in severance payments.

British Airways is still budgeting for a profit in the new financial year starting on April 1.  
But it remains to be seen whether the redundancies already made and the changes

in working practices either already made or being sought, will be enough to turn the airline round.

Much will depend on whether there is a major upturn in world air travel conditions this year. The situation will be improved by the increases of up to 15 per cent in Atlantic air fares, which come into effect this spring. These were agreed among the airline members of the International Air Transport Association before the Laker collapse.

It is uncertain whether any further rises in fares on other routes, for example in Western Europe, will be introduced this spring.

No date has been fixed for hearing the case at Wandsworth, London.  
In six years as a Euro-MP, Lord Bethell estimates he has been overcharged at least £5,000 on flights to and from Brussels.

He is taking the European Commission before the European Court in Luxembourg in April, alleging that it has failed to break up "illegal cartels in civil aviation which allow airlines and some governments to fix high air fares in Europe."

Backed by the Government, Lord Bethell will say that the commission should have taken action against some airlines for infringing the Treaty of Rome's competition rules.

By Raymond Hughes, Law Courts Correspondent  
EURO-MP Lord Bethell will fight another stage in his legal battle against high European air fares today.

At 11 am he and his lawyers personally will serve the London manager of Sabena, the Belgian airline, with a county court summons claiming £50 damages.

Lord Bethell, Conservative Euro-MP for North-West London, says he is entitled to damages for allegedly being overcharged by Sabena for a flight to Brussels.

By James McDonald  
"AT THIS very moment the management of some company is devising a means of going broke that I have not thought of. It may take a lot of effort, but will they do it?"

So writes Mr. Bill Mackey, one of the receivers appointed on Friday to take over the affairs of Laker Airways, in Managing for Profit, a book to be published this month.

On the humane side of a receiver, Mr Mackey writes: "The special assignments departments of accounting firms—sometimes known as the

'coffin and shrouds' departments—spend more time helping companies to avoid receivership than in conducting receivership itself."

Mr Mackey, a partner in Ernst and Whinney, chartered accountants, lists some indicators that raise his suspicions. "Regardless of profit record and publicity, I am suspicious of a company that files its accounts late, or a listed company that postpones the date on which it is due to announce its results."

"I am always amazed at the complacency with which financial commentators regard these events."

Borrowing from a range of international banks by a company operating internationally enables the borrower to play one off against another, cutting interest rates and avoiding giving security.

## Anger at Treasury plan to raise cost of EEC loans

BY TIM DICKSON

TREASURY PLANS to raise the cost of "cheap" EEC industrial loans have attracted fierce criticism in London and Luxembourg.

The increase will come about because of the way in which the Government intends to price the exchange risk cover it provides on money from the European Investment Bank (EIB) and the European Coal and Steel Community (ECSC).

Under the old arrangement, which will still apply to current applicants, the UK Government charges companies taking up the EIB's and the ECSC's mixed currency loans a flat 1 percentage point on top of the normal interest rate. Under both schemes this is presently 11-11½ per cent.

In future, the plan is to charge the broadly commercial (sterling) rate used for Industry Act

loans minus 3 per cent, equivalent to about 14½ per cent under current conditions. On top of this, the banks and other institutions which parcel out EIB and ECSC loans add their charge of between 1 and 2 percentage points.

Industrial and Commercial Finance Corporation (ICFC), which acts as an agent under both schemes, said it is "concerned about any move which makes it more difficult for small companies to benefit from Community funds." ICFC has to date committed £43m of ECSC money and £1.5m of EIB loans to 250 projects.

Midland Bank, which acts as an agent for the EIB, said it "would regret the disappearance of any cheap money source when the prime purpose is to encourage capital projects in the assisted areas."

Hundreds of millions of pounds have been handed out to UK companies by the EIB and the ECSC since Britain joined the European Community. EIB loans are designed to help solve regional problems while ECSC money is restricted to job creating investment projects in coal and steel.

Although the take-up in the UK has generally not been as high as in some other EEC countries, a key attraction to UK borrowers has been the low rate of interest, which even after the 1 per cent charge point premium and the agent's "turn" has been significantly cheaper than the cost of a commercial loan.

Officials in Luxembourg are now worried that following the Government's move to increase the cost of its exchange risk cover, demand for funds could tail off and investment projects be postponed or cancelled.

## Building societies receipts up

BY MICHAEL CASSELL

THE BUILDING societies began 1982 in good form. Net receipts in January climbed to one of their highest levels since last summer.

Provisional estimates suggest that net inflow of savings into the societies continued to recover in December. Net receipts may have reached £350m in January against £203m the previous month and £65m, worst monthly figure for five years, in November 1981.

It appears that some distortions to the retail savings market caused by recent National Savings offers have faded away.

The improvement in receipts could become a decisive factor if the societies find themselves in a position to consider reducing interest rates. The clearing banks cut their base rates by half a percentage point to 14 per cent two weeks ago.

Interest rates are likely to be discussed at this week's meeting of the council of the Building Societies Association, though no immediate decision is expected.

## Brokers predict 2% growth in output

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A CAUTIOUSLY more optimistic view of the UK's prospects for this year is taken by the new economics unit of brokers Laing and Cruckshank in its latest review, out today.

The group believes output will rise by 2 per cent this year, compared with the 1 per cent predicted by the Treasury and the consensus of independent forecasters at the turn of the year.

The upward revision reflects the tone of mild optimism which has been evident in speeches over recent weeks by Treasury ministers and officials.

In the first issue of its new Economic and Monetary Review, Laing and Cruckshank cites improved productivity figures and the effects of a fall in the exchange rate last year as the main encouraging factors.

However, it believes that the recovery will remain "fragile" in the absence of a substantial stimulus to demand, and suggests that growth could tail off again in 1983.

The brokers James Capel is also expecting slightly improved growth this year of about 1.6 per cent and a reduction of inflation from the present 12 per cent to an annual rate of 9.5 per cent by the end of the year.

Capel argues for a mildly reflationary Budget, in its "UK Economic Assessment," with about £1bn of job creation measures and either a 2½ percentage point cut in value added tax or a decision not to raise excise duties in line with inflation.

Either option would result in a higher public sector borrowing requirement—which would be about £12bn if VAT were reduced. However, both measures would help to reduce the Retail Prices Index as well as providing a stimulus to output and employment, Capel says.

## Government unlikely to drop BA share sale

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE APPOINTMENT last week of receivers at Laker Airways is unlikely to deter the Government from its long-term ambition to sell British Airways shares to the public.

Ministers are acutely embarrassed that they were unable to save Laker in a week when they raised BA's overall borrowing limit from £1bn to £1.2bn and its annual external financing limit by £50m to £155m, to help pay for 9,000 redundancies being made by the airline.

But preparations for BA's privatisation continue, although this is unlikely to be achieved within at least the next year.

This is because of the airline industry's poor state worldwide, and BA's own poor cash position, rather than any backwash from the Laker collapse.

Sir John King, BA's chairman, and Mr Roy Watts, deputy chairman and chief executive, have asked Price Waterhouse, the chartered accountants, to study the airline's financial situation, and to make recommendations for its essential capital restructuring in preparation for the sale of shares to the public.

This study is still in progress, and it is not known whether any details will be published. As it is an internal document, intended for top management

and perhaps the Department of Trade, it seems unlikely to be revealed wholly.

In 1980-81, BA incurred a pre-tax loss of £141m, and another heavy loss, perhaps of about £100m, is openly forecast for this year.

This is because of the continued low level of world air travel, and the need to finance the redundancy programme, which will cost more than £100m in severance payments.

British Airways is still budgeting for a profit in the new financial year starting on April 1.  
But it remains to be seen whether the redundancies already made and the changes

in working practices either already made or being sought, will be enough to turn the airline round.

Much will depend on whether there is a major upturn in world air travel conditions this year. The situation will be improved by the increases of up to 15 per cent in Atlantic air fares, which come into effect this spring. These were agreed among the airline members of the International Air Transport Association before the Laker collapse.

It is uncertain whether any further rises in fares on other routes, for example in Western Europe, will be introduced this spring.

No date has been fixed for hearing the case at Wandsworth, London.  
In six years as a Euro-MP, Lord Bethell estimates he has been overcharged at least £5,000 on flights to and from Brussels.

He is taking the European Commission before the European Court in Luxembourg in April, alleging that it has failed to break up "illegal cartels in civil aviation which allow airlines and some governments to fix high air fares in Europe."

Backed by the Government, Lord Bethell will say that the commission should have taken action against some airlines for infringing the Treaty of Rome's competition rules.

By Raymond Hughes, Law Courts Correspondent  
EURO-MP Lord Bethell will fight another stage in his legal battle against high European air fares today.

At 11 am he and his lawyers personally will serve the London manager of Sabena, the Belgian airline, with a county court summons claiming £50 damages.

Lord Bethell, Conservative Euro-MP for North-West London, says he is entitled to damages for allegedly being overcharged by Sabena for a flight to Brussels.

By James McDonald  
"AT THIS very moment the management of some company is devising a means of going broke that I have not thought of. It may take a lot of effort, but will they do it?"

So writes Mr. Bill Mackey, one of the receivers appointed on Friday to take over the affairs of Laker Airways, in Managing for Profit, a book to be published this month.

On the humane side of a receiver, Mr Mackey writes: "The special assignments departments of accounting firms—sometimes known as the

'coffin and shrouds' departments—spend more time helping companies to avoid receivership than in conducting receivership itself."

Mr Mackey, a partner in Ernst and Whinney, chartered accountants, lists some indicators that raise his suspicions. "Regardless of profit record and publicity, I am suspicious of a company that files its accounts late, or a listed company that postpones the date on which it is due to announce its results."

"I am always amazed at the complacency with which financial commentators regard these events."

Borrowing from a range of international banks by a company operating internationally enables the borrower to play one off against another, cutting interest rates and avoiding giving security.

Management, Agency and Music. The Henderson Hall, Royal, Ashley Lane London, W12 0JH.

Solihull Party Service, Grp., 24-25, New Street, (C.A.), 54 Westcombe Hill, Greenwich, S30.

Westland, House, 163-203, Newington, W12 0JH.

NSS Newsagents, Ryde House, Chobham, Surrey, Surrey, Surrey, Surrey.

Turnbull Scott Mills, 30 Westinghouse, York, York, York, York.

Tottenham, Tottenham, Tottenham, Tottenham.

12.00

## Rents for council houses up 45%

By Robin Patten

COUNCIL HOUSE rents in England and Wales increased 45 per cent to 1981-82 while Government subsidies to tenants dropped 28 per cent to £1.29bn from £1.5bn in 1980-81 according to statistics published today.

The statistics from the Chartered Institute of Public Finance and Accountancy show that rent income rose from £2.1bn to £3.1bn.

Only three of the 404 councils which are housing authorities failed to raise rents in 1981-82. They are Hammermith and Fulham, Liverpool and Coventry.

Some 62 council put up rents by at least £4 a week and six by more than £5. They were Wembley, East Sussex (£5.50), Basingstoke and Deane (£5.35), Berwick upon Tweed (£5), Guildford (£6), Tandridge (£6.40), and Stratford on Avon (£7).

The levels of government housing subsidies, and rents to the housing revenue accounts varies significantly between authorities. Ratepayers' contributions to rents to the housing revenue accounts varies significantly between authorities. Ratepayers' contributions to rents to the housing revenue accounts varies significantly between authorities.

Ratepayers' contributions to housing revenue accounts for 1981-82 totalled £422m, about £100m more than the government forecast. Accounts of 50 councils show a surplus which means money can be transferred to the rate fund to subsidise ratepayers.

Apart from three London boroughs—Hillingdon, Kingston and Havering—they are all English shire districts.

The average cost to a council of providing a council house in 1981-82 is £18.36 a week (£30.55 in London boroughs). Of this, £11.48 (£12.57 in London) is financed by rent income including rebates.

The number of tenants receiving assistance from councils and the Social Security Department is about 30 per cent higher than in 1980-81.

The income generated by interest on loans from council houses is estimated at £269.5m in 1981-82.

"Housing Revenue Account Statistics 1981-82 estimates; £12; CIPFA 1, Birmingham Place, London SW1.

By Raymond Hughes, Law Courts Correspondent  
EURO-MP Lord Bethell will fight another stage in his legal battle against high European air fares today.

At 11 am he and his lawyers personally will serve the London manager of Sabena, the Belgian airline, with a county court summons claiming £50 damages.

Lord Bethell, Conservative Euro-MP for North-West London, says he is entitled to damages for allegedly being overcharged by Sabena for a flight to Brussels.

By James McDonald  
"AT THIS very moment the management

Fall in oil prices expected to be short-lived

By Ray Dafter, Energy Editor

THE FALL in oil prices may be short-lived, according to a report on the world oil market published in London today.

Stockbrokers Phillips and Drew expects rising demand in the second half of this year to pave the way for average increases of \$2.50-\$3 a barrel at the beginning of 1983.

Saudi Arabia would try to maintain the \$34 a barrel reference price for its Arab Light crude oil in spite of the current slack market and price reductions by producers such as the UK, Mexico and Iran.

Phillips and Drew says producers of both heavy and light crude oil would continue cutting prices to bring them more in line with the Arab Light reference price.

Within the next two days, British National Oil Corporation is expected to tell other oil companies that UK prices are being lowered by \$1.50 a barrel to a reference level of \$35.

Mexico, another leading producer outside the Organisation of Petroleum Exporting Countries last month cut the price of its Maya crude by \$2 a barrel.

Iran is reported to have trimmed \$1 from its prices with effect from last Friday. This gives an official price of \$32.20 a barrel for light oil and \$31.20 for heavy crude, on the basis of 30 days credit.

A number of Middle Eastern and African exporters are offering hidden discounts—extended credit deals, barter arrangements and subsidised freight costs—to maintain official contract rates.

Sue Cameron writes: The reduction in North Sea prices is not likely directly to affect pump petrol prices, mainly because the latter have been sliding downwards for months.

Since the start of this year, the average price of a gallon of four-star has dropped from 166p to 155p-156p. The big petrol companies are being forced to compete with small independents which have been importing products cheaply from the Rotterdam spot market.

Major refiners throughout Europe have been losing money heavily because of reduced demand for nearly all oil products, overcapacity and tumbling prices.

In the UK, the majors are spending substantially on subsidies for their petrol dealers. Shell, for example, is paying £2m-£3m a week. The big companies believe pump prices cannot go much lower.

If they are right, the \$1.50 cut in North Sea crude prices will reduce their costs. Industry experts, however, think the lowering of crude prices will be insufficient to put some of the petrol majors back in the black.

When crude prices were rising in 1979-80, refiners persuaded their customers that the increases would have to be passed on in higher product prices. The success of their campaign could backfire now crude prices are falling.

The most powerful attack on immunity for Lloyd's was made by Sir Charles Fletcher-Cooke (Darwin) at the weekend in the original form of the clause. It exempts the society [of Lloyd's] from actions for negligence, however gross that negligence.

That is a strong measure. It exempts the society at the suit of not only existing members of Lloyd's and other people on the fringes of Lloyd's but persons who might want to become members and people who have tried to become members and failed.

Mr Reginald Eyre, the under secretary of state for Trade, said: "It is a fundamental principle of Lloyd's operations that members have individual and unlimited liability for the risks that they accept. If they were encouraged to think that litigation against the regulatory authority would give them a chance of access to the central funds of Lloyd's as a society, that fundamental principle would be undermined and the character of Lloyd's would be radically changed."

At this late stage a new argument has developed outside Parliament among members of Lloyd's. Those who accept that immunity is important for a new Lloyd's council to take action against the 4,000 individuals who work in the market as brokers and underwriters say that it is important to protect the interests of the 16,000 members who do not work at Lloyd's.

Lloyd's says it may have to take action speedily and effectively against brokers and underwriters operating in the Lloyd's market in the future. Hence the need for a form of immunity.

Most non-working members accept that argument. They now feel that Lloyd's, while preventing vexatious litigation by the working members in the form of suits for damages, should allow the option to seek legal redress in the courts for the non-working members, who provide the capital to allow the market to function.

Their interests, they say, could be mishandled in the future by a new Lloyd's council and they should be allowed to seek full legal redress.

Case studies show that employers often regard membership of the National Association of Grooms as a cause for dismissal, or for not hiring a groom.

Half the grooms interviewed earned less than £30, and one in ten less than £10, a week.

INSURANCE Debate on immunity at Lloyd's continues

By John Moore

THE BILL of Parliament for removing self-regulation in Lloyd's insurance community made slow progress last week. More parliamentary time has to be found for considering several amendments to the Bill because the business was not completed in a three-hour debate on Wednesday.

Although the Bill was delayed last week, it is still likely to receive considerable support from both sides of the House of Commons in later readings.

But opposition to the Bill is being lobbied in the House of Lords by those who oppose an immunity clause in the Bill, which will grant a new Lloyd's council protection from lawsuits for damages from its members, and by opponents of the divestment clause, which requires that brokers sell off their shareholdings in Lloyd's underwriting interests.

The issue of immunity for Lloyd's was fully argued in last week's parliamentary debate. Mr Michael Meacher (Lab, Oldham W), who chaired the Commons committee which reviewed the Lloyd's Bill, told the House that the immunity clause limits the restraint on suit in several important ways. The clause, which he said had originally "gone extremely wide," is now confined to members of the Lloyd's community, not to policyholders.

Mr Meacher added that the immunity is limited "only to actions for damages, so that even members of the Lloyd's community can apply for the remedy of judicial review. There is no restriction where there is liability for death or personal injury or where bad faith is involved, although I appreciate the problem of proving that."

The most powerful attack on immunity for Lloyd's was made by Sir Charles Fletcher-Cooke (Darwin) at the weekend in the original form of the clause. It exempts the society [of Lloyd's] from actions for negligence, however gross that negligence.

That is a strong measure. It exempts the society at the suit of not only existing members of Lloyd's and other people on the fringes of Lloyd's but persons who might want to become members and people who have tried to become members and failed.

Mr Reginald Eyre, the under secretary of state for Trade, said: "It is a fundamental principle of Lloyd's operations that members have individual and unlimited liability for the risks that they accept. If they were encouraged to think that litigation against the regulatory authority would give them a chance of access to the central funds of Lloyd's as a society, that fundamental principle would be undermined and the character of Lloyd's would be radically changed."

At this late stage a new argument has developed outside Parliament among members of Lloyd's. Those who accept that immunity is important for a new Lloyd's council to take action against the 4,000 individuals who work in the market as brokers and underwriters say that it is important to protect the interests of the 16,000 members who do not work at Lloyd's.

Lloyd's says it may have to take action speedily and effectively against brokers and underwriters operating in the Lloyd's market in the future. Hence the need for a form of immunity.

Most non-working members accept that argument. They now feel that Lloyd's, while preventing vexatious litigation by the working members in the form of suits for damages, should allow the option to seek legal redress in the courts for the non-working members, who provide the capital to allow the market to function.

Their interests, they say, could be mishandled in the future by a new Lloyd's council and they should be allowed to seek full legal redress.

Case studies show that employers often regard membership of the National Association of Grooms as a cause for dismissal, or for not hiring a groom.

Half the grooms interviewed earned less than £30, and one in ten less than £10, a week.

Attempt may be made to release Thames Barrier equipment

By Nick Garnett, Northern Correspondent

UNION representatives said yesterday that they expected an attempt to be made today to load a vital piece of equipment for the Thames Barrier in defiance of the three-month strike at Tees Dock.

Companies involved in the construction and shipment of the equipment—part of the gate mechanism for London's flood control system—have consistently been denied dispensation to allow the piece to be loaded on to a barge for shipping.

The equipment has been trapped at Teesport by the strike involving 555 dockers. Its release is crucial to the timing of the barrier's completion because special lifting machinery needed to haul the equipment in place is thought to be on a very tight time-restricted floating arrangement.

The dispute, over pay and productivity, has been made official by the Transport and General Workers' Union.

The strike committee decided at the week-end not to put, at least for the time being, the employers' latest offer of 6 per cent linked to productivity improvements to the workforce.

Mr Jim Yates, a stevedore at Tees Dock and secretary of the local TGWU branch, said yesterday that a successful attempt to move the equipment would result in a call to spread the strike to the whole of the Tees and Hartlepool Port Authority area.

If that succeeded, shop stewards would seek a national dock strike because the issue was fundamental to the maintenance of the national dock labour scheme.

Picketing of the dock estate where the gate mechanism, constructed by Cleveland Offshore, has been trapped was due to begin late last night.

A separate company, though, is responsible for loading the equipment.

Mr Yates said the dockers had the support of shore riggers, who would normally be involved in barge loading. Therefore, he was not sure how successful an attempt would be to circumvent the strike.

Mr George Wilson, works convenor at the plant, said yesterday that the occupying force voted on Saturdays, to continue. The workers were determined to save their jobs.

The next move is now up to Plessey, which will have to ask for further legal action to reclaim its factory.

Mr Wilson would not speculate on whether his workers would stay in the plant till police forced them out. He said they would continue to review the situation.

Most of the workforce are women and shifts of workers have taken over the plant's administration offices.

Mr Wilson said morale was good but there was considerable bitterness over Plessey's lack of consultation about the closure, and about intimidating tactics used against workers.

He said that instructions had been given to return to their jobs and complete orders for the closure. The company said it wants to return equipment to Italy where it was made.

Many women facing redundancy at Plessey have husbands or sons picketing at the nearby Leyland Vehicle truck plant nearby where strike is under way to protest against British Leyland restructuring plans.

Plessey has asked workers to return to their jobs and complete orders for the closure. The company said it wants to return equipment to Italy where it was made.

But partly because of the weak market for aluminium, Highland officials consider it a buyer's market. Finding the right terms for sale has been difficult.

The Royal Bank of Scotland has confirmed that it held talks with the Highlands and Islands Development Board about a possible role to fund a re-opening.

Tory politicians in Scotland hope that a solution can be found before regional elections in May.

British Aluminium will want to maintain an interest in the plant, as alumina for its two smaller smelters at Fort William and Kinlochleven are supplied through Invergordon.

WORKERS at Plessey's capacitor factory in Bathgate, near Edinburgh, decided at the weekend to continue their sit-in despite having received a court injunction to leave the plant.

Plessey announced late last year that it wanted to close Bathgate operations in March because of unprofitability and the falling demand for capacitors. The closure meant about 330 redundancies.

Mr George Wilson, works convenor at the plant, said yesterday that the occupying force voted on Saturdays, to continue. The workers were determined to save their jobs.

The next move is now up to Plessey, which will have to ask for further legal action to reclaim its factory.

This week in Parliament

TODAY

Commons: Employment Bill, second reading. Lords: Industrial Training Bill, Reserve Forces Bill, committee; Antiquities Bill, second reading; Debate on EEC Report on Annual Account of Banks.

Select Committees: Foreign Affairs: Subject—Caribbean and Central America. British Approach to Stability, security and development. Witnesses: Ambassador of Nicaragua, Mr Roberto Espindola, School of Social Science, Bradford University (Room 8, 4.30 pm).

Energy: Subject—Combined Heat and Power. Witnesses: Herz and McCallan: Chemical Industries Association, Paper and Board (Room 8, 4.30 pm).

Public Accounts: Subject—University Grants Committee. Witnesses: Sir James Hamilton, Department of Education and Science; Dr F. Pakes, University Grants Committee (Room 18, 4.45 pm).

TOMORROW Commons: Transport Bill, second reading. Lords: Transport (Finance) Bill, second reading. Aviation Security Fund Regulations, Shops Bill. Question on personal savings and housing markets.

WEDNESDAY Commons: Rate Support Grant Order (Scotland) and Housing Support Grant Order (Scotland), Harbours (Scotland) Bill, second reading. Lords: Debate on problems of local rates and impact on ratepayers. Debate on Bahai's in Iran.

Select Committees: Defence: Subject—Ministry of Defence Organisation and Procurement. Witnesses: Joint Review Board Advisory Committee; Defence Manufacturers' Association (Room 15, 10.30 am).

Education, Science and Arts: Subject—Department of Education and Science—Expenditure plans for 1981-82 and subsequent years. Witness: Sir Keith Joseph (Room 6, 10.30 am).

Rural Road Passenger Transport and Ferries in Scotland. Witnesses: Scottish Transport Group (Room 5, 10.30 am).

Welsh Affairs: Subject—Water in Wales. Witnesses: Trades Union Congress, Wales and National Farmers' Union of Wales (Room 18, 10.30 am).

Home Affairs: Subject—Police complaints procedure. Witnesses: Metropolitan Police, Police Superintendents' Association (Room 8, 10.45 am).

Public Accounts: Subject—Sales of shares in British Aerospace. Witness: Sir Peter Carey, Permanent Secretary, Department of Industry (Room 16, 10.00 pm).

Social Services: Subject—The age of retirement. Witnesses: Institute of Personnel Management, Association of Consulting Actuaries, Faculty of Actuaries and Institute of Actuaries (Room 17, 4.15 pm).

Transport: Subject—Transportation in London. Witnesses: Home Office officials (Room 17, 4.15 pm).

Employment: Subject—Manpower Services Commission corporate plan 1982-86. Witnesses: MSC (Room 8, 4.30 pm).

THURSDAY Commons: Debate on Overseas Development on Opposition motion. Lords: Reserve Forces Bill, third reading. Shipbuilding Bill, third reading. Deer (Amendment) Bill. New Towns Bill, second reading. Debate on construction of factory workshop units for small businesses and the role of local authorities.

Select Committee: Agriculture: Subject—Less favoured areas. Witnesses: UK Agriculture Departments (Room 18, 11.00 am).

Social Services: Subject—University Grants Committee cuts and medical services.

U.S. \$50,000,000 CAISSE CENTRALE DE COOPERATION ECONOMIQUE Floating rate notes due 1998 Unconditionally guaranteed by the Republic of France

In accordance with the conditions of the Notes, notice is hereby given that for the six-month period 8th February 1982 to 9th August 1982 (152 days) the notes will carry an interest rate of 16 1/2% p.a. Relevant interest payments will be as follows:

Table with columns for Terms (years) and Interest rates (13%, 13 1/2%, 13 3/4%, 13 1/2%, 14%, 14 1/4%).

Notes of US\$1,000 US\$1.52 per coupon CREDIT LYONNAIS (London Branch) Agent Bank

FINANCE FOR INDUSTRY TERM DEPOSITS. Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 19/2/82

Table with columns for Terms (years) and Interest rates (13%, 13 1/2%, 13 3/4%, 13 1/2%, 14%, 14 1/4%).

Deposits to and further information from The Chief Cashier, Finance for Industry Limited, 91 Waterloo Rd, London SE1 8XP (01-928 7822, Ext. 367). Cheques payable to "Bank of England, a/c FFI" FFI is the holding company for ICFC and FCL

This advertisement complies with the requirements of the Council of The Stock Exchange. February 8, 1982

Consolidated-Bathurst Inc. (Incorporated under the laws of Canada) Can. \$40,000,000 17 1/4% Series J Debentures due 1987

Orion Royal Bank Limited Amro International Limited Banque Generale du Luxembourg S.A. Dresdner Bank Aktiengesellschaft Nesbitt, Thomson Limited Societe Generale de Banque S.A. S. G. Warburg & Co. Ltd. Banque Bruxelles Lambert S.A. Banque de Paris et des Pays-Bas Kredietbank International Group Salomon Brothers International Union Bank of Switzerland (Securities) Limited Laing & Cruickshank The Stock Exchange London EC2N 1HA

Texaco may pull out of £1.5bn North Sea project

By Ray Dafter

TEXACO is considering pulling out of the proposed £1.5bn development of the North Alwyn oil and gas field in the North Sea. The U.S.-based company, which is facing unexpected bills for its troublesome Tartan Field, is concerned about its cash flow.

As a result, it has been discussing with the two major shareholders in North Alwyn—the French companies Total and Elf—various arrangements for proceeding with the field development. It is understood that the options include the disposal of Texaco's stake in the field or a "farm-in" licence change in which another company would carry a proportion of the development costs in exchange for a share in the production.

Texaco said at the weekend that various possibilities were being considered. It was concerned that the issue should not impede a speedy development of the field.

The field straddles two blocks—3/4 and 3/3—about 100 miles east of the Shetland Islands. Texaco's 3/4 concession could hold up to 15 per cent of the recoverable reserves, according to industry reports.

Stockbrokers Wood, Mackenzie estimate that total recoverable reserves in North Alwyn could be between 130m and 150m barrels of oil and 250bn cubic feet of gas.

Texaco already has a heavy investment lead in the UK. Its Tartan Field development, which has so far cost £250m, is expected to need the injection of a further £100m to £150m. The company has said that the "unexpected variability" of Tartan's reservoir had complicated production plans.

Underwater well systems are to be installed to boost Tartan's disappointing production.

The company is also expected to spend a further £250m on developing its block 14/20 discovery, likely to be called the Seal Field. Texaco is also involved with Gulf Oil in a £400m project at its Pembroke refinery in south-west Wales.

activity. Very large groups have maintained their position compared with the last survey in October 1981.

However, medium to large companies still report an overall downward trend.

The relative improvement in workload has given some relief. Yet medium-to-large-sized civil engineers are still shedding labour at an increasing rate, says the FCEC.

of activity. Very large groups have maintained their position compared with the last survey in October 1981.

However, medium to large companies still report an overall downward trend.

The relative improvement in workload has given some relief. Yet medium-to-large-sized civil engineers are still shedding labour at an increasing rate, says the FCEC.

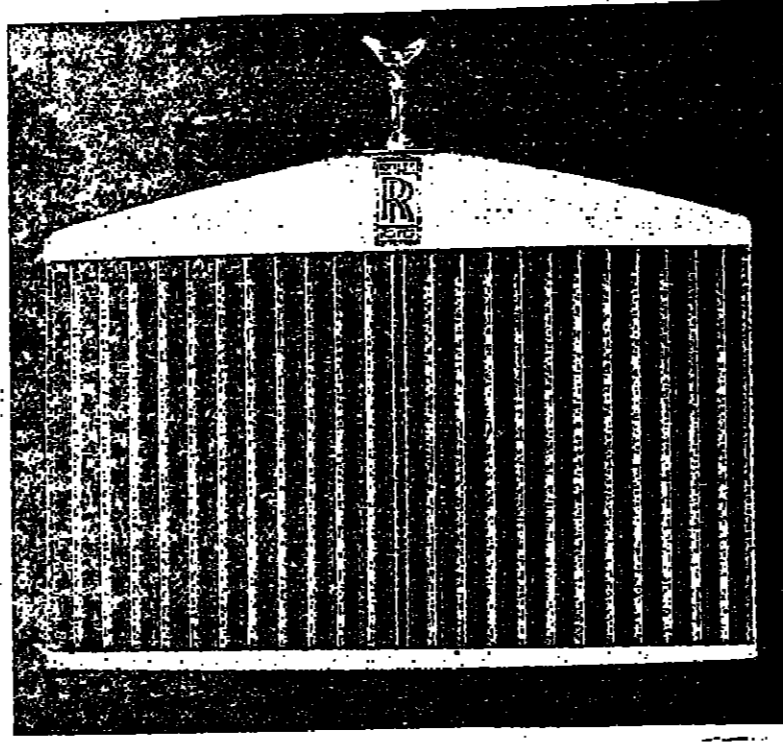
of activity. Very large groups have maintained their position compared with the last survey in October 1981.

However, medium to large companies still report an overall downward trend.

The relative improvement in workload has given some relief. Yet medium-to-large-sized civil engineers are still shedding labour at an increasing rate, says the FCEC.

IDEA Financial Incentives. CONTACT IDEA (Scunthorpe's Industrial Development and Enterprise Agency) and discover how Development Area Status Improves the viability of your new business. Free-free Sites or Industrial Units, Training Grants, Interest-free Loans, Removal Expenses, could be available to you from Local, National or European Funds.

BASE LENDING RATES. A.B.N. Bank 14%, Allied Irish Bank 14%, American Express Bk 14%, Amro Bank 14%, Henry Ansbacher 14%, Arthurton Latham 14%, Associates Cap. Corp. 15%, Banco de Bilbao 14%, BCCI 14%, Bank Hapoalim BM 14%, Bank Leumi (UK) plc 14%, Bank of Cyprus 14%, Bank Street Sec. Ltd. 15 1/4%, Bank of N.S.W. 14%, Banque Belge Ltd. 14 1/4%, Banque du Rhone et de la Tamise S.A. 14 1/4%, Barclays Bank 14%, Beneficial Trust Ltd. 15%, Bremer Holdings Ltd. 15%, Bristol & West Invest. 15%, Brit. Bank of Mid. East 14%, Brown Shipley 14%, Canada Perm. Trust. 14%, Castle Court Trust Ltd. 14%, Cavendish Gty Trst Ltd. 15 1/4%, Cayan Ltd. 14%, Cedar Holdings 14%, Charterhouse Japhet 14%, Choulartons 14%, Citibank Savings 14%, Clydesdale Bank 14%, E. Constates 14%, Consolidated Credits 14%, Co-operative Bank 14%, Corinthian Secs. 14%, The Cyprus Popular Bk. 14%, Duncan Lawrie 14%, Eagle Trust 14%, E.T. Trust 14%, Exeter Trust Ltd. 15%, First Nat. Secs. Corp. 15%, First Nat. Fin. Ltd. 17%, Robert Fraser 14%, Grindlays Bank 14 1/4%, Guinness Mahon 14%, Hambros Bank 14%, Heritable & Gen. Trust 14%, Hill Samuel 14 1/4%, C. Hoare & Co. 14%, Hongkong & Shanghai 14%, Knowsley & Co. Ltd. 14 1/4%, Lloyds Bank 14%, Mallinhal Limited 14%, Edward Manson & Co. 15%, Midland Bank 14%, Samuel Montagu 14%, Morgan Grenfell 14%, National Westminster 14%, Norwich General Trust 14%, P. S. Refson & Co. 14%, Roxburgh Guarantee 15%, E. S. Schwab 14%, Slavenburg's Bank 14%, Standard Chartered 14 1/4%, Trade Bank 14%, Trustee Savings Bank 14%, TCB Ltd. 14%, United Bank of Kuwait 14%, Whiteaway Laidlaw 14 1/4%, Williams & Glyn 14%, Wintrust Secs. Ltd. 14%, Yorkshire Bank 14%, Members of the Accepting Houses Committee. 7-day deposits 11.50%, 1-month 11.75%, 3-month 12.00%, 6-month 12.25%, 12-month 12.50%. 7-day deposits on sums of—under £10,000 11 1/2%, £10,000 up to £50,000 12 1/4%, £50,000 and over 12 1/2%. Call deposits £1,000 and over 11 1/4%. 21-day deposits over £1,000 13%. Demand deposits 12%. Mortgage base rate.



TO CONTINUE...

Leonid Brezhnev  
 Henry Ford  
 Fred Astaire  
 Neville Chamberlain  
 Sheik Ahmed Yamani  
 Czar Nicholas II  
 Rudyard Kipling  
 Paris Singer  
 Viscount Montgomery of Alamein  
 Sir Charles Chaplin  
 Luigi Innocenti  
 Sir Ernest Tate  
 Admiral of the Fleet Lord Beatty  
 Jack Benny  
 The Aga Khan  
 Viscount Curzon  
 Rudolph Valentino  
 Horatio Bottomley  
 General Foch  
 Air Marshal Lord Trenchard  
 William Randolph Hearst  
 Prince Alexis Orloff  
 General Sir Douglas Haig  
 Ivor Novello  
 Georges Clemenceau  
 George Formby  
 Coco Chanel  
 Tony Jacklin  
 Prince Chula Chakrabongse  
 Tom Mix  
 David Ogilvy  
 Harley Granville Barker  
 Pearl White  
 The Hon. Dorothy Paget  
 Mary Pickford  
 Lord Beaverbrook  
 Sir John Moores C.B.E.  
 Jomo Kenyatta  
 Gertrude Lawrence  
 Dame Nellie Melba  
 King Farouk of Egypt  
 Jack Buchanan  
 The Hon. Charles Rolls  
 H.M. The King of Afghanistan  
 Sir John Ellerman  
 A. J. Cronin  
 Lord Northcliffe  
 Sir Montague Burton  
 F. Scott Fitzgerald  
 Thakor Sahib of Rajkote  
 H.M. King Constantine of Greece  
 Reginald J. Mitchell  
 Alfred Dunhill  
 Herbert Austin  
 Muhammad Ali  
 Sir Harry Lauder  
 John Lennon  
 King Ibn Saud  
 S.H. Grylls  
 Raymond Chandler  
 Sir Emsley Carr  
 General Joffre  
 Lord Dunsany  
 Sir Henry Segrave  
 Earl Mountbatten of Burma  
 Georges Simenon  
 Queen Wilhelmina of the Netherlands  
 Sir Thomas Beecham  
 P.G. Wodehouse

For seventy-eight years Rolls-Royce motor cars have been owned by the men and women who shape history.

هكذا من النخيل

This list represents just a few of the great names who have owned Rolls-Royce motor cars. Subsequent advertisements will include many more. If you know of someone who you feel deserves to be included in such a list, do not hesitate to contact Rolls-Royce Motors.



## They still are.

This is the Silver Spirit. Rolls-Royce Motors believe it is the best motor car they have yet produced.

The suspension system means that it handles and corners better than any previous model.

The famous Rolls-Royce engine is as quiet and durable as it has ever been.

And Rolls-Royce engineers feel that the body is the most pleasing

combination of aerodynamics and styling they have yet achieved.

For seventy-eight years, Rolls-Royce Motors have been striving to improve on the best car in the world. They still are.



THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

"Several years from now, it will be a textbook case of what not to do when one acquires a host of small companies to create a large office automation group. It is a classic example of having made all the mistakes you can possibly make. From the start they were attempting the impossible."

This is how Sanford Garrett, the electronics industry analyst of Paine Webber Mitchell Hutchins, the Wall Street investment house, describes Exxon's foray into the office equipment market—a view generally shared by other analysts of the industry.

More than a decade after Exxon started investing in the information systems industry—a move applauded at the time as a bold and significant diversification by the world's largest oil company but which accounts for less than 1 per cent of its

total sales of more than \$100bn a year—the impression is growing in the business that Exxon is having second thoughts about its venture in electronics and is preparing a phased exit out of the industry. "I give them 18 months to move out of the automated office," Garrett speculates.

Exxon started buying small high technology companies about 15 years ago, grouping them under the umbrella of a subsidiary called Exxon Enterprises. In an interview some years ago, Clifton Garvin, chairman of Exxon, said: "It made sense to open what we call windows of opportunity to take risks on ideas developed by inventors. The original idea was to pursue energy areas, but it turned out that three or four ideas in the field of office equipment emerged that made commercial sense, and

'Quick to plan but slow to react'

everybody thought everything we did was wonderful. We could do no wrong," an Exxon official recalled. "Now, probably because we are mighty Exxon, everything we do outside oil is regarded as a disaster."

But the problem was that Exxon, in spite of its obsession with long term strategic planning, never produced a credible overall strategy as to how these companies were to function as a group.

Exxon's other major and more recent diversification in the electrical and electronic field was the \$1.7bn acquisition in 1979 of the Reliance Electric Company. This venture has hardly helped Exxon's public image. The

acquisition so far has been a major disappointment to Exxon and, like Exxon Enterprises, the subject of growing criticism about the company's diversification strategies. Much to the embarrassment of Exxon, the company announced last year it was dropping a much publicised energy saving device called "the alternating current synthesizer" developed by Bellanca and one of the main reasons why Exxon originally decided to buy the electrical company.

The company's critics place the blame for Exxon Enterprises' difficulties squarely on Exxon's management. One critic claimed that Exxon's major mistake lay in not recognising that the real asset

of the high-technologies it acquired was their entrepreneurial talent. Garrett agrees. "One of the first things they did was to drive out the entrepreneurs who could not be controlled along the lines corporate Exxon wanted." Another error, in his opinion, was the assumption that Exxon could build a strong office equipment company by simply bringing together a number of technologically disparate companies.

There have been other errors: a lack of new product development; inflexibility in a highly competitive and changing market; a preoccupation on the longer-term economic justifications of the diversification with the

emphasis placed on strategic planning rather than on swift market response. Exxon has been described as always quick to plan but often slow to react. Even with a new company came up with a new product, like the Vydec 4200 word processor in 1978, it had to scrap it because, in the words of Robert Contino, who now oversees Exxon's office equipment operations: "It had not been designed with the necessary market sensitivity. Our people went astray."

But in the past 12 months, Exxon has finally reacted. Its consolidation of its office equipment businesses into a new subsidiary called Exxon Office Systems (EOS), which still reports to Exxon Enterprises but has a new and independent management team, is the first major step in a sweeping reorganisation of Exxon's high technology ventures.

The new subsidiary has already made some major organisational changes of its own, spelled out a clearly defined policy to try to bring the businesses in the black by the final quarter of this year and brought out a new word processor—the series 500—which it hopes will be the centre-piece for recovery and growth.

Exxon Enterprises too has been shedding some assets, selling some of the high technology companies it feels no longer fit into the group's strategy.

If the strategy of focusing on the office of the future succeeds, it will become a textbook example of how to put a company back on the right track against the heaviest of odds. Exxon certainly has the financial muscle to give this strategy a chance. But right now, the cycles outnumber the optimists.

Paul Betts ponders the oil giant's attempts to diversify

Will Exxon close the office door?

APPEARANCES COULD hardly be more deceptive. Robert Contino sits in a gleaming new office at Stamford, a quiet and leafy corner of Connecticut about 30 miles north of Manhattan where numerous major U.S. corporations have established headquarters or divisional headquarters.

But Contino is anything but relaxed. Since coming to Exxon just over a year ago, as head of Exxon's new office equipment subsidiary, Exxon Office Systems (EOS), he is facing a task few managers would envy. The future of Exxon's diversification into the office of the future rests largely on his shoulders.

Contino has certainly wasted little time. Since Exxon decided to consolidate its information processors, electronic typewriters and facsimile transmission machine operations into a new subsidiary last year with its own independent headquarters in Stamford, Contino has made sweeping changes in an effort to give these businesses a sense of direction they have always lacked.

The new subsidiary is now an independent unit of Exxon Enterprises. This is the electronics division of the oil company which has been investing in several high technology ventures, ranging from optical systems to microprocessors during the past decade, but which has failed dismally to integrate them successfully. Contino, a former marketing

executive at IBM, inherited what amounted to a management nightmare. All the companies consolidated into EOS were the relics of some of the original ventures Exxon acquired in the early 1970s and they had done very little, if any, new product development in recent years. Contino maintains, in contradiction to Exxon's critics, that there was a surfeit of entrepreneurial talent in the organisation and that this made it difficult for Exxon to devise a cohesive strategy.

On the other hand, the departure of these entrepreneurs and the failure to mould them into the Exxon structure deprived the oil company of the managerial talent needed to develop its automated office business. Indeed, most companies which acquire a high technology operation usually make it a top priority to retain the very people who made the company in the first place.

Contino, with a new management team largely drawn from former IBM executives, has cleared deadwood by reducing the workforce from 6,000 employees to 4,000 and by shutting down QWIP production at the Orlando, Florida, plant and transferring it to a plant in Pennsylvania which produces QYX electronic typewriters.

But the layoffs and the Orlando plant closure have caused increasing speculation that the moves, rather than re-

fecting a reorganisation, are signalling a retreat. This suggestion has been further fuelled by the recent decision of Exxon Enterprises to sell some of the ventures it acquired and which have not been consolidated in the EOS subsidiary.

But both Contino and Exxon Enterprises officials claim this in no way means Exxon is pulling out of the information business. "It is part of a reorganisation and as far as EOS is concerned, I am confident Exxon wants to stick with the business," Contino says.

When EOS announced in December that it had set itself a target to operate finally in the black by the last quarter of this year, speculation on Wall Street heightened that Exxon had set its office equipment business a deadline—either you stop losing money soon or we get out.

But Contino contends: "This is not a deadline imposed from the outside. The deadline was internally imposed by us since we recognised the need to meet a definite target." However, after a year-long reorganisation and continuing losses, the problem remains of how EOS meets the deadline.

Success or failure will depend on the company's new product and marketing strategy in a business which is increasingly becoming a marketing poker game rather than a technological one.

"Our product strategy is

based on the need for a basic information processor, and the newly launched 500 series is the cornerstone of this strategy," Contino says.

The series 500 will act as the springboard to a new systems concept that will provide the base for a new generation of compatible Exxon office products. "The next generation will no longer be stand-alone products as conceived today. They will be compatible systems designed for the office of the future," he says.

The main thrust of this strategy is to offer fully integrable and compatible systems with terminals which can also be used as stand-alone products offering a broad range of office applications. It is all part of what Contino calls a sharpening of product and market focus.

The future of EOS will thus initially and ultimately depend on how the 500 series fares in the market place. The information processor is generally regarded by the industry as fine a product as any currently on the U.S. market. But it is not produced by EOS.

When Contino came to Exxon, one of the first things he did was to scrap two of the latest information processor systems developed by Vydec which, in his own words, had proved marketing disasters and had been conceived with no idea of changing market demand. He also wanted to come out as soon as possible with a new genera-

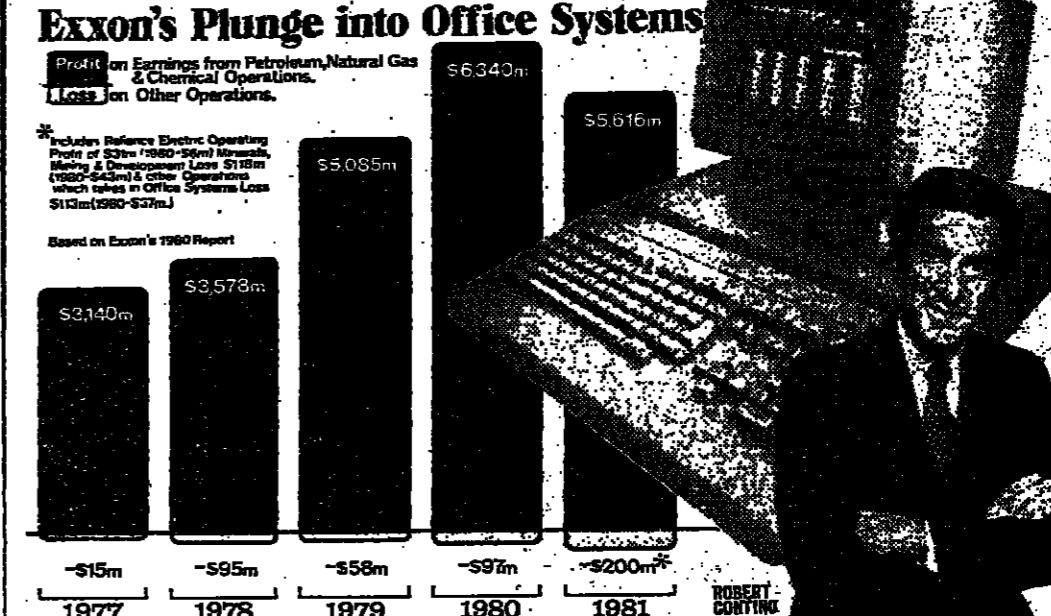
tion of information processors. To develop a new product from scratch would have taken too long, Contino thus turned to Compucon, a Los Angeles computer maker which had developed and was already marketing a successful word processor. This incorporated the popular Z80 microprocessor, developed by Zilog, one of Exxon Enterprises' brightest subsidiaries which has set an industry standard with its chip.

The Compucon product fitted Contino's requirements though EOS has modified and redesigned it in part. And while Compucon is responsible for initial production of the 500 series, EOS will start manufacturing its own units later this year.

EOS also plans to enhance its current line of stand-alone typewriters and facsimile transmission products. But Contino gives the strong impression that these "former glories" of Exxon Enterprises will play an increasingly smaller role in the new company's future.

Industry analysts are still sceptical. They have little to fault in Contino's longer term thinking, but they doubt he will be able to achieve the quick results which Exxon appears to be demanding.

Although EOS says it has several new products in the pipeline, the market would like some firmer evidence that these proposed new follow-up products to the 500 series are at an advanced stage of develop-



ment. In any event, last year's reorganisation has proved an expensive exercise. The electronic typewriters, the facsimile transmission machines and the former Vydec products have all been swimming in red ink.

Contino would not disclose how much they lost except to predict that EOS's revenues for last year would probably top \$200m. But analysts estimate these operations lost more than \$100m last year.

At the end of January, when the giant oil company reported earnings of \$5.565bn on revenues of \$115bn for 1981, it said it had lost \$113m last year from its non-energy and natural resources operations. The figure also does not include the results of Reliance Electric which

Exxon bought three years ago for \$1.77bn.

The company said most of the losses in what it vaguely defines as "other operations"—and which increased sharply from losses of \$37m in 1980—came from Exxon Office Systems. Clifton Garvin, Exxon's chairman, said they "incurred from one time costs associated with streamlining the organisation and disposition of obsolete inventory."

One of Contino's problems is that he is not starting with a clean slate, but rather he is attempting to give the company new direction at the same time as digging it out of a hole. He now has an integrated marketing force of some 600 people which is large by industry

standards, and is facing an increasingly tough market place as a result of the general U.S. economic slowdown with American companies, large or small, delaying for the time being at least capital spending on office automation.

Ultimately, the future of EOS boils down to one simple factor: Will Exxon give Contino enough time to turn the subsidiary round? "As long as what we do makes sense, I think so," he says. Exxon is clearly rich enough to keep the operation going. But major oil companies have become increasingly cost-conscious and at times positively stingy in the face of declining earnings from their traditional oil and energy businesses.

BUILDING AND CIVIL ENGINEERING

Dow-Mac wins Iraqi sleeper order

DOW-MAC Concrete's success in beating Japanese competition to pick up a near-£200m contract from Iraq, represents a coup worth £80m to the company over the next six years.

The contract, to build a railway sleeper factory eight miles from Baghdad and then commission the plant to produce 24m sleepers in five years or less, represents the Norcross group's largest ever single order.

Norcross, which last week announced the closure of its Hygena kitchen furniture operation, is understandably delighted at the Dow-Mac achievement and claims that the two-part contract came its way despite a substantially lower tender price from the Japanese.

The new plant is to be built alongside a similar factory completed at a cost of £10m by Dow-Mac three years ago and, together, the two will represent the largest sleeper manufacturing operation in the world. On

completion of commissioning, the combined sleeper capacity will be in excess of one million a year.

The new factory should be ready for commissioning in June 1983 and at today's prices, the varied price contract to produce sleepers is worth £59m. The total could be more as the contract allows for actual cost of materials and price per sleeper to be adjusted in line with the UK retail price index.

Other Norcross companies are expected to benefit from the deal because overhead cranes and general steel fabrication work will be needed. This could be worth up to £750,000 and John Smith (Ketchley) and Tinsley Moulds in Darlington are likely to benefit.

The work has come after about two years of talks and it was in August 1981 that Dow-Mac submitted its scheme to the New Railways Implementation Authority. Iraq has one of the world's fastest-growing railway

networks and in the next eight years will require an estimated 11m sleepers.

The Authority drew up a shortlist of two and Dow-Mac finally beat off the Japanese. Mr Tony Darroch, Dow-Mac managing director, said: "We won the contract because of our previous performance, the established relationships we had with the Iraqis, the service we had given them and the advances in production technology."

The Japanese could copy earlier factory methods but they could not match our new methods of electrical curing," Mr Darroch said that the order should provide vitally important continuity of work for all Dow-Mac factories, and UK personnel would be involved in commissioning the Iraqi plant.

Dow-Mac's sleeper business has continued to grow in recent years, with a commonplace product generating important

revenue from overseas. An existing contract in Zambia has just been extended and a contract in Saudi Arabia has also been signed. In the UK, British Rail has just renewed the company's contract for another five years, involving the production of £10m worth of sleepers.

Dow-Mac is also contributing to the success of Hollow Corc Systems (Mid-East), of London and Derby, which has been awarded the contract to erect and provide technical management for a railway sleepers plant for Saif Noman Said and Partners in Riyadh. The plant will use Dow-Mac expertise and designs.

This is the first private factory of its kind in Saudi Arabia and results from the award by Railway Construction Pakistan, of Islamabad, to supply 330,000 sleepers for the Hofuf-Khurais section of the Hofuf-Riyadh direct line of the new Saudi Arabian railway system.



An artist's impression of the new terminal currently being built by the South Eastern Region at Luton Airport. Completion is due in the summer of 1983.

IMPROVEMENTS TO give Luton Airport enhanced passenger facilities are to be carried out by John Laing Construction under a £4.5m contract to rebuild and enlarge the terminal.

Work has started and forms the second phase of an overall plan by Luton Borough Council to modernise the airport to handle more than 3m passengers a year.

Due for completion in the summer of 1983, the second phase includes construction of a larger two-storey terminal building, with a lower floor of about 25,000 sq ft and mezzanines above, and phased demolition of existing timber-framed buildings.

The contract includes construction of a steel frame, partly through the existing building; a new metal deck roof with grp fascia units, and external cladding of facing brick and bricks, anodised aluminium windows and doors. Internal works include marble entrances.

WALTER LAWRENCE has secured construction contracts worth over £18m covering both the public and private sectors. Among these is the first phase of Leyburn General Hospital which is due to start next month and is valued at £5.9m.

New housing accounts for some £2m of new work and refurbishment work in London accounts for £3.3m. Among the refurbishment contracts are Kennington Tube Station and 157-159 Finchurch Street. New housing is being undertaken at Stanbury Road, Feltham, Middlesex and Elm Tree Road, NW5.

**Crendon**  
Industrial Building Structures  
Crendon Concrete Co. Ltd.  
Lang Crandon, Aylesbury, Bucks HP18 9BB  
Tel: Lang Crandon 208481

UK CONTRACTS  
Lawrence wins £18m orders

The company has secured a contract for work at RAF Marham valued at £3m, office development for the Phoenix Assurance in Wellesley Road, Croydon valued at £2.5m and the rebuilding of Cranston Upper School, SE7 4PL.

A £3m contract for terminal units constructed has been awarded to HENRY BOOBY CIVIL ENGINEERS by the Property Services Agency. Work on the design and construction of a single-story reinforced concrete operation centre complete with plant rooms and other collaborative services. In addition, the terminal's personal shop area is to be constructed. Completion is scheduled in 18 months.

Henry Booby has been awarded a £1.6m contract by British Nuclear Fuels for the design and construction of a transport system for the transfer of materials from the Sellafield plant to the reprocessing facility, operated by Amey, at Drigg, Cumbria.

A further two contracts have been awarded involving an additional £500,000 rail track line from Ceter to Windesore.

Member companies at the CARL SWESTER GROUP have been awarded building and civil engineering contracts worth over £2.4m. Largest contract worth £1m awarded by Leeds City Council for the construction of 62 dwellings and associated works at Ripley, Wetherby, West Yorkshire.

A. MANSFIELD has orders worth over £2m, the majority in the private sector, undertaken since its incorporation in the construction of a 15.7m long, 2.1m high, 1.2m wide, 157-159 Finchurch Street, where building work is being allowed, extended and completed, refurbished.

Two health contracts totalling over £3.5m are to be awarded to H. G. Blackford and the other for an elderly severely physically infirm centre in Highgate, both to be completed by JOHN LAING CONSTRUCTION.

Recession in U.S. and Japan

HIT BY high interest rates and sharply reduced Government spending, the U.S. building industry showed little or no growth last year, but commercial construction did better than homebuilding.

Total value of new construction contracts was \$150.2bn (£79bn), only a nominal

increase on the \$148.4bn (£78bn) of 1980, according to F. W. Dodge, the New York research company that tracks the building industry.

Housing construction fell to a rate of 1.1m new starts, down from 1.3m the year before, and the worst rate for 35 years. But commercial construction was up 11 per cent, partly because of the office building boom, partly because it takes longer for commercial construction to react to high interest rates owing to the big lead times. Some observers say this means commercial construction could suffer a delayed recession.

Only bright spot at the moment is that the rate of construction picked up a bit in December as U.S. interest rates came down. But the rebound in rates in January raises doubts as to how long this can last. Many construction companies have been driven into bankruptcy, and those that survive are only managing by offering cheap finance to buyers.

In Japan the building industry is also in recession.

Japanese housing starts in 1981 totalled 1.15m, the lowest in the 14 years since 1967 when they totalled 1.04m, according to the construction ministry.

This was down 9.4 per cent from 1.27m in 1980, and reflected sluggish domestic housing demand due to a rise in construction costs and low income gains by consumers.

Housing starts last December rose 9.1 per cent to 94,500 from 86,600 in November but were down 4.8 per cent from 99,260 a year earlier. This was lower than any other December in the past 14 years.

Cut back at plant maker

INTERNATIONAL HARVESTER COMPANY is considering a plan to reduce by 50 per cent its capacity to manufacture construction equipment in the U.S.

International Harvester's construction machinery sales were \$743m (£391m) in the year ended October 31. They reached a peak of \$1bn (£526m) in fiscal 1979.

Despite rumours that the company has already started transferring output of crawler tractors and crawler loaders to plant at Libertyville, Illinois, from another facility at Melrose Park, Illinois, the company says it intends to remain in the construction business.

SUGAR FACTORY IN IRELAND  
CONSTRUCTION will be starting within the next three months in County Cork of what will be one of the largest glucose/dextrose manufacturing plants in Europe—the £16.3m Wheat Industries project. The wheat is currently out to tender.

Wheat Industries is a joint venture between Fielder Gillespie, the long-established Australian wheat processing company, and the Irish State-owned chemicals and food organisation Ceimici Teoranta.

INTERNATIONAL CONTRACTS  
Barclays Bank in Cairo

COSTAIN INTERNATIONAL has won a management contract with Egyptian contractor Construction and Reconstruction Engineering Company valued at \$5m, to build a headquarters for Cairo Barclays International Bank.

Costain will manage the contract at 12 Midean El Sheikh Youssef, Cairo, for completion in early 1984.

Clad in travertine marble and red granite, the 8,500 sq metre seven-storey building will have a ground floor main entrance, foyer and main staircase to the upper floors. From the lift lobby two 12-person lifts will serve all levels, and the remainder of the ground floor will consist of porter's security and electrical switchgear accommodation, staff entrance and escape stairs and a service lift. A car park will house 34 vehicles.

The first floor comprises the banking hall and offices with the bank floor and public area, clerical office, staff rooms, telex, telephone and data controller accounting rooms at second floor level.

On the third floor will be the bank floor and public area clerical office—cloakroom and conference room—and four accommodation is available on the fourth to seventh floors.

The building will be of reinforced concrete frame on driven cast-in-situ piles with a sheet pile perimeter as permanent

formwork for in-situ waterproof reinforced concrete wall and basement slab.

KIER INTERNATIONAL, a member of the French Kier Group, has been awarded a contract valued at £2.7m for the construction of water supply schemes at Leribe and Teyateyaneng, Lesotho, for the Government of Lesotho.

The 18 months work comprises wellpoint installations, intake towers, water supply mains, pumping stations, 21 km of reticulation pipelines and all mechanical and electrical equipment. Consultants are Binnie and Partners (Lesotho).

ZENITARA CORPORATION, a Japanese construction firm, has received a ¥300m (£2.1m) order for the construction of a regional Southeast Asia educational centre in the Philippines.

The centre will be built as part of Japanese economic assistance to the five member countries of the Association of Southeast Asian Nations (ASEAN). Members of Southeast Asian Ministers of Education Organisation (SEAMEO) will be able to use the centre.

The centre will be constructed in the University of the Philippines in Quezon for completion in March 1983.

REDLAND PIPES' GRP division has been awarded a con-

tract worth over £850,000 by Humphreys and Glasgow for the supply of glass reinforced plastics pipes and fittings for the water intake pipelines to run from the Blue Nile in Khartoum, Sudan, to the new Khartoum north thermal power station. Included with this order are the main power station cooling pipes from the turbine condensers to the cooling water pump-house and cooling towers. Precise quantities are still to be determined.

GOTAVERKEN ARENDAL, Sweden, has signed a contract with Wilh Wilhelmsen, Norway, to convert a semi-submersible accommodation rig into a tender support vessel. The rig, SSV Treasure Hunter, is operating as an accommodation rig at the Brent Field in the British sector of the North Sea. After the conversion Treasure Hunter will be chartered to Esso Exploration, Norway. Esso are operators at the Odin Field. Treasure Hunter will be installed besides the Odin production platform to provide necessary services during the hook-up and drilling phases. Scheduled installation of Treasure Hunter is mid-1983.

Site accommodation destined for Hodeidah in the Yemen Arab Republic has been supplied by LESSER BUILDING SYSTEMS. The contract, consisting of individual bungalows and a bachelor living complex, is valued at £45,000.

**Trace Heat Pump Systems save up to 65% on your heating costs!**

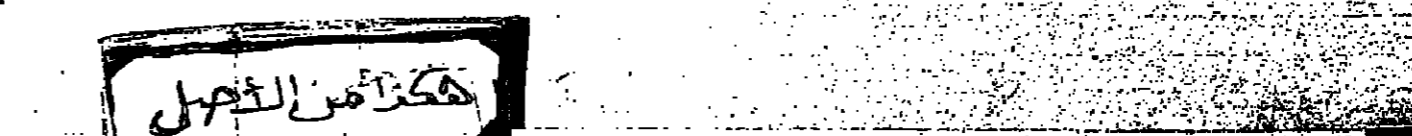
For as little as 1p per month/ft<sup>2</sup> you can have a Trace Heat Pump System installed. Start saving now and clip the coupon.

Key Markets: F. W. Woolworth (Furnishing World), M.C.I., Anglia Building Society have chosen Trace Heat Pumps.

Send me full details of Trace Heat Pumps.

Name: \_\_\_\_\_  
Address: \_\_\_\_\_

Trace Heat Pumps  
Britain's Heat Pump Specialists  
Trace House,  
Eastways Industrial Park,  
Witham, Essex CM8 3JY.  
Tel: 0376 515511 Telex 987031





BBC 1

8.50 am For Schools, Colleges. 10.00 You and Me. 10.15-12.07 pm For Schools, Colleges. 12.30 News After Noon. 1.00 Pebble Mill At One. 1.45 Camberwick Green. 2.11 For Schools, Colleges. 2.30 Daily Smith's Cookery Course. 3.55 See Hear. 4.23 Regional News for England (except London). 4.35 Play School. 4.50 Wingo. 4.55 Jackanory. 4.59 Playhouse. 5.15 John Craxie's Newsround. 5.10 Blue Peter with Simon Groom, Sarah Greene, Peter Duncan. 5.40 News. 5.50 Regional News Magazines. 6.55 Sportsweek. 6.55 Doctor Who. 7.30 The Rockford Files starring James Garner. 8.10 Panorama, presented by Robert Ross, reports on the road dispute. 9.00 News. 9.25 Last of the Summer Wine starring Bill Owen, Peter Mills and Brian Wilde. 9.55 Police: Series 3. Alford over nine months inside the Thames Valley Constabulary (Training Recruits). 10.40 Film 52 with Glynis Barber. 11.10 Big Jim and the Figaro Club starring Norman Rossington, Roland Curran and Priscilla Morgan. 11.30 News Headlines. 11.40 Report Yourself: "Late for Work".

TELEVISION

Chris Dunkley: Tonight's Choice

The team from Not The Nine O'Clock News have clearly not lost their touch: after the first edition of the new series last week there were 200 complaints, some about the joke against America's Polish safe breakers programme, others concerning the joke about the team being bang on time. We shall be lucky if tonight's programme (BBC2) is as successful. Horizon which follows is called "Notes Of A Biology Watcher" and explores the idea put forward by Lewis Thomas that individuality is crucial to the way that nature works. Police on BBC1 deals with recruits. Within a week of joining the police, they have received their uniforms and been sworn in before a magistrate as constables. After 12 weeks of basic training they join their first station; the first two years are probationary and for the first month they are under the guidance of an experienced senior. On Radio 4 (long wave) Daniel Massey starts reading a new book, "The Book of Charles Darwin", in which Michael Korda surveys the life of his uncle Alexander.

LONDON

9.30 am Schools Programmes. 12.00 Cockleshell Bay. 12.10 pm Rainbow. 12.30 Do It Herself. 1.00 News plus FT Index. 1.20 Thames News with Robin Houston. 1.30 About Britain. 2.00 Money-Go-Round with Joan Shepton and Tony Eastable. 2.30 Monday Mail: "Strange New World" starring John Saxon. 4.15 Dangerous. 4.20 Graham's Ark. 4.45 The Book Tower. 5.15 Mr and Mrs. 5.45 News. 6.00 Thames News with Andrew Gardner and Rita Carter. 6.25 Help with Viv Taylor Gee. 6.35 Crossroads. 7.00 Wish You Were Here with Judith Chalmers, Kees Kelly and Ed Stewart. 7.30 Coronation Street. 8.00 Let There Be Love: starring Paul Eddington, Nanette Newman and Henry McGee. 8.30 Monday in Action. 9.00 Hill Street Blues. 10.00 News. 10.20 "Revenge" starring Joan Collins and James Booth. 11.00 Sit Up and Listen, with Ian Partidge and his sister Jennifer. Indicates programme in black and white.

Divorce and the public purse

THE GOVERNMENT has for the time being deferred its intention to enact the recommendations of the Law Commission on the financial consequences of divorce: the forthcoming Administration of Justice Bill is considered to be an inappropriate vehicle for effecting changes in family law. Meanwhile, the public debate about the private and public financing of the earthward of broken marriages and one-parent families continues in full force. The proposals of the Law Commission are acknowledged by the Commissioners to be essentially modest. The main proposal to change the main provision of the law away from exercising powers so as to place the divorcing parties in the financial position in which they would have been had the marriage not broken down, towards a search generally to find a "clean break" that is to say a final settlement of the financial obligations at the time of the divorce so that both parties can start out fresh on new lives. It will not be possible always to achieve such a smooth and clean transition from marriage to independence, especially where there are dependent children. In any event, such a second family will largely endorse what the courts have been adopting as a sensible development for some years now. It is a policy that has been pronounced with increasing stridency by husbands and second wives who complain that the present law produces harsh results because so often the second family finds the going rough when the breadwinner, and even his second spouse, have to eat into their incomes to meet the financial burden of the earlier broken marriage. It is recognised that any material change in the continuing obligation to maintain a divorced wife may have an impact on the public purse. Some divorced wives who currently derive at least a certain level of support from their husbands might have to turn to supplementary benefit because they were unable to find adequately paid work. And those who are partially supported out of public funds would become so to a greater extent. The added cost to the public purse, or rather the size of it, would be a matter of pure guesswork. On this score the Law Commission is commendably frank. Nobody knows what the overall cost of providing enhanced benefit to one-parent families would be. When the divorce law was changed in the early 1970s no monitoring of the law in action was undertaken, and anyone framing social

THE WEEK IN THE COURTS

BY JUSTINIAN

to conducting two surveys. One is to ascertain public opinion on a whole range of issues associated with broken marriages. The second involves an examination of court records and interviews with a representative sample of those affected, with the idea of eliciting reliable information about how the law works in practice. Even without the necessary information, the simple fact remains that most people do not have sufficient income to maintain two families, or where a second family is not involved, two households. The Finer Committee on One-Parent Families, which reported in 1974, examined in great detail the interrelationship between the private law of maintenance and the public law of social security. It made elaborate proposals designed to overcome some of the special difficulties encountered by one-parent families. Most of them remain unimplemented. But the argument about how far, if at all, the law should shift the emphasis towards state intervention in financially supporting broken homes continues unabated. The Finer Committee readily appreciated that the legal scene was a chaos of overlapping jurisdictions and conflicting philosophies. The historical development of the law was such as to create three separate systems. One served the wealthy and the powerful; another was for the remainder of the economically independent population. The third dealt with the destitute—the poor who, for whatever reasons, did not earn their own subsistence. A main function of the Poor Law was to enforce a distinction between the independent poor, who earned their own subsistence, and paupers, who did not. What has changed in the law's approach? The Poor Law was not only a law about the poor; it was a law of the poor. Its special legal provisions were designed not to solve the causes and

problems of destitution, but to minimise the cost to the public of maintaining the destitute. The concept was the assumption of public responsibility for the support of the poor and of the necessity it entailed of keeping public expenditure down. After 1948 the Poor Law was replaced by national assistance and, later, supplementary courts for all problems associated with broken homes. Far from adopting the first of these two changes, Parliament in 1978 endorsed the century-old power of magistrates summarily to award maintenance to separated wives and children, but leaving divorce for the higher courts. Much less use is made today of the magistrates' courts, but the rigid separation of the two jurisdictions is maintained. As for the recommendation to consolidate the two systems of courts, there has been a wide acceptance of the idea. Lord Hailsham himself has gone on record as saying that "if the system can be grafted on to the pyramid of existing courts I am a family courts man." His apprehension has been on the score that there would be a great deal of "difficulty" inside and outside of the government machine before it becomes law. Again, the question that is uppermost in the mind of reformers is the cost of reorganising the court system. Many believe that the cost of enhanced state support for one-parent families is exaggerated. \*Family Law: The financial consequences of Divorce, Law Com. No. 112, December 14, 1981

All IBA Regions as London except at the following times:

ANGLIA 7.30 pm Anglia News. 7.30 Monday Film: "The Day After Tomorrow". 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7

# TECHNOLOGY

EDITED BY ALAN CANE

## Why BOC is set for growth in graphite

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

NIGERIA has just opened its first steelworks and, like many of those being erected in developing countries, it uses the electric arc furnace method of making steel.

In the Middle East, South America, Mexico, and the Far East, the relative simplicity and flexibility of this method over the basic oxygen process ensures its popularity.

These developments are behind the recently-announced decision of the BOC Group to expand its production facilities for the manufacture of carbon graphite electrodes which produce the arc that melts the steel in the furnaces. The group's U.S. subsidiary, Airco, already has two carbon graphite electrode plants that are used mainly to satisfy U.S. demand.

The \$128m plant to be built at Ridgeville, South Carolina, will increase Airco's electrode production by a fifth when it is completed by October 1983. Its output is destined for markets outside the U.S.

The plant has been designed with the capability of progressive expansion to add 50 per cent to present capacity by the end of the decade.

Airco also announced last month that it is investing \$119m in a plant to produce needle coke, the base material for carbon graphite, which is to be built near Houston, Texas. Each investment represents the single largest spending commitment undertaken by the group.

Worldwide demand for electrodes is expected to rise to 1.2m tonnes by 1985, against 920,000 tonnes in 1980. Alongside this growth in demand, customers are intent on reducing the high price of electrodes, currently about \$8 per tonne of steel produced. This

means that the manufacturers must make progress on technical, quality and efficiency fronts.

Growing competition in electrodes can be measured by the fact that in the past couple of years, Union Carbide, the market leader, and Great Lakes Carbon have both brought new capacity on stream, and there is considerable overcapacity worldwide.

The three major Japanese manufacturers are reported to be working at only about 50 per cent of capacity.

At the same time, more efficient electrodes mean that the consumption of electrodes per tonne of steel will go down. This is already happening in the U.S., for instance, in spite of the fact that the amount of steel being made by the electric arc furnace method is on the increase.

In the UK, graphite consumption is also declining because of the use of partially renewable types of electrode, which have a water-cooled copper base and renewable graphite tips.

Airco, however, is undeterred and remains convinced that the underlying growth in electrically-made steel will ensure that there will be markets for the product by the time the new plant is completed.

The decision to have its own needle coke plant rather than buying in as Airco does, now was determined by the desire to have greater control over the quality.

Initially, it was hoped to locate the plant alongside that producing carbon graphite, but this plan was abandoned because of transport and energy cost considerations. Instead, the plant was located close to

Houston, where the refineries providing the raw material are housed, and where Airco has ready access to the coast for the transport of needle coke by sea to South Carolina.

Energy costs are a prime factor in the manufacture of carbon graphite. The two processes where energy consumption is at its greatest are baking, where the forms which have been extrusion moulded or pressed are baked for a month or more at very high temperatures in a mixture of coke and sand to convert the material to amorphous carbon; and the actual graphitising process where the baked carbon is converted to graphite by heating in electric furnaces or kilns at temperatures up to 3,000 deg C.

The high cost of electricity in the UK finally ruled out Airco's consideration of putting the electrodes plant at Consett (the transport of petroleum coke would not, apparently, have been too much of a problem as much of that now consumed in the U.S. comes all the way from Japan).

In South Carolina, electricity is cheap, while the advantages of building a new, highly automated plant on a greenfield site should yield productivity increases over Airco's other U.S. plants of 20-30 per cent.

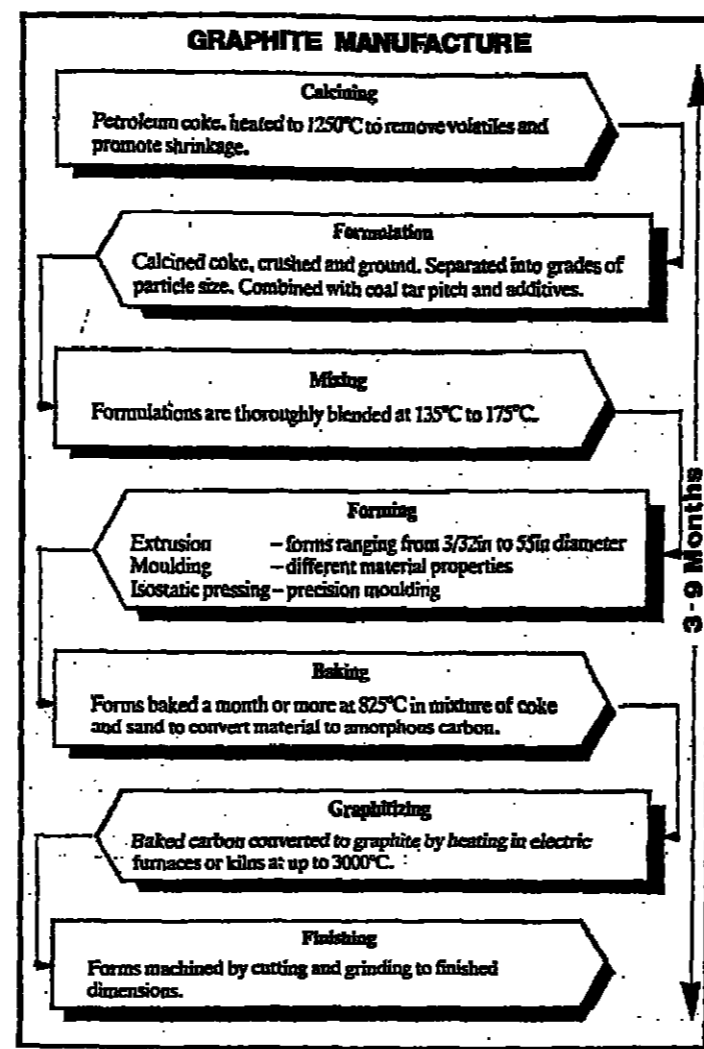
It is for this reason that Airco has decided to take the leap into a technology unknown to it of making needle coke, although it has already built a pilot plant at its Niagara Falls carbon graphite plant.

Mr James Baldwin, Airco senior vice president, admits that there are problems but is sure that these will be overcome within a fairly short space of time.

BOC's decision to invest heavily in carbon graphite in the U.S. has its critics amongst those who see the acquisition of Airco in 1978, and its subsequent expansion, as detracting from investment in the UK.

BOC's reply is that it must invest where it sees the best opportunities, and the electric arc furnace is likely to be around for a long time yet.

At the same time, the energy factor is critical in the efficient production of electrodes so the location of the plant had to be where it could be assured of a plentiful supply of cheap electricity.



Airco executives say that the quality of coke becomes more critical as the market is shifting from standard to premium grade electrodes, which reduce the consumption of electrodes per tonne of steel.

It is for this reason that Airco has decided to take the leap into a technology unknown to it of making needle coke, although it has already built a pilot plant at its Niagara Falls carbon graphite plant.

Mr James Baldwin, Airco senior vice president, admits that there are problems but is sure that these will be overcome within a fairly short space of time.

BOC's decision to invest heavily in carbon graphite in the U.S. has its critics amongst those who see the acquisition of Airco in 1978, and its subsequent expansion, as detracting from investment in the UK.

BOC's reply is that it must invest where it sees the best opportunities, and the electric arc furnace is likely to be around for a long time yet.

At the same time, the energy factor is critical in the efficient production of electrodes so the location of the plant had to be where it could be assured of a plentiful supply of cheap electricity.

## Tube bending with memory by Addison

POWERBEND PB 63M, a fully automatic tube bending machine, is British designed and manufactured by the Pressbend Division of The Addison Tool Company. It has a 63mm outside diameter by 2mm capacity for steel tube capable of bends up to 200mm CLR.

The non-volatile memory has a capacity of 4,000 optional bends with individual programmes up to any number.

Among the features are direct keyboard entry and display of all data, three call-up speeds for each axis, facilities for editing, axis jogging and a manual set-up mode, rapid access memory and a system of programme inter-locking, machine interference blockers and self-diagnostic display.

From the same company comes the Addison PSM 500 CPL, the culmination, says the company, of an intensive development programme to provide a high output, fully automatic circular saw able to maintain very close-cut tolerances.

Demand, the company believes, should come from the automotive industry for such applications as sawing tubular spacers, and for cutting hot brass stampings.

The saw has a new system for controlling the stroke of the material feed. The machine has eliminated dead stops with the stroke of the carriage determined by an hydraulic servo-valve. Position of the carriage can be repeated to within plus or minus 0.01mm.

Also new from Addison is the double clamp metal cutting circular saw, which is said to be ideal for straight and mitre cuts of ferrous and non-ferrous tubes and bars and sections.

Designated the Addison-MEC Brown, the tool has several new features—with double clamping the anti-burr device can eliminate "break-off" chips.

Addison is at Westfields Road, Acton, London (01-893 1616).

**Design and Manage**  
is part of...

**Norwest Holst**  
total capability  
01-235 9951

## IBM changes software conditions

IBM UNITED KINGDOM has changed the rules dealing with its licensed program and customer engineering support programme.

With an eye to the growth of distributed systems and the number of its customers who will want to run identical software at a number of different sites, the company is now offering about 25 per cent off the license fee for the second and subsequent copies of its licensed programs.

IBM will deliver one copy of the programme—the customer will be responsible for copying it and distributing it to its various sites.

IBM will give full details on 0705 684841.

## BUSINESSMAN'S DIARY UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	International Spring Fair—Gifts (01-855 9201)	NEC, Birmingham
Feb 9-12	Information Technology and Management Exhibition and Conference—INFO '82 (01-647 1001)	Barbican Exhibition Centre, Exhibition Centre, Bristol
Feb 10-12	Western Building Show (01-645 8040)	Wembley Conference Centre, Earls Court
Feb 10-12	Ceramic Tile Exhibition and Conference—TILEX (01-450 0468)	Olympia Assembly Rooms, Wexham
Feb 12-14	Cruis Dog Show (01-493 7888)	Wembley Conference Centre, Earls Court
Feb 14-17	International Men's and Boy's Wear Exhibition (021 705 6700)	Kelvin Hall, Glasgow
Feb 16-20	Ideal Home Exhibition (0202 26475)	Wembley Conference Centre, Earls Court
Feb 17-19	The International Swimming Pool and Leisure Show (04912 77866)	Wembley Conference Centre, Earls Court
Feb 21-23	Video Software Show (01-886 2500)	Kelvin Hall, Glasgow
Feb 21-25	Scottish Gifts Fair (01-855 9201)	St James' Centre, London
Feb 24-25	Oil, Gas, Petroleum and Process Plant Exhibition (01-637 8841)	Olympia
Feb 28-Mar 4	International Light Show (0248 88386)	NEC, Birmingham
Mar 1-4	Hydraulics and Pneumatics Exhibition (01-889 5041)	Olympia
Mar 2-6	International Production Engineering and Productivity Exhibition and Conference (01-747 3131)	Curzon International Exhibition Centre, Harrogate
Mar 4-7	National Glazing Exhibition (01-486 2598)	NEC, Birmingham
Mar 7-9	Footwear and accessories show (01-738 2071)	
Mar 9-13	The Business Enterprise Show (01-638 3716)	

## OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	Title	Venue
Feb 9-18	International Boat Show (01-486 1961) (until Feb 14) Equipment and apparatus for drug production and testing exhibition (01-235 2623)	Heisinki
Feb 10-13	International Trade Fair for Household Appliances, Fittings and components—DOMOTECNICA (01-402 0656)	Moscow
Feb 13-16	International Trade Fair for Watches, Jewellery and Silverware—INBORGENTA (01-486 1961)	Cologne
Feb 15-18	Middle East Machine Maintenance, Light Engineering and Handling Show—MEM (01-486 1961)	Munich
Feb 23-26	TECHEX '82—Annual Technology Exchange Fair (01-584 5744)	Bahrain
Feb 23-27	International Rubber and Plastics Exhibition for Asia (01-839 5041)	Lyons
Feb 25-28	Scandinavian Menswear Fair and Fashion Week (01-540 1101)	Singapore
Feb 27-Mar 3	International Fair (01-734 0543)	Copenhagen
Mar 2-6	Construction Indonesia '82 (01-486 1961)	Frankfurt
Mar 5-8	Winter Sports Fashion Exhibition (01-439 3964)	Jakarta

## BUSINESS AND MANAGEMENT CONFERENCES

Feb 8	American Tax Institute in Europe: Finance/Leasing under new U.S. tax laws (Paris 256 33 70)	Waldorf Hotel, WC2
Feb 9-12	INFO '82—The challenge of Information Technology (057282 2711)	Barbican Centre
Feb 9-10	FT Conference: The European Markets in 1982 (01-621 1356)	Inter-Continental Hotel, W1
Feb 9-12	Offshore East Asia Conference (01-546 5164)	Singapore
Feb 10-11	Spearshead Exhibitions: UK Offshore Safety Conference (01-549 5831)	Eastbourne
Feb 11	American Tax Institute in Europe: Foreign investment in U.S. real property (Paris 256 3370)	Amsterdam
Feb 15-17	AMR International: Management Skills and Techniques for Women in Business (01-282 2732)	Kensington Hilton Hotel
Feb 16-17	Crown Eagle Communications: Gaining Value from Overhead Costs (01-636 0617)	Hilton Hotel, W1
Feb 17	Mills and Allen Communications: CBT Techniques and Uses—An Appreciation (01-240 1307)	London
Feb 18-19	International Chamber of Commerce: The international effects of nationalisations (Paris 26156 37)	Paris
Feb 25-26	The Economist: The World Market: protectionism or co-operation and expansion? (01-839 7000)	Hyde Park Hotel, W1
Feb 25	The Banker/OPC/LCCI: Growing Pains—Resolving the problems facing international Banks of establishing and developing a physical presence in the City of London (01-639 2488)	Cannon Street, ECA
Feb 25	Dun and Bradstreet: Fundamentals of credit management—for credit personnel and those concerned with trade debtors (01-247 4377)	Albany Hotel, Birmingham
Mar 1-2	FT Conference: The Fourth World Motor Conference (01-621 1356)	Geneva
Mar 3	DIBC (UK): The credit analysis of international banks (01-738 5126)	City Conference Centre, EC3
Mar 4-5	International Commercial Arbitration Symposium (08 221200)	Stockholm
Mar 8-9	AMR/Euroenergy: Aerospace International Shipping Financing Energy Techniques (01-282 2732)	London Press Centre
Mar 10-12	Esomar: Profitable co-operation of manufacturers and retailers (020 444995)	Munich
Mar 15-18	IPM: The Elements of Salary Administration (01-946 6100)	Embassy Hotel, W2
Mar 17	Institute of Credit Management: National Conference (0890 23711)	Hilton Hotel, W1
Mar 18	Institute of Marketing: Action for Recovery Conference (01-630 7525)	Hilton Hotel, W1

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

## Testing facility for giant valves

WHAT IS thought to be the biggest continuous operation calibration and test facility for the giant valves and flowmeters used in the water and oil industries is nearing completion at Stonehouse in Gloucestershire.

It has been constructed by Brown Boveri Kent and is part of a new flowmeter manufacturing facility on which the com-

pany will have spent nearly \$3m by the middle of this year.

For the BBK company involved, Kent Industrial Measurements, the new test facility will mean much faster throughput for its products.

Previously, it had to rely on the facility at the National Engineering Laboratory in East Kilbride for the calibration of

its larger products, which can be up to 6 ft 6ins in diameter.

Although the company will eventually use most of the facility's capacity for tests on its own products, it is also offering time to water, sewage, oil and other industries with similar testing problems. Costs would be by negotiation.

The test requirement is simple enough—to be able to pass large, accurately measurable quantities of fluid through the valve or meter. Large scale facilities for this already exist at East Kilbride, in Germany and elsewhere, but according to BBK they are all gravimetric: the water simply drips out of a header tank through the tested unit and into a sump, restricting the time of testing.

The Stonehouse facility can operate continuously. At its heart is a 200,000 gallon sump, specially engineered to avoid aeration of the water (which would cause calibration inaccuracy). An underwater pump from houses four pumps operating in parallel with a total rating of 1,280 horsepower—well over a megawatt, so that, flat out the installation is somewhat expensive to run.

Inside the test room, three test lines are available with nominal bores of 42, 36 and 18 inches. Motorised block valves enable the flow to be directed into any one of the test lines and concentric cone pieces allow flowmeters and valves from 12 to 78 inches to be inserted in the lines for testing.

At the moment the calibration reference is a range of orifice plates certified by the National Engineering Laboratory. This is the first stage of a two stage programme.

The second stage, to be completed later this year, will transfer the standard to a bank of four Kent turbine meters, a bidirectional meter prover and an additional control panel for the associated instrumentation.

The meter prover will be used to carry out routine calibration of the turbine meters, allowing very precise measurement of the flow to the test station and enabling accuracies of plus or minus 0.2 per cent to be achieved.

GEORGEY CHARLISH

## Plessey's interface processor

A NETWORK interface processor for use with X25 packet switching systems has been announced by Plessey Controls.

The TP3010 can interface up to 27 terminals to the X25 network and accepts IBM 3270 and 2780/3780 protocols. Transmission speeds for data range from 110 to 9600 bps per second.

The processor is part of Plessey's range of packet switching equipment which include the TP4000 packet switching node.



EUROPEAN PROPERTY INVESTMENT COMPANY N.V. established in Amsterdam.

With reference to the Offer Document of December 29, 1981 the undersigned declares its offer on all outstanding shares European Property Investment Company N.V. as unconditional.

As from Friday, February 5, 1982 payment will be made in cash.

Until June 1, 1982 the undersigned is willing to accept shares not yet tendered on conditions as mentioned in the Offer Document.

Rotterdam, February 3, 1982.

B.V. Internationale Belegging-en Administratiemaatschappij "Zandbergen"

## THE Computer Fair

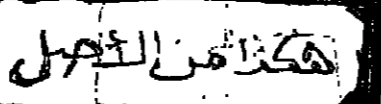
Presented by Practical Computing and Your Computer, the leading personal computer magazines.

Backed by a £70,000 publicity campaign, The Computer Fair is YOUR chance to bring YOUR computer products to a wider public. Book a stand now—call Philip Kirby on 01-661 3127.

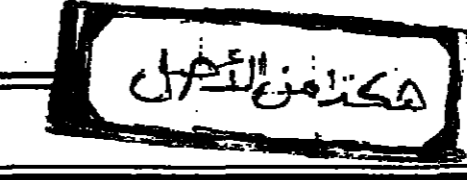
23-25 APRIL 1982 EARLS COURT LONDON

Contact Donald McLean on 0604 34734

Northampton Development Corporation, 2-3 Market Square, Northampton NN1 2EN



THE ARTS



Elizabeth Hall
Schütz Choir of London
by DAVID MURRAY

On Saturday Roger Norrington and his Schütz Choir celebrated 20 years of music-making by repeating their first programme from 1962 — three marvelous works of their titular master, Heinrich Schütz.



Photomontage of the proposed new Mansion House Square with the tower of offices by Mies van der Rohe

Architecture
No longer with us
by COLIN AMERY

Inevitably there is a certain sense of familiarity about Mr Peter Palumbo's proposals for Mansion House Square. Back in 1969 the City Corporation gave a provisional planning permission for the scheme, providing the developer could acquire enough of the freehold to ensure comprehensive redevelopment.

His design for the Mansion House Square, like his many efforts for Piccadilly Circus, fails to deal effectively with the traffic. The traffic will continue to flow in front of the new tower separating it from the piazza, and pedestrians will have to reach the square from Cheapside by an underground passage.

Nottingham Playhouse
Our Beters
by B. A. YOUNG

What Somerset Maugham wrote as a comedy in 1923, Richard Digby Day has had to produce as a farce in 1962. The story depends on some routine romantic encounters, strongly satirized with satire at the expense of the American hostesses who had taken over London society, and the play ought to survive on its dialogue, thought very witty in its time.

who can present charm with a threat behind it — too big, perhaps, for Bill Butler's young Fleming Harvey, the only truly decent American in the play, with whom she seems likely to mate.

Goethe's 150 years
The Goethe Institute of London is planning a major exhibition to mark the 150th anniversary of the death of Goethe. It will open on March 22, the actual date of the anniversary. The catalogue will be distributed by John Calder (Publishers).

OM on tour
The Swiss jazz/rock group OM are making a ten-date tour of Britain during February which has been made possible by a substantial grant from Pro Helvetia, the Swiss cultural organization.

Drury Lane
An Evening's Intercourse
by MICHAEL COVENEY

Dame Edna Everage returned to the West End last week and presided over not so much a show as an orgy of selective audience participation. The supporting cast, plucked from the front stalls, included Judith who lives by the river, Beverley from Toronto, Ruth from Kensington (with a senior citizen called Ian whom she passed off as her father), Gill from Epping and Lin from Hampstead.

Covent Garden
La Bohème
by DAVID MURRAY

The reliable pleasure of this familiar production is Julia Trevelyan Oman's work as designer: one hopes her sets will televise well on February 20 (BBC-2, on videofilm). In John Copley's production details come and go: besides the nude model for Marcello to paint in Act 4, there is now a fluffy little dog for Musetta to carry into the Café Momus, later to be dropped on Alcide's along with the bill. The Café scene is still picturesquely busy and effective, but the Bohemian larkings about in the first and last acts look too deliberate, this time round, to be amusing.

Festival Hall
Philharmonia/Ashkenazy
by ANDREW CLEMENTS

The credibility gap that separates Vladimir Ashkenazy the conductor from Ashkenazy the pianist grows imperceptibly narrower. No one now would doubt his effectiveness as an orchestral director in those parts of the repertoire for which he feels a particular affinity — Sibelius, Chaiikovsky, Rakhmaninov. But to my ears at least, his provenance in the wider 19th-century orchestral fields has yet to be finally established. And as if to emphasize this uncertainty, Ashkenazy began his concert with the Philharmonia on Friday with Beethoven's Pastoral Symphony. There was nothing remotely unconvicted or gauche in the performance. On the contrary, the orchestral playing was a model of fine grooming, moulded and burnished in a way that decried rehearsal time usefully spent. But this was a pastoral smile viewed at long range; a smile through the countryside that necessitated only the gentlest contouring in the first movement.

THEATRES

ADRIAN S. CC 01-836 7611. BOVOLI and SULLIVAN. Opera by Gilbert and Sullivan. Opera by Gilbert and Sullivan. Opera by Gilbert and Sullivan.

CRITERION. S. 930 3216. CC 379 6585. CRITERION. S. 930 3216. CC 379 6585. CRITERION. S. 930 3216. CC 379 6585.

FINANCIAL TIMES

Published in London & Frankfurt
Head Office: The Financial Times Limited, 15, Abchurch Lane, London E.C. 4. Telephone: 01-574 2000.

F.T. CROSSWORD PUZZLE No. 4,792

Crossword puzzle grid with clues for Across and Down. Clues include: 1 Form of those who are at cross-purposes (6, 5), 2 What could secure your shirt when you put it on horses (4, 4), 3 Fruit taking strain in Ireland (8), 4 Bit of wine—a very tiny bit indeed (7), 5 Have sheriff's men go on board (7), 6 Soldiers draw up gin cocktail as well worth the effort (10), 7 Irishman in a superficial film (6), 8 Revolutionary painter (6), 9 First person upsetting ringer is hard at first to decorate (9), 10 Reference to lion Saul maulled about (8), 11 Fancy ram thought of (6, 2), 12 Pioneer animatedly produced a mouse (6), 13 Sentimental agent taking work in (5).

COVENT GARDEN. 240 1065 S. Covent Garden. 240 1065 S. Covent Garden. 240 1065 S. Covent Garden.

CRITERION. S. 930 3216. CC 379 6585. CRITERION. S. 930 3216. CC 379 6585. CRITERION. S. 930 3216. CC 379 6585.

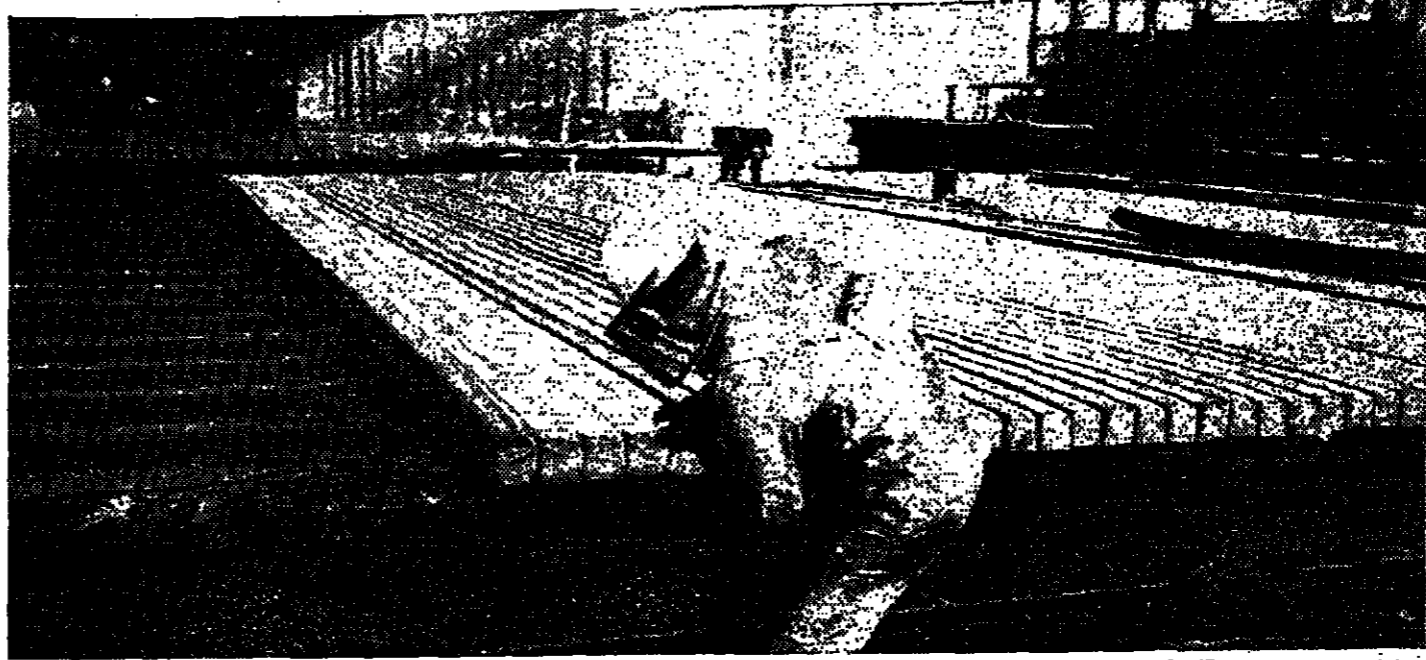
FINANCIAL TIMES. Published in London & Frankfurt. Head Office: The Financial Times Limited, 15, Abchurch Lane, London E.C. 4.

The solution to last Saturday's prize crossword will be published with names of winners next Saturday.

GERMAN STEEL MERGER PLANS

Limping to the altar

By James Buchan in Bonn



The Krupp steelworks: the merger with Hoesch could create the second largest steel concern in Europe.

Considerable investment in continuous casting and other modern techniques, as well as a move into special steels, helped protect the industry while the domestic market, at just over 40m tonnes, remained fairly buoyant in the first years of the crisis.

And, inevitably, the industry started looking at mergers as the best defence against recession and Hoesch, which chucked up losses of DM 650m in the past two years alone, was an obvious candidate.

Worst off was the Estel concern, the international venture set up in the early days of 1972 between Hoesch and Hoogovens of the Netherlands and designed to make use of the Dutch company's competitively priced crude steel and semi-finished products for processing in Dortmund.

And, inevitably, the industry started looking at mergers as the best defence against recession and Hoesch, which chucked up losses of DM 650m in the past two years alone, was an obvious candidate.

to be a block to further progress over Ruhrstahl. Estel has already announced that the profit and loss sharing agreement between Hoesch and Hoogovens has been suspended.

The future for Ruhrstahl is clouded. Dr Dieter Speitmann, Thyssen's chief executive, thinks that his group will be back in profit in the course of this year with the help of higher EEC steel prices.

Third, and most important, both Bonn and Dusseldorf have made clear that financial help is contingent on a restructuring programme which will protect jobs in the Ruhr in the long term.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF  
Telegrams: Finantime, London FSA. Telex: 8954871  
Telephone: 01-248 6000

Monday February 8 1982

A way forward in El Salvador

U.S. POLICY towards El Salvador and the rest of Central America is appearing increasingly questionable. Washington is understandably concerned about the stability of its own backyard and is fearful of a new Cuban-type imbroglio.

At one time the junta which brought Sr Jose Napoleon Duarte to power in San Salvador in October 1979 seemed to offer a chance of tackling the inequalities dividing the country.

Today he is under virulent attack from right and left. Land reform has largely run into the sands.

Mr Haig said last week that Sr Duarte was "committed to political reform, free elections and economic development."

Another justification given by President Reagan for supporting Duarte's regime, is that it has made progress in human rights.

Moreover, it is still not clear that the U.S. administration, in envisaging military solutions, is giving adequate recognition to the social and economic origins of unrest.

Any decision to increase military aid to its embattled allies in El Salvador should have been coupled with an

insistence that these allies accept their opponents' offers of negotiations. Areas amounting to as much as one-fifth of the country—but including a far larger share of the population—are under guerrilla control.

There is a constructive strand in the Reagan Administration's general policy towards the area. It has announced its intention of providing increased aid and trade concessions to the region, and is trying to involve Canada, Mexico and Venezuela in plans to stimulate foreign investment there.

There is a constructive strand in the Reagan Administration's general policy towards the area. It has announced its intention of providing increased aid and trade concessions to the region, and is trying to involve Canada, Mexico and Venezuela in plans to stimulate foreign investment there.

But the implementation of this policy has been slow, while it would apparently exclude countries such as Nicaragua and Grenada.

Mr Haig said last week that Sr Duarte was "committed to political reform, free elections and economic development."

Another justification given by President Reagan for supporting Duarte's regime, is that it has made progress in human rights.

Moreover, it is still not clear that the U.S. administration, in envisaging military solutions, is giving adequate recognition to the social and economic origins of unrest.

Any decision to increase military aid to its embattled allies in El Salvador should have been coupled with an

MARRIAGES are made in heaven, not in Dortmund, and the engagement announced last week between two of West Germany's largest steel concerns scarcely brought to mind a joyous, blushing match.

These are hardly good auguries for a partnership which will change the face of steel-making in the Ruhr and profoundly affect an industry that in Europe is now limping into its seventh difficult year.

If negotiations proceed along the lines laid down by the two supervisory boards last Thursday, the end of this year will see a new giant steel concern which, with crude steel capacity of around 11m tonnes, a workforce of 70,000, and sales of up to DM 12bn, could well be the second largest in Europe after Thyssen.

But before Ruhrstahl comes into being, a host of questions must be answered. All that is known for certain is that Krupp and Hoesch, respectively the third and second largest German steel concerns, will merge many, if not all, of their steel operations into Ruhrstahl.

The West German steel industry is widely regarded as the most efficient in Europe, working at some 61 per cent of capacity as against a European average of about 50 per cent.

Even Thyssen, universally

regarded as the soundest steel concern in the Ruhr, announced last week that it had lost some DM 400m on its steel operations in the year up to last September.

Worst off was the Estel concern, the international venture set up in the early days of 1972 between Hoesch and Hoogovens of the Netherlands and designed to make use of the Dutch company's competitively priced crude steel and semi-finished products for processing in Dortmund.

And, inevitably, the industry started looking at mergers as the best defence against recession and Hoesch, which chucked up losses of DM 650m in the past two years alone, was an obvious candidate.

For Hoogovens, it may be a new beginning

By Charles Batchelor in Amsterdam

DESPITE THE large losses made by Hoesch in West Germany the Dutch would have preferred to solve their problems within the framework of the bi-national Estel group.

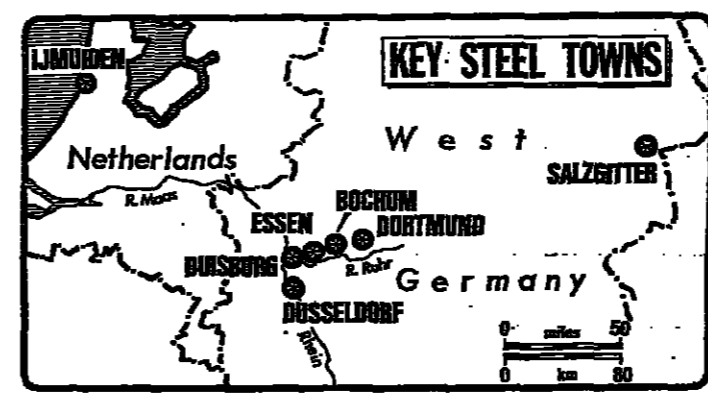
The reorganisation will incorporate most of the ideas worked out by the Estel management over the past two years. The Dutch hoped to the very last that enough of Hoesch's operations would be excluded from the merger with Krupp for Estel to continue in existence.

"It is clear that co-operation with Krupp will be so far-reaching that it cannot be reconciled with the industrial concept behind Estel," Hoogovens announced.

While all the commercial criteria for the founding of Estel 10 years ago remain, political factors now dominate. Hoogovens' coastal site at IJmuiden near Amsterdam is still favourably situated for the supply of coal and ore and for the onward shipment by canal of finished products.

Hoesch's plant at Dortmund at the centre of the Ruhr steel-using area continues to complement the IJmuiden location. And in the 10 years of the merger the two partners have developed a matching range of products.

Despite occasional strains, the Dutch-German management of Estel functioned fairly smoothly, the company says. Unravelling the ties between the partners may be less harmonious. Hoogovens will be little more than a bystander in the negotiations between Hoesch



KEY STEEL TOWNS: IJMUUDEN, Netherlands; West; SALZGITTER, Germany; ESSEN, BOCHUM, DORTMUND, DUSSELDORF.

and Krupp over the formation of the new Ruhrstahl group. But it is determined to salvage what it can from the de-merger talks.

Agreement on Ruhrstahl is likely within the next few weeks but dissolving Estel could take several months. An agreement between Krupp and Hoesch can only be finalised in consultation with Hoogovens about the consequences for the Dutch company. Hoogovens

two years. Not only will Estel shed a large loss-maker in Hoesch, but it could also lose an important customer. Hoesch took 300,000 tonnes of steel and semi-finished products from Hoogovens last year, 10 per cent of total production.

The prospect of losing a large part of its German market and the threat of anti-dumping measures by U.S. steel-makers are serious challenges to Hoogovens. The company already has 8,100 of its 20,000 workforce on short time.

These activities form only a small part of its current business and will take many years to develop. If Hoogovens can ride out the next few years—and the signs are that the Dutch Government will increase its support—it may look back on the failure of Estel as a new beginning.

Profits disclosure by the banks

FEW SUBJECTS raise bankers' passions more than the question of whether or not they should be allowed to maintain hidden reserves in their balance sheets and fudge their real profits.

It is often overlooked in North America and Britain, where the major banks reveal all, that the majority of banks elsewhere in the world still cling to the idea that it is in the public interest not to disclose their true profits. Nevertheless, there are signs that the climate of opinion is changing and even the Swiss banks, the most secretive of the lot, are being coaxed into disclosing more about their affairs.

Hidden It is 20 years since the case for and against full disclosure by UK banks was last examined in detail, by the Jenkins committee, and the arguments it used then to support the retention of hidden reserves by banks have lost what little validity they might have had.

The UK clearing banks began disclosing their true profits voluntarily more than a decade ago. But despite this move and official encouragement for greater disclosure, more than 100 banks in the UK are still allowed to keep hidden reserves and the Department of Trade continues to add new names to the list, which underlines the urgent need for a review of official policy in this area.

The need for a new look at the position of UK banks has been accentuated by the appearance of an EEC draft directive on the annual accounts of banks which in its present form would allow UK banks to maintain hidden reserves making their accounts of little value to users.

other Continental banks as well as the UK accepting houses and discount houses, rests on their perception of the need to maintain confidence in the banking system.

By smoothing profits from year to year with the aid of hidden reserves a bank can disguise the size of its financial problems in any one year which, if known to depositors, might precipitate a run on the bank. Memories of the banking crisis of the 1930s when many banks closed still play an important part in formulating official attitudes in this field.

This historical background appears to have instilled a greater nervousness amongst Continental depositors than is found among the public in the UK or the U.S. As a result, Continental banks argue strongly in favour of the maintenance of hidden reserves.

The main disadvantage of non-disclosure, which has never been adequately disputed, is that shareholders and depositors cannot tell how well or badly a bank is doing. By allowing banks to hide their mistakes an important spur to management efficiency has been removed.

By not having the discipline of disclosing their true profits bankers may be encouraged to engage in imprudent conduct, which would quickly come to light in normal circumstances. The recent record of some of the Swiss banks and one or two UK discount houses supports this argument.

Backward In addition, there is not much use having hidden reserves if at the end of the day a bank runs into such financial difficulties that it needs to be rescued by the authorities. It is sometimes said that the Bank of England would never allow an accepting house to fail. If this is the case then there does not seem any need for hidden reserves.

There is no sign that the UK clearing banks have suffered as a result of disclosing their true profits; indeed they have become better understood by the international financial community. The EEC directive in its present form represents a backward step and should be rejected by member governments.

Men & Matters

Dawn raider's parting day

As British Rail has found to its cost, one man does not tamper lightly with another man's working hours. But when Alan Hurst-Brown, senior partner of stockbrokers Rowe and Pitman, retires in April he will be remembered not least as the man who made breakfast-time at the Stock Exchange mean more than just coffee and the morning paper.

For it was Hurst-Brown, together with his successor as senior partner Peter Whitton-Sitwell, who gave the "dawn raid" its heyday. Cazenove, too, had proved itself quick to get the name of this new weapon in the City arsenal when it went after Serk on behalf of Rockwell on February 1 1980. But it was Rowe and Pitman which carried out the headline-grabbing sortie on Consolidated Gold Fields 11 days later, and by autumn had put another half-dozen strategic stakes under its clients' belts.

If RP's corporate image acquired the ruggedness of the SAS around that time, however, its senior partner might have been purpose-built to fill the high-polished shoes of one of the City's leading stockbrokers with his tall frame, silver hair and patrician bearing.

"I think we got a name for them," he says of the dawn raids, "because we carried them out so efficiently."

The Council for the Securities Industry imposed its own restrictions on dawn raiders—but Hurst-Brown believes that the technique would have established its own limitations in any case. Not only was it becoming clear that raids were generally followed by bids, a discouragement to quick sellers; but a mismanagement raid or two, leaving the buyers with one per cent of the shares and egg on their faces, might have made brokers less keen to keep into the fray.

While dawn raids have come

and gone, Rowe and Pitman has come and stayed in the forefront of its business. Nobody looking forward to a peaceful life in the City would venture anything so invidious as a league table of prestige. But if they did, Rowe and Pitman would be in anybody's top five stockbrokers, and most people's top two or three. It may or may not act for the Queen, it is certainly a big fish among the blue-chip corporate clients, and it has a substantial presence abroad.

Hurst-Brown, now 61, is moving on retirement to Ithaca Abbas, near Winchester—good country for his favourite recreation, fishing. Rowe and Pitman will, however, not be dispensing lightly with his wisdom. Its retired partners retain a consultative status, and the firm sets aside a communal office for their use.

Dog house

One of the less obvious casualties of the Laker crash is the affable Mr Yip, an eminent Hong Kong fortune teller. Noting recently that Sir Freddie Laker is a Dog in Chinese fortune terms, and that the Year of the Dog had just opened, Mr Yip predicted: "This may be a good time to invest in Laker Airways since Sir Freddie is entering a lucky period of his life."

Other Dogs include Henry Cooper, Barbara Woodhouse, Sophia Loren and Sir Hugh Casson. They have been warned.

Big wheels

President Leonid Brezhnev, I see, has been chosen to replace Lenin at the head of Rolls-Royce Motors' second advertisement in the series featuring its car owners who "shaped the world."



delighted. But Brezhnev was not approached. Does he still own a Rolls? "Oh, several," I am assured.

The campaign, linked to the latest Rolls model, the Silver Spirit, is the work of Michael Fox, creative director of Cogent Elliott, R-R's advertising agency. It took some two months' delving through the archives to compile the 138 names used so far—and more lists are planned.

The ads, featuring such disparate notables, past and present, as the Aga Khan, King Farouk, Muhammad Ali, Rudyard Kipling, and John Lennon, have apparently stimulated a flood of congratulatory letters and, Rolls trusts, more export orders to top its £77m total last year.

Perhaps the owner's name published with greatest satisfaction so far is that of Henry Ford.

was all right with the car. Ford wrote to Royce that he was "astonished" by the visit. "After the 604 one of my cars, I don't want to see or hear of it again," he declared.

Over drive

The Burmese Government, meanwhile, has launched a purge on the veteran jeepies which clutter the streets of Rangoon because they are "not in keeping with the dignity of the capital."

A recent government report complained that the vehicles "no more serve a useful purpose in transportation services and their frequent breakdowns cause blockage of traffic lanes posing a danger to passengers as well as pedestrians."

The cars—many of them around 40 years old—had also become a cause of fuel shortage, the report added.

In the past year, over 2,000 of the capital's 57,000 vehicles have been deregistered and action is to be taken against a further 1,000—most of them either "three-seater saloons converted into pickups for 5-13 passengers, or Japanese three-wheelers with hand-lever steering."

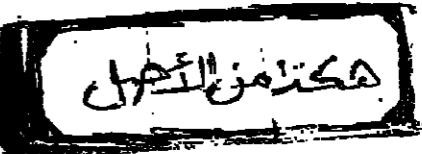
Dilapidated specimens will not be consigned willy-nilly to the rubbish dumps. They can be moved to other parts of the country, the Government says, where presumably dignity is less easily disturbed.

Poles apart

Polish friends got a letter from their home country the other day in which the writer used a couple of pages to vent her feelings about the military regime.

The censor left the string of rudely descriptive words untouched by his blue-pencil but inserted a short note protesting mildly that "we are not all like that."

Commercial Customers can post Parcels up to 22½ Kg (about 50 lbs). Interested? A contract, of a postage-meter machine is all you need! Return the coupon or ask the operator for FREEPHONE 2325. To: Ken Woolsey, Postal Marketing Department, FREEPOST (no stamp required), 22/25 Finlady Square, LONDON EC2B 2QQ. D/59/2141/2. Please ask one of your marketing team to contact us. Please send me a leaflet on Royal Mail Parcel services. Name, Position, Company, Address, Postcode, Tel No. Royal Mail Parcels. We mean business.



# Philippines

President Marcos has over the past year introduced economic and political reforms at breakneck speed, partly because he recognises that the country's various economic ailments need swift and major surgery but also because he has begun to think about the succession —and the fact that time is no longer on his side.

## Marcos turns his mind to a successor

By David Dodwell

"I NEED one or two years more," President Marcos said under the deafening rotary band of his Presidential Puma helicopter shortly after it had siddled past a large cross set at the peak of a hill in Bataan. The cross marks the spot where more than 1,000 men of the Philippine Army, besieged by the Japanese, chose to fight to the death rather than surrender. Among the few to survive the ordeal was President Marcos. It was here that Ferdinand E. Marcos became a war hero and that his political career began. Sight of the cross and the once-familiar fighting terrain slipped the President into pensive mood: "I am willing to step aside and be a benevolent father and ceremonial figure, or even retire."

The comment confirmed speculation that the President is preoccupied with the succession, and concerned about the place to be left to him in history. It illustrated that he is aware he is no longer young, that he must ensure an orderly change-over, and reminded the tiny group within earshot of the many unconfirmed rumours of the President's illness.

But it also throws up contradictions. It is impossible to believe that Marcos would jeopardise the achievements of his 16-year rule, or that he would relax his grip on power, before a safe succession was ensured. If the way forward to any resignation or retirement in two years' time is clear to President Marcos, it is clear to no one else.

### Poverty

While the state of public order is much improved since September 22, 1972, when the President declared martial law because of "wanton destruction of lives and property, widespread lawlessness and anarchy, chaos and disorder... prevailing throughout the country," there is still enough turmoil to keep over 160,000 troops busy across the country.

While economic gains have been recorded over the past 16 years, there is still a yawning gap between the country's rich and poor. Extreme and growing poverty, particularly among upland farmers, plantation workers, and fisherfolk, nourish the grassroots support for Communist guerrillas of the New Peoples' Army (NPA) and the Muslim separatist More National Liberation Front (MNLF).

While the President has over the past four years begun to lay the framework for a kind of compromise between a one-party state and a multi-party democracy, the political party he has created, the Kilusang Bagong Lipunan (KBL), is in the words of one foreign observer, "widely seen as more an assemblage of personal interests than an effective tool of one-party government." The Pres-

ident himself noted recently: "Everybody believes that if I step down, the party will break. That's all they [the opposition parties] are waiting for."

While Marcos claimed: "I am not worried about the succession because we now have been able to start preparing all the members of the executive to replace me," he said almost in the same breath: "The President under our constitution can be whatever he wants to be. That's the truth about it." While various names are mentioned as potential successors, including his wife Imelda Marcos and Defence Minister Juan Ponce Enrile, there is no clear heir. A power struggle seems almost inevitable, in which bloodshed and military involvement could not be ruled out.

The President's concern over the succession should be seen in the wider context of his concern to maintain the pace of political normalisation in the Philippines which began in 1973 with the appointment of the Interim National Assembly. Keen to be remembered not as a dictator but as creator of the New Republic and aware that time is not on his side, the President has quickened the pace of reforms to such an extent over the past year that he has thrown the opposition into complete confusion.

The formal institutions of martial law were abolished in January last year. In June Marcos sought constitutional legitimacy in Presidential elections. He now promises elections by "consensus" in the country's 40,000 barangays (villages) in April and plans full elections for the National Assembly in 1984.



President Ferdinand Marcos

So far, however, the liberalisation has been more symbolic than real. While the formal institutions of martial law have gone, the President has retained his wide-ranging authoritarian powers. While he won the Presidential election easily, he was opposed by no-one of calibre, and many areas boycotted the election. Those areas have been the location of sweeping military operations over the past four months. The barangay elections, to take the form of a consensus vote rather than a secret ballot, are likely to ensure a KBL victory. Most people believe the KBL would have been routed in a free poll.

While the claim to liberalisation should be taken advisedly, it has attracted a positive response in the U.S. from the Reagan Administration. Vice-President George Bush said in Manila in June: "We love your

adherence to democratic processes." He said U.S. policies preferred "authoritarian governments" to "totalitarian regimes."

Apart from the somewhat surprising U.S. eulogy—a sharp contrast with the criticism pointed at the Philippines over its human rights policies by the previous Carter Administration—there are other signs that the reforms of the past year may have been aimed at a foreign audience as much as that at home.

President Marcos was keen to establish a favourable atmosphere ahead of the Pope's long-delayed visit to the Philippines in February, and to polish his image ahead of the Cancun summit in October. Hints from the Saudi Arabian Government that oil supplies would be cut unless the Government gave more attention to the problems of its Moslem minority may also have encouraged reforms.

These arguments are even more persuasive given the inauspicious setting for reforms. The financial crisis following the disappearance of financier Dewey Deo in January 1981—described by Sr Jaime Laya, the central bank governor, as the worst crisis ever to hit the country's banking system—sent shock waves right through the economy.

The economy was vulnerable anyway, with rock-bottom world prices for the Philippines' main commodity exports—coconuts, sugar, copper and gold—and with an unprecedented sequence of severe typhoons. Rural poverty—over 50 per cent of the country's population subsist on incomes below the poverty line—was undoubtedly aggravated.

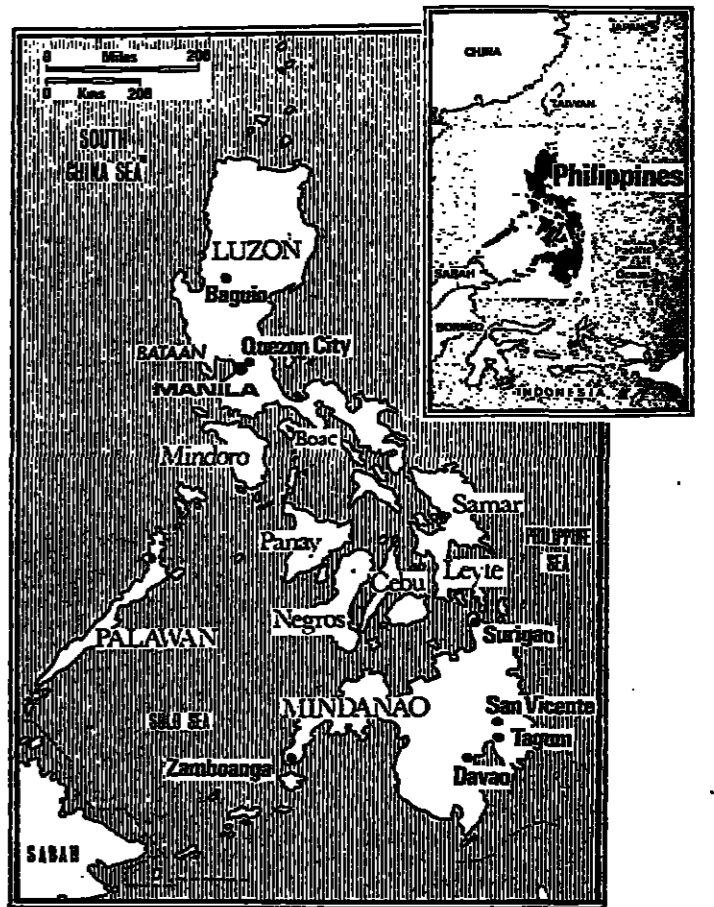
Unemployment worsened, as retrenchment in industry forced shut-downs, and as a further 700,000 youngsters entered the workforce in 1981. All of these factors must have nurtured the militant tendency, and nourished grass-roots support for extremists.

On the face of it this tendency is contradicted by the facts. The rash of urban guerrilla bombings which jeopardised the liberalisation process in autumn of 1980 has ended. The military claims major victories against the NPA and MNLF, and has given considerable publicity to carefully staged mass surrenders. But opposition parties complain that many once moderate supporters are defecting to join the militant Left, and there is evidence to suggest that the NPA is laying low.

Perhaps then, the lessons of the militancy and conflict that erupted on the streets of Manila during the last half of 1980 were that eight years of martial law have bred only a continued need for martial law, and that if Marcos were to wait for an auspicious time to relax, then he would probably have to wait for ever.

There are signs that President Marcos has reached the conclusion martial law is simply not a style of government that sits naturally on the shoulders of the easy-going Filipino people—or for that matter on his own. As one foreign diplomat noted: "There was always a strong element of ad hocism in Marcos' military rule, which is probably not surprising in a society which must be the non-confrontational society par

CONTINUED ON PAGE VII



### BASIC STATISTICS

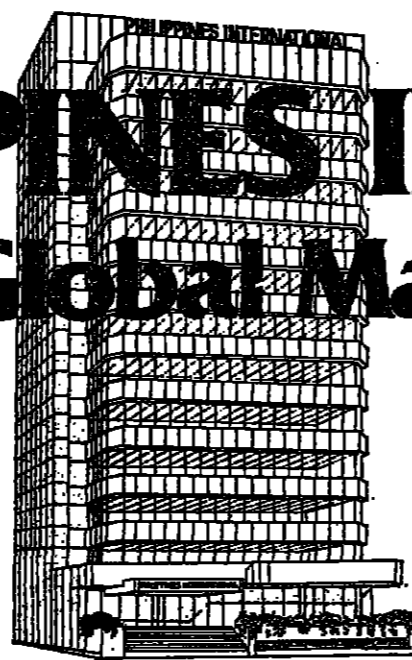
Area:	116,000 sq miles	Trade 1981 (est.)	
Population:	50m	Exports:	\$5.9bn
GNP (1972 prices—est. first half 1981):	\$12.38bn	Imports:	\$8.4bn
GNP growth rate:	5.2 per cent	Trade with UK 1981:	
Per capita:	\$780	Exports to:	\$39m
Currency:	Philippine pes. ₱=P15.25	Imports from:	\$89m

### CONTENTS

Economy	II	Foreign policy	V
Development plan	II	Banking	VI
Davao	III	Foreign investment	VI
Politics	III	Borrowings	VI
Agriculture	IV	Industry	VII
KKK programme	IV	Mining	VII
Trade	IV	Energy	VIII
U.S. presence	V	Wood-fired power	VIII

# PHILIPPINES INTERNATIONAL

## Our Global Marketing Network



PHILIPPINE INTERNATIONAL TRADING CORPORATION  
Tordesillas St., Salcedo Village, Makati, Manila, Philippines 3118  
P.O. Box 1028 NCC, Cebu, P.I. MANILA  
Telex ITT 742-42285, Eastern 63745 P.I. PH  
Tel. Nos. 879061 to 69

**The Product Supply • Product Clients**

PHILIPPINES INTERNATIONAL can organize product supply from the nationwide ranks of production and service enterprises. The Kilusang Kabuhayan (KKK), or the National Livelihood Program for 42,000 barangays (counties) will provide products from its primary projects: agro-torestry, agro-livestock, aqua-marine, waste utilization, cottage and light industries, and shelter and shelter components. The Board of Investments contributes 1200 registered export producers. A large share of product supply comes from The National Cottage Industry Development Authority through its network of registered producers and the Bureau of Small and Medium Industries with its product clients. The Export Processing Zone Authority with its 67 registered zone enterprises takes the lead in developing non-traditional exports. The Garments and Textile Export Board counts with 450 garment and textile manufacturers whose finished goods have found ready markets abroad. Engineering and construction contractors together with skilled manpower supply may be availed of through the Overseas Construction Board.

- MINISTRY OF TRADE AND INDUSTRY  
MIT Building, Buendia Avenue Extension, Makati
- BUREAU OF FOREIGN TRADE  
Philippine International, Tordesillas Street, Salcedo Village, Makati
- KKK SECRETARIAT NATIONAL LIVELIHOOD PROGRAM  
University of Life, Maricao Avenue, Pasig
- BOARD OF INVESTMENTS  
Industry and Investments Building, Buendia Avenue Extension, Makati
- NATIONAL COTTAGE INDUSTRY DEVELOPMENT AUTHORITY  
Pacific Bank Building, Maguyasay Boulevard, Sta. Mesa
- BUREAU OF SMALL AND MEDIUM INDUSTRIES  
MIT Building, Buendia Avenue Extension, Makati
- EXPORT PROCESSING ZONE AUTHORITY  
Legaspi Towers III, Roxas Boulevard, Manila
- GARMENTS AND TEXTILE EXPORT BOARD  
MIT Building, Buendia Avenue Extension, Makati
- PHILIPPINE OVERSEAS CONSTRUCTION BOARD  
Philippine International, Tordesillas Street, Salcedo Village, Makati

**The Overseas Corps**  
The marketing network is represented by commercial attaches in over 75 foreign posts in major cities and trading centers throughout the world.

**Overseas Merchandising Houses**  
Philippine Houses in various trading centers will be franchised as showcases for PHILIPPINES INTERNATIONAL. These trade houses display, market and distribute goods from all of PHILIPPINES INTERNATIONAL'S product clients. PHILIPPINES INTERNATIONAL also undertakes a continuous program of exhibitions at international trade fairs to keep buyers in touch with the latest developments in Philippine products.

**Overseas Trading Companies**  
Acting as distribution and trading outlets for our products are Philippine-based trading companies who have established branches in various parts of the globe. These companies have been put up and are being operated by the largest private commercial enterprises in the Philippines.

- ALLIED TRANSNATIONAL EXPORT IMPORT CORPORATION  
Allied Bank Building, Ayala Avenue, Makati
- AYALA CORPORATION (Trading Division)  
Makati Stock Exchange Building, Ayala Avenue, Makati
- DELTA INTERNATIONAL  
2285 Pasong Tero Extension, Makati
- FIRST PHILIPPINE TRADING CORPORATION  
First Holdings Centre, Buendia Avenue Extension, Makati
- HERDIS INTERNATIONAL TRADING CORPORATION  
Narda Building, Salcedo Street, Legaspi Village, Manila
- LEFILTON TRADING CORPORATION  
3A-Legaspi Building - Pasiao de Roxas, Makati
- MARSTEEL CONSOLIDATED, INC.  
PSCor Building, Ayala Avenue, corner Herrera Street, Makati

**Overseas Banking**  
Financial transactions can be handled by an international network of banking institutions, particularly the PHILIPPINE NATIONAL BANK with its overseas branch offices and 469 correspondent banks.

- PHILIPPINE NATIONAL BANK  
PNB Building, Escoto, Manila
- RUSTAN'S COMMERCIAL CORPORATION (International Division)  
Ortigas Building, Ortigas Avenue, Pasig
- SAN MIGUEL CORPORATION (Overseas Trading Office)  
SMD Building, Ayala Avenue, Makati
- ULTRA INTERNATIONAL TRADING CORPORATION  
Alto Building, Buendia Avenue Extension, Makati
- UNITED COCONUT PLANTERS BANK  
UCPB Building, Makati Avenue, Makati
- UNIVERSAL ROBINA CORPORATION (Export Division)  
E. Rodriguez Avenue, Bagong Ilog, Pasig

**PHILIPPINE HOUSE**

PHILIPPINES II

The economy is beset by troubles—with few signs of recovery as yet, David Dodwell reports.

World recession takes heavy toll

THE PHILIPPINE Government will remember 1981 as a dreadful year for the economy—and at this admittedly early stage there is very little to make them feel more optimistic about prospects for 1982.

Last year began with the disappearance of Mr Dewey Dee, textile entrepreneur and banker, who left behind about \$80m in largely unsecured debt and triggered what Mr Jaime Laya, the central bank governor, described later as the worst run ever encountered on the country's banks. In the severe liquidity crisis that followed the bank introduced sweeping reforms of the financial sector and was forced to take emergency steps to rescue a number of investment houses and leading manufacturers.

This crisis, coupled with the world recession which depressed both international demand and prices for the Philippines' largely commodity exports took its toll of both the agriculture and industrial sectors of the economy. To compound the country's economic problems an unprecedented number of severe typhoons wrecked crops and ruined homes and roads. Even tourist receipts—one of the leading foreign exchange earners—fell from the 1980 level. In part because of government moves to stop the package "set" tours which came mainly from Japan.

At the same time the cost of imports rose relentlessly, with oil imports, the main aggravating cause, costing 40 per cent more than in 1980.

The outcome is a drab set of economic indicators. Gross National Product (GNP) rose by 5.2 per cent at best—far below the annual 6.5 per cent target set for the country's current five-year plan period, and the slowest growth rate among the five member states of Asean, of which the Philippines is a member.

Export growth was only 3 per cent according to provisional figures for the financial year which ended in December. This compares with a 26 per cent rise in 1980. Imports meanwhile grew by a provisional 11 per cent in value, after a 26 per cent increase in 1980. A trade deficit of \$2.3bn is estimated for the year, up from \$1.94bn in 1980, with a deficit on the current account of \$2.5bn and an overall deficit of \$375m.

In order to keep debt repayment below the ceiling set two years ago (20 per cent of the previous year's export earnings) reserves have been run down by about 20 per cent to \$2.5bn. This sum still covers four months' imports.

An official unemployment level of just 4 per cent disguises a much higher level in the politically sensitive metropolis of Manila and would be higher still if the indicator were not defined so as to exclude anyone who has had one hour of profitable employment in the past three months.

Among the few bright spots is the rate of inflation, which has fallen to about 10 per cent from the 20 per cent levels of the late 1970s. If oil prices stay steady over the coming year, as they are expected to do, then inflationary pressures may ease still further.

Many government officials complain that economists lay too much stress on these various indices as measures of economic

their tight management of the economy.

Most foreign financiers, from the International Monetary Fund to the numerous commercial bankers and investors in the Philippines, feel the crisis triggered by the Dewey Dee affair would have wrought immense damage to the economy without prompt and sweeping reforms imposed by Mr Laya at the central bank. Instead, foreign confidence has been maintained, with foreign investment for 1981 likely to better the \$226m of 1980 by about 7 per cent.

Similarly, the energy import bill would have soared by much more than 40 per cent without impressive efforts at conservation. Overall consumption of oil products fell by 5 per cent and while a large part of this was due to lower consumption in the country's depressed industrial sector, some at least can be attributed to the Government's energy-saving campaign. A 30 per cent cut in petrol consumption in 1980 was followed by a further 19 per cent cut last year.

A strong drive to boost rice production has at last brought the country to self-sufficiency in foodgrains and allowed important foreign exchange savings.

At the same time a policy of positively encouraging labour migration—mainly to the Middle East—has helped reduce unemployment at home and is generating much needed foreign exchange. An estimated 500,000 workers repatriated about \$1bn in 1981—and perhaps much more through illicit channels.

The external difficulties come at a time when the economy is vulnerable, poised as it is in the middle of an undoubtedly painful period of turning industry round from protection and import-substitution to being export oriented and internationally competitive.

This turn-around has shown some signs of success, with strong growth among "non-traditional" exporting industries like textiles and electronic components. But even here sustained growth is unlikely unless the problems of "cronyism" (privileges won by virtue of close relationships with the President or other members of the first family), corruption and a grossly inadequate infrastructural base are tackled as a matter of high priority.

President Marcos, influenced by the technocrats around him, has been made well aware of extent to which economic growth and poverty alleviation are being hindered by such problems. In the country's new five-year plan, now finalised and due for implementation in January 1983, there is at least verbal commitment to tackling them. Highest priorities in the plan are:

- Energy conservation and boosted domestic energy production. By exploiting the country's coal, geothermal power, hydro-electric potential and dendrothermal (wood-burning) power using the "miracle tree," ipil-ipil, domestic sources are planned to meet 50 per cent of domestic demand by 1986. This compares with 7 per cent in 1978 and 22 per cent in 1981.
- Production of a wider range

of agricultural crops for export. The problems of the coconut industry are unlikely to be resolved in the foreseeable future, with continued depression in world prices and powerful domestic vested interests preventing much-needed reform of the industry. The need to conserve timber reserves, to generate more income from the timber industry by establishing timber processing plants and to conserve fast-depleting fish stocks, adds to the pressure to find new agricultural products for export.

- Incentives for small and medium-sized industries, particularly in the countryside and based on processing agricultural products. This will be the primary source of new employment in the country, and will be the prime target of the Government's new and widely publicised KKK or national livelihood programme.
- The 11 major industrial projects. These are to be pressed ahead with varying degrees of urgency despite fierce domestic criticism because the Government is convinced that they must form the foundation for industrial growth in the future and are necessary to correct the past bias towards

agriculture.

- Improving the country's infrastructure. Anyone who has travelled away from Manila will be well aware of the dire state of the roads. A national power generating capacity of just 4,800MW is inadequate for an industrialising country. Telecommunications are also inadequate.

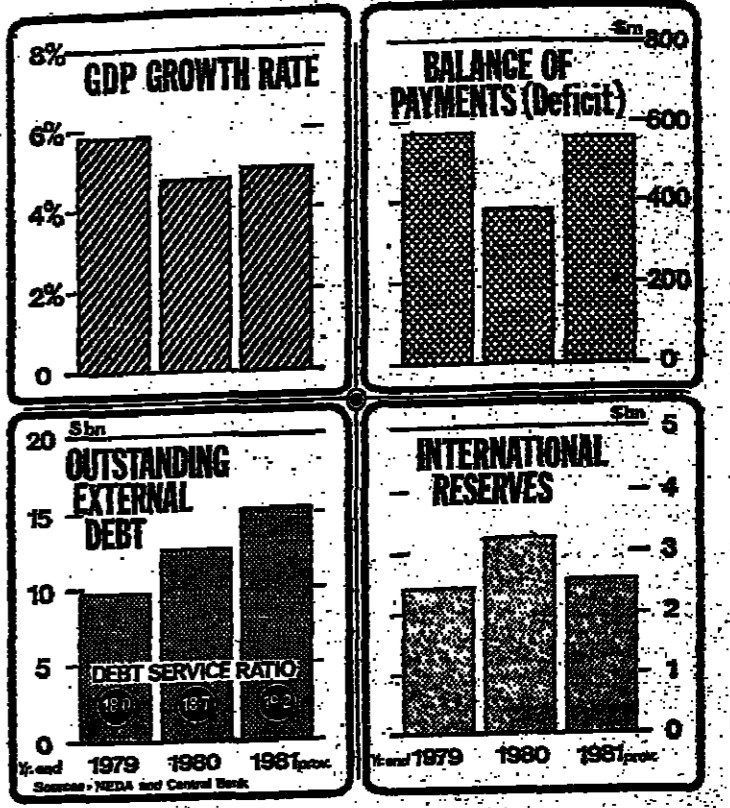
The awareness—and formal commitment to overcoming—major obstacles to economic growth is there. But how effectively that commitment will be translated on the ground has yet to be seen. Future economic pressures mean the Government cannot afford to slip far from the targets of the five-year plan.

While oil prices are likely to remain steady over the coming year or two; they are unlikely to fall, so the pressure to boost exports will remain intense. At the same time signs that mainland China is keen to take a larger share of the world's trade in simpler electronic products, and textiles and garments, but pressure on domestic Philippine industry to move into higher technologies. Similarly, population growth in the Philippines is still rapid, with an extra 700,000 people

entering the workforce every year. The problem of generating jobs for these people is formidable. While self-sufficiency in food-grains has been achieved this year, such self-sufficiency cannot be assured while the population continues to grow at about 2.6 per cent a year.

An extraordinary—and perhaps short-term—headache is likely to be a rash of labour disputes. During eight years of martial law most labour disputes were effectively forbidden. But in the year since martial law was lifted and more trade union freedom granted, there have been about 250 strikes—more than the total for the whole martial law period. This year is likely to prove worse rather than better.

It is a measure of the international confidence in the men managing the Philippine economy—most prominently Mr Cesar Virata, Prime Minister and Finance Minister, Industry Minister Roberto Ongpin, and central bank governor Jaime Laya—that it can continue to attract international loans on favourable terms and fresh foreign investment despite the problems faced.



The group of graphs above illustrates the economic dilemma. Growth of GNP last year was just over 5 per cent—well below the 6.5 per cent target set in the current five-year plan. Poor export performance has increased the balance of payments deficit and cut into reserves. External debt is up, but here the country has the reassurance of a continued sound credit rating abroad.



Prime Minister Cesar Virata, who is also Finance Minister, heads the team entrusted with the task of reviving the economy

progress. But the country's progress would probably appear much worse if expressed in more human terms. For example, GNP per capita is an austere \$780. But this paper over the yawning gap between the country's rich and poor, and disguises extreme and worsening poverty among the country's rural farm and plantation workers and fisherfolk.

Because of the various adversities of 1981—many of which were outside the control of the Government—and the country's heavy dependence on the depressed U.S. economy, it is evident that the Philippine economy is essentially marking time, waiting for the upswing in the developed countries. This, after a lag of about six months, would inject fresh life into the domestic economy. Therefore recent hints that recovery in the U.S. may still be distant can hardly be encouraging news in Manila.

In the face of this adversity the Government's technocrats can take grim comfort in the knowledge that things would have been much worse without

the country's Prime Minister, Mr Cesar Virata, said that the plan's first priority is to grow enough food even in the remotest villages.

Gains in agricultural productivity have been largely offset by population growth. Last year food production rose 5 per cent while the population increased by almost 3 per cent—yielding a net increase in food output of only 2 per cent. Output has not improved satisfactorily over the last few years despite massive spending on agricultural infrastructure like irrigation and feeder roads, more widespread extension services and greater availability of agricultural credit. (By decree commercial banks are required to reserve 25 per cent of their loan capital for the agricultural sector.)

Low agricultural productivity and a poor system of food distribution have resulted in malnutrition among Filipinos. While the plan aims at expanding agricultural yields it places special emphasis on food production for the "nutritionally at-risk and deprived popu-

lation group."

The plan has a two-pronged approach. The grassroots side looks to improved and stable income for farmers as the best incentive to raise yields. Income improvement necessarily requires low production costs and the plan aspires to achieve both through the expansion—plus rationalisation—of existing agricultural infrastructure projects and credit facilities.

Accelerated

Agrarian reform will be accelerated in order to increase the number of owner-cultivators, who are assumed to be more productive than tenant farmers or share-croppers. The system of buying and marketing agricultural produce is also to be rationalised in order to weed out the thick layer of middlemen.

The other side—rationalisation of land use—recognises the problem that more and more agricultural land is being converted to commercial and

industrial uses. The plan sees that much more land will have to be put under the plough as the population grows. The plan aims to ensure the eventual cultivation of all land suitable for agriculture.

Government planners admit that productivity is low not only in agriculture but also in the industrial sector. Philippine industry during the past decade has relied on import substituting light industries whose domestic market is not expanding rapidly. The plan's industrial strategy is to stimulate manufacturing for exports. Philippine industry is to be made internationally competitive on three fronts.

For a start, existing import-substituting industries are to be modernised and expanded to raise efficiency. Secondly, small and medium-scale industries are to be encouraged since they contribute significantly to increased employment and dispersal of industries to rural areas. But to qualify for Government incentives small and medium-scale ventures

must strive to export part of their output.

Thirdly, capital-intensive basic industries are to be established to provide links with existing extractive and light manufacturing industries. Providing impetus for the development of heavy industries are Ministry of Industry's 11 major industrial projects. These are also partly directed towards the export market.

A big portion of the manufacturing sector's production expenses go in energy costs—80 per cent of the country's total commercial energy comes from imported oil. The plan's target is to build up the country's domestic energy sources, eventually reduce the country's dependence on imported oil to about 50 per cent of energy and ultimately provide less expensive and secure energy industries that are to get priority under the plan.

The Ministry of Energy is accelerating the development and production of domestic fuel sources specially for industrial use. Coal is foremost of these. Cement plants are to be used as pilot projects for oil-to-coal conversion. The Industry Ministry plans to extend coal use to more industries, including textiles and other energy-intensive plants.

To reduce power costs further, more power plants fueled by coal or geothermal energy will be built so that oil-fired thermal plants can gradually be retired.

Self-sufficiency in energy is treated almost as a panacea at a time when the Philippines' trade and payments deficits are worsening. The planners hope to reduce oil imports by

significant amounts in order to narrow the deficits and so direct foreign exchange savings to more productive activities.

In measurable terms the plan's ultimate goal is to raise annual per capita income from the current \$780 to \$1,700 by 1987. The problem with statistics describing average incomes in the Philippines is that they take no account of the uneven distribution of wealth. The plan admits that the "differences in income and development among regions throughout the country are alarming." The metropolitan Manila area continues to be the greatest beneficiary of national development efforts while wide spread and sometimes extreme poverty can be found in the central region of Bicol and in northern and western Mindanao in the southern Philippines.

Much hangs on the coming five-year plan. Emilia Tagaza outlines the strategy.

Three sectors given top priority

	1980	1981	1983-87 (annual average)
Gross National Product	4.7	5.0	6.5
Agriculture, fishery and forestry	5.9	4.9	5.8
Industry	6.0	6.3	7.6
Mining	4.8	(6.1)	6.3
Manufacturing	5.9	5.7	7.7
Construction	9.7	13.4	7.3
Services	5.5	4.4	6.1

industrial uses. The plan sees that much more land will have to be put under the plough as the population grows. The plan aims to ensure the eventual cultivation of all land suitable for agriculture.

Government planners admit that productivity is low not only in agriculture but also in the industrial sector. Philippine industry during the past decade has relied on import substituting light industries whose domestic market is not expanding rapidly. The plan's industrial strategy is to stimulate manufacturing for exports. Philippine industry is to be made internationally competitive on three fronts.

For a start, existing import-substituting industries are to be modernised and expanded to raise efficiency. Secondly, small and medium-scale industries are to be encouraged since they contribute significantly to increased employment and dispersal of industries to rural areas. But to qualify for Government incentives small and medium-scale ventures

must strive to export part of their output.

Thirdly, capital-intensive basic industries are to be established to provide links with existing extractive and light manufacturing industries. Providing impetus for the development of heavy industries are Ministry of Industry's 11 major industrial projects. These are also partly directed towards the export market.

A big portion of the manufacturing sector's production expenses go in energy costs—80 per cent of the country's total commercial energy comes from imported oil. The plan's target is to build up the country's domestic energy sources, eventually reduce the country's dependence on imported oil to about 50 per cent of energy and ultimately provide less expensive and secure energy industries that are to get priority under the plan.

The Ministry of Energy is accelerating the development and production of domestic fuel sources specially for industrial use. Coal is foremost of these. Cement plants are to be used as pilot projects for oil-to-coal conversion. The Industry Ministry plans to extend coal use to more industries, including textiles and other energy-intensive plants.

To reduce power costs further, more power plants fueled by coal or geothermal energy will be built so that oil-fired thermal plants can gradually be retired.

Self-sufficiency in energy is treated almost as a panacea at a time when the Philippines' trade and payments deficits are worsening. The planners hope to reduce oil imports by

significant amounts in order to narrow the deficits and so direct foreign exchange savings to more productive activities.

In measurable terms the plan's ultimate goal is to raise annual per capita income from the current \$780 to \$1,700 by 1987. The problem with statistics describing average incomes in the Philippines is that they take no account of the uneven distribution of wealth. The plan admits that the "differences in income and development among regions throughout the country are alarming." The metropolitan Manila area continues to be the greatest beneficiary of national development efforts while wide spread and sometimes extreme poverty can be found in the central region of Bicol and in northern and western Mindanao in the southern Philippines.

**Programme**

Under the plan, the formula for more equitable income distribution is the new national livelihood programme, the Kilusang Kabuhayan at Kaunlaran (KKK). Through the KKK programme small and medium-sized projects will be financed in communities throughout the country. These are to be owned and managed by the villagers themselves and funded partly or entirely by the Government through selected private financial institutions which will provide professional guidance. The plan predicts that the KKK will increase people's participation in productive and gainful activities, will significantly reduce underemployment and limit unemployment to a maximum of 4 per cent by 1987.

The Lurgi Group

Lurgi Chemie und Hütten-technik GmbH  
Process Divisions:  
- Inorganic Chemistry  
- Non-Ferrous Metallurgy  
- Ferrous Metallurgy

Lurgi Kohle und Mineral-technik GmbH  
Process Divisions:  
- Coal Technology  
- Gas Technology  
- Petroleum Refining  
- Petrochemistry  
- Fiber Technology

Lurgi Umwelt und Chemotechnik GmbH  
Process Divisions:  
- Dust Collection and Emission Control  
- Waste Gas, Water, Air  
- Thermal Processes  
- Gotek (Surface Technology)

Lurgi Corporation  
Engineering services, primarily based on the process know-how of the Frankfurt Lurgi Companies

Affiliates, Representations  
- Affiliates  
in Amsterdam, Bruxelles, Johannesburg, London, Madrid, Melbourne, Mexico D.F., Milano, New Delhi, Paris, Rio de Janeiro, Stockholm, Tokyo (Branch Office), Toronto, Wien, Zürich.  
- Representations  
in Beijing, Caracas, Kuwait, Manila, Moscow, Riyadh.  
- Agents  
in more than 40 countries.

Services:  
Design, supply and construction of turnkey plants, individual units or equipment.  
Development and licensing of processes and equipment.  
Lurgi itself is not a manufacturer of machinery and equipment and selects the most appropriate suppliers in Germany and abroad.

Raw materials · Energy · Environment

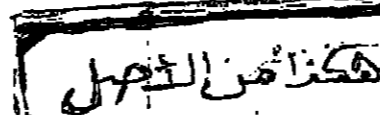
The all-round engineering service

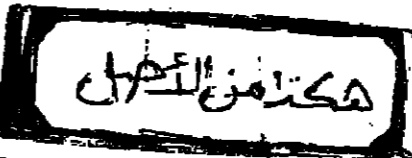
Lurgi is a leading engineering group. We serve the entire field of mining, metallurgical, and chemical engineering, covering ores, minerals, heavy chemicals; fuels, gases; fibers; air and water. Lurgi is one of the major contributors to plant design and process know-how in the growing fields of energy technology and environmental protection. These activities take us to all continents. Add to this the scope of our projects which involve everything from research, engineering, procurement, construction and financing to importing and exporting, and you will see there is more to Lurgi engineering than technology alone. Find out more about what we have to offer.



... the plants are built by Lurgi  
Lurgi Gesellschaften · Postfach 11 12 31 · D-6000 Frankfurt am Main 11  
Lurgi Corporation · One Davis Drive, Belmont · California 94002 · USA

Lurgi Assen Regional Office: Hans-Michael Schulze van Bentheim, 2nd Floor Salcedo Center, De la Costa Street, Salcedo Village, Makati, Metro Manila, Tel. 817 8941, 817 4900





# More relaxed regime still leaves doubts



Alleged members of the NPA killed in a clash with the military

WHEN President Marcos declared martial law on September 22 1972 his justification was "wanton destruction of lives and property, widespread lawlessness and anarchy, chaos and disorder... prevailing throughout the country."

Yet the guerrilla armies of the NPA and MNLF remain at large and many opponents talk of a steady collapse of public order and increasing political instability.

## Conflict of claims

AT HIS desk behind an ornate metal nameplate, the swash-buckling mayor of Davao, Sr Elias B. Lopez, moved on to the offensive: "We would like to treat the bombing of Davao Cathedral in April last year as an isolated incident."

He stabbed a finger across the desk: "You have been travelling about Davao. Have you found a climate of fear? Have you seen the military or tanks on the streets?"

His rhetoric, typical of the establishment in the urban centre of Davao, was fair. Outside the potholed streets of the city were clogged with brightly painted "Jeepney" taxis cruising anarchically in search of passengers.

But there was not a soldier to be seen, and the pop music blaring from almost every shop certainly did not suggest a climate of fear.

By all accounts this is wild country, with roaming bandit bands, boasting exotic names like "Rock Christ," "The Lost Command" and "Rural Reform"—some of them used informally as private armies by local plantation owners.

The army claims the policy has been a great success and plans to use it when necessary in other troubled areas of the southern Philippines. The NPA has withdrawn from the area.

The military claims that the "hamletting" policy was not imposed by them but simply implemented after a request from local councils.

The picture as described by missionaries and health workers visiting the troubled area contrasts starkly with that painted by the military.

Far from agreeing with the military's claim that villagers by and large approve of their

new life, the mission workers talk of smouldering resentment and of villagers more than ever alienated from the authorities.

Even Mayor Lopez confirms the missionaries' claim: "The people are being sandwiched between the Government and the NPA so their best policy is to dance with the music."

While admitting that public order could probably not be maintained without the military and claiming at the same time that accusations of army brutality or abusiveness were exceptions rather than the rule, establishment figures admit that relations between the army and the local people were poor.

Like the missionaries, many groups in the community see poverty and other economic problems at the source of discontent.

Heavy spending on the area's infrastructure has been financed largely from World Bank and Asian Development Bank funds.

Davao City leaders do not accept that attempts to consolidate landholdings by large domestic companies and foreign plantation groups—attacked as land-grabbing by critics, and indisputably forcing subsistence farmers off their lands in some instances—have aggravated hardships.

At the same time, however, Mayor Lopez acknowledges that a 15-month dispute over the outcome of the January 1980 mayoral election in Davao—a dispute in which the defeated mayor refused to vacate his office until April last year—has inflicted damage on the region's development.

For now, certainly, the extremists in Davao are at bay. Whether the military has managed to inflict serious injury on them or whether they have simply slipped into neighbouring provinces to lie low is impossible to discern.

"PRESIDENT MARCOS probably looked in a mirror and realised he is running out of time," mused one foreign diplomat, perplexed as he was, by the hectic sequence of political reforms introduced by the President over the past year.

Martial law has been dismantled. Presidential elections held, the National Assembly strengthened, a Prime Minister appointed and the cabinet given more authority.

Commentators have been confounded by the pace and scope of the changes. "Is the President losing his grip or is he still the master of the Philippine political cauldron, allowing a little steam to be let off?"

Political opponents and critics of President Marcos, who over the past nine years have learned to be wary about what they say for fear of attracting the heavy-handed interest of the martial law authorities, are still deeply suspicious.

Accepting that many of the formal institutions of martial law have been abolished, they note that the President has kept wide-ranging authoritarian powers—far more than in the French Presidential system, on which the new republic is supposed to be based.

was widely boycotted by opposition parties who were convinced that the result was "pre-tialed."

They note that elections at the barangay level—which would be extremely difficult to manipulate since there are more than 40,000 barangays across the country—are not to be freely held but are to be based on a consensus vote.

Pointing to the "sad state" of the opposition parties, the President has in recent months repeatedly called for mergers between them as a counterweight to the overwhelming dominance of the KBL.

Yet the opposition has been tempted and tantalised by President Marcos's reforms. It is a rash politician who is not now looking at the days beyond President Marcos and to the struggle for power that is likely to take place in his wake.

One opponent, echoing this suspicion, said: "Tatad was not only the Marcos apologist, he was in control of the Govern-

ment media. It's his misfortune that people still take him as a Marcos man." For all that, Canoy and Tatad are two strong politicians who are committed to proving sceptics wrong.

For this reason, the United Democratic Organisation (UNIDO), which has until now merely been an umbrella for different political parties, is likely soon to transform itself into a single party under unified leadership.

But just how much further the UNIDO can extend itself beyond the two parties which currently share its umbrella—the Nacionalistas and the Liberals—is open to doubt. Two recently created parties which are thought likely to be able to generate strong backing—the Social Democratic Party (SDP) of Rubeen Canoy and Francisco Tatad and the Philippine Democratic Party (PDP) which has grown out of the ashes of the Mindanao Alliance—are likely to stay aloof.

The PDP shuns UNIDO's old patriarchal leadership style. The SDP is widely suspected, mainly because one of its founders, Tatad, was until some years ago head of public relations for the President.

Others sometimes mentioned are Prime Minister Cesar Virata—who as a hard-working and impeccably honest technocrat and financial overlord has an

impressive international reputation and thus a political base of sorts inside the country—and Blas Ople, the Labour Minister, who is close to the President and sees the union movement as his political base.

An eminence grise is Mr Benigno Aquino, who is currently in self-imposed exile in the U.S. and faces a death sentence if he returns to the Philippines.

In hoping to bequeath to the country a reconciled political system, President Marcos recognises that it is not the executive but the new President who will have to balance the country "on the razor's edge."

Two names are most frequently mentioned as possible successors. His wife, Imelda Marcos, is known to be personally ambitious, but is strongly disliked by many Filipinos.

Defence Minister Juan Ponce Enrile also has powerful backing, and is close to the President.

Others sometimes mentioned are Prime Minister Cesar Virata—who as a hard-working and impeccably honest technocrat and financial overlord has an

tremendous influence. Under the guidance of Cardinal Jaime Sin it has been an important moderating force in recent years. There is, however, a growing body of Catholic clergy which is advocating a more direct, and sometimes militant, role for the church.

Political extremism is still a constant worry for the regime of President Marcos. While the highly publicised urban guerrilla bombings of late 1980 have died away, support for the Communist guerrillas of the New People's Army (NPA) is strong, especially in the poor southern parts of the country.

There are conflicting views on the seriousness of this threat, with the military arguing that the situation is better now than it has been for a decade. But many observers beg to differ, particularly some of the opposition leaders who see supporters defecting in a steady stream to join the militants.

While radicalism is certainly no more than an irritant, it can be assumed that in the event of any political upheaval in the future its supporters might play a critical part. The Government of President Marcos has still done little in the poorer parts of the country to root out the causes of extremist sympathy.

David Dodwell

# In the world of conventions there is only one Convention Capital of Asia.

"The most complete convention center we've ever held a conference in!" --- Delegate, 1976 IMF-World Bank Annual Meetings.

In 1976, the Philippine International Convention Center opened its doors to the world by hosting the International Monetary Fund and World Bank Annual Meetings. It marked the birth of the new Convention Capital of Asia.

Suddenly, PICC is the mecca for meetings. Such as the 1977 World Law Congress, Asian Development Bank 10th Annual Board Meeting, ASEAN Meeting of Chambers of Commerce, Manufacturers Hanover Trust Co. Annual Meeting, American Express International Managers Meeting and Bank of Nova Scotia Board of Directors Meeting, to name only a few.

To meet the manifold demands of international conferences, PICC's stately facilities: 12 hectares of

foreshore land housing the Plenary Hall, Reception Hall, the Secretariat and the Delegation Buildings, 17 meeting rooms for conferences of six, 600 or 6,000. The one-of-a-kind wireless simultaneous interpretation system in 6 languages. Dining areas catering to suit all needs. Complete banking, printing, photography and secretarial services, and transportation facilities -- offering limousines, private cars and shuttlebuses.

For your convenience, PICC is ideally located within a few minutes away from Manila's 5-star hotels like the Philippine Plaza, Manila Hotel, Hilton, Hyatt and Sheraton, among others.

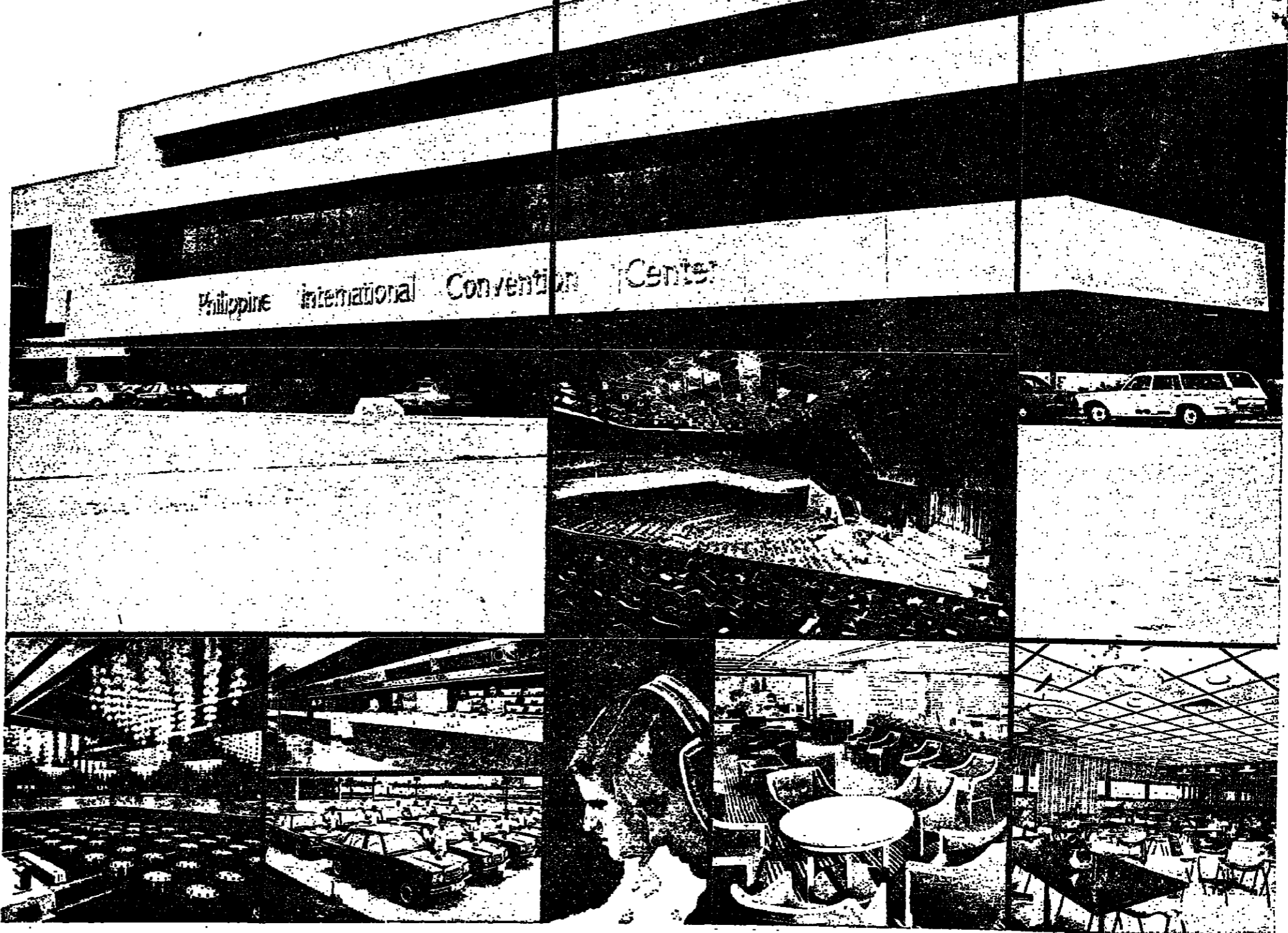
Outdoors, the famous sunset over Manila Bay invites you to fall in love with the Philippines -- her sights, shopping and smiles.

At last, a convention capital in Asia to meet international conventions.

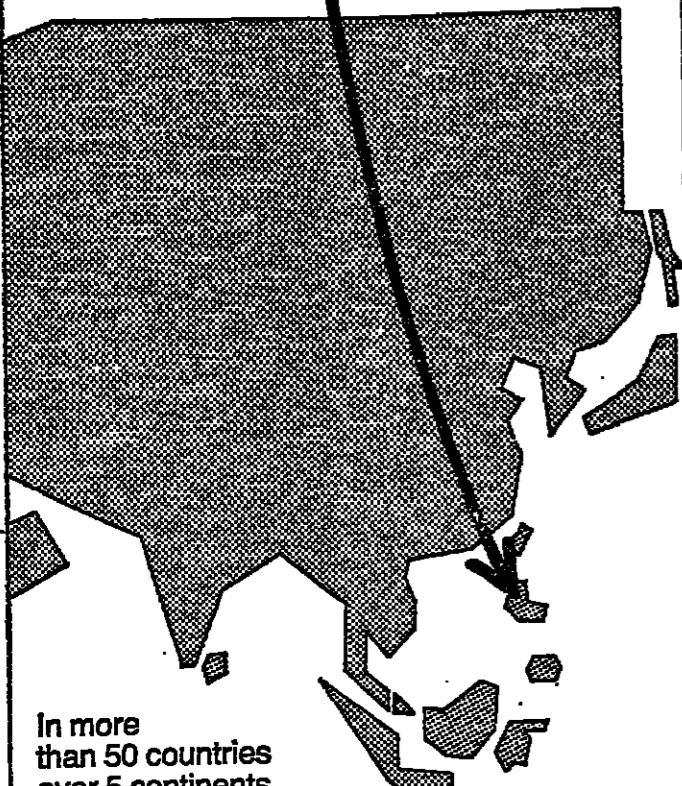
Call or write: PICC P. O. Box 7276, MANILA Tel. 590011 Cable Address: PICC MANILA



## PHILIPPINE INTERNATIONAL CONVENTION CENTER



# here in Philippines



In more than 50 countries over 5 continents, INDOSUEZ is your adviser for the development of your operations

**INDOSUEZ**  
BANQUE DE L'INDOCHINE ET DE SUEZ

**Paris**

Central Office :  
44, rue de Courcelles, 75008 Paris  
Tel. : 561.20.20 - Telex : INSU X 650409 F

**Manila**

(Off Shore Banking Unit)  
Corinthian Plaza - Ground Floor - Paseo de Roxas  
Makati, Metro Manila - P.O. Box 718  
Makati Commercial Center - Makati, Rizal  
Tel. : 889341  
Cable address : Indosuez Manila  
Telex : 63644 INDOC PN  
Manager : Jean MALLET  
Resident officer export and project finance :  
Leticia ICASIANO.

## Anxiety as food production fails to keep pace

IN THE LATE 70s agricultural production was the showcase of the Philippines' development efforts. But the deceleration in agricultural growth last year is causing anxiety among government planners who now have to work assiduously to sustain food sufficiency and security.

Estimates from the National Economic and Development Authority, the country's economic planning body, show that agricultural output last year grew by 5 per cent, slightly less than the previous three year's average of 6 per cent. But given a population growth of almost 3 per cent a year, last year's agricultural output in real terms could not have grown by more than 2 per cent.

Quite disturbing is the output in grains, particularly rice, the Philippine's staple food. According to a Ministry of Agriculture report, rice production last year dropped to about 5.2m tonnes, a distressing decline from 1980's record harvest of 7.5m tonnes and 1979's 7.2m tonnes. Grain self-sufficiency, in fact, was attained in 1979 and for the first time since the mid-60s the country exported about 250,000 tonnes of rice to Brazil, Indonesia and Malaysia.

Last year, however, exports were at a negligible level and may be stopped altogether this year. Mr Jesus Tañonco, administrator of the National Food Authority (NFA), the centralised procurement and export body, said that NFA will place most of its procured rice on inventory to cushion any crop damage this year.

The fall in production was attributed to destructive typhoons last year, drought in some rice-growing regions, and reduced acreage.

While there are pressures on the Government to keep official support prices down for the benefit of urban wage earners, it must also improve and stabilise the income of farmers who comprise the majority of the country's labour force. The National Development Plan (1983-87) states that in the next five years there will be important changes in support and ceiling prices for rice and corn.

The aim is to keep farmers' production costs low and productivity high through greater spending on agricultural infrastructure such as irrigation, farm-to-market roads, and extension service.

Other food crops have fared well. Maize output last year grew by 16 per cent to 3.6m tonnes. Root crops, which sometimes serve as rice substitutes, yielded almost 4m tonnes, compared with the previous 3m tonnes - vegetable production rose from 0.5m to 1.7m tonnes - and fruits and nuts increased from 5.7m to 6m tonnes.

Despite the self-sufficiency in food, malnutrition remains a fundamental concern. The food and nutrition research institute (FNRI) said that the Filipino's average daily calorie intake in 1981 was about 1,880 calories, a marked improvement from a 1980 average of 1,670 calories, but still below the FNRI's recommended level of 2,020 calories a day.

One reason for widespread malnutrition is the failure in raising agricultural output at a fast enough pace with population growth. One government strategy intended to ensure an acceleration in food production is the rationalisation of land use. The five-year development plan prescribes the eventual cultivation of all lands suitable for agriculture.

The abysmal performance in 1981 of the country's foremost cash crops, coconuts and sugar, contributed substantially to the erosion of real income. The coconut industry, which directly or indirectly employs 16m Filipinos, equivalent to 33 per cent of total population, has traditionally been the country's top export earner. The country accounts for 80 per cent of the world's coconut trade. As such, its export performance has a trigger effect on the economy, from trade and payments balances, to investment and industrial activity and ultimately incomes.

In the mid-70s coconut producers benefited from rising prices of coconut oil. The national economy also benefited as the incremental dollar earnings from coconut helped to offset the meteoric rise of the oil import bill. But when the average price of coconut oil plummeted from 44 cents a pound in 1979 to 30 cents in 1980 and to the current average of 25 cents, the economy was hard-hit.

Coconut production last year was estimated to have increased 10 per cent from 1980's output of 2.1m tonnes, but the value of coconut exports is assessed

to have just equalled 1980's \$908m.

This year doesn't hold much promise for the coconut industry. The continuing slump in world prices especially of coconut oil has spawned domestic controversies that resulted in major changes in the country's pricing and marketing policies. Changes were introduced only last month and while the industry adjusts to new policies, domestic trading in copra (dried coconut meat) and the production of coconut oil have virtually come to a standstill.

The controversies centred on two issues - the coconut levy, an amount collected from farmers which is later returned to them in the form of subsidies - and the unified system of exporting coconut products. There were strong pressures for the levy suspension and the dismantling of the marketing monopoly of the United Coconut Oil Mills (Ucom), the quasi-government body which controls about 95 per cent of the coconut trade.

The new policies meet these pressures half way. From a fixed levy of 50 centavos per kilogram of copra, the industry will now follow a sliding percentage based on world coconut prices. But whenever the price goes below 20 U.S. cents a pound, the levy will be suspended. The Government also announced a gradual dismantling of the unified marketing system, allowing any qualified trader or exporter to sell copra and other coconut products.

While the future of coconuts as an export crop is threatened, the Philippines is developing alternative uses of coconut oil to disentangle the commodity from its dependence on the volatile export market. In a push for the accelerated implementation of a giant coconut chemical processing plant designed to convert the bulk of the country's coconut oil output into fatty alcohol used in the manufacture of soaps, detergents and cosmetics. The Government also talks about exploiting the coconut fruit as a food product and coconut oil as a blend with diesel for use as engine fuel.

Meanwhile, production of sugar, the other star export crop, has been erratic owing to depressed world prices. Sugar

production during the 1981 crop year was 2.4m tonnes, 4 per cent higher than the previous year's output, but 17 per cent below the good harvests of 1975-76.

Many sugar planters, pessimistic about future sugar prices have switched to other cash crops. Others reeling from high production costs (fertiliser and labour) have cut down on production. Still others want to go into mechanised farming but their tight liquidity prevents them from doing so.

As a way of offsetting the expected decline in coconut exports, and to cushion depressed sugar prices, the Philippines has ventured into commercial estate production of palm oil. So far, 33,000 hectares have been set aside for oil palm plantations in Agusan del Sur province in the southern region of Mindanao. Since the phenomenal growth of the banana plantations in Davao province, also in Mindanao, the emergence of palm oil estates is perhaps the most significant agrifinancial development in recent years.

The Malaysian-based Guthrie Holdings and Keck Seng of Singapore are cultivating 16,000 hectares of plantation land. Their output, both the fruit and palm oil, will all be exported. All foreign companies venturing into plantations in the Philippines have to tie up with the state-owned National Development Company (NDC), the only local firm allowed to own more than 1,000 hectares of land.

The establishment of new plantations is the growth in domestic use of traditional export crops, and the vigorous efforts at rationalising production costs and maximising agricultural productivity are all important achievements. But as the World Bank says in one of its Philippine reports, "one essential role of the agricultural sector in the development process is the production of surplus commodities to fuel industrial growth, as capital for the labour force and as capital through foreign exchange earnings."

Cash crops may have contributed to industrial growth and to enhanced export earnings but the country still cannot boast of surplus food for its rapidly growing population.

EMILIA TAGAZA

## PHILIPPINES IV

### PHILIPPINES TRADE\*

FIRST TEN MONTHS—(\$m)

	1981	1980
<b>EXPORTS</b>	<b>665.57</b>	<b>683.97</b>
Coconut products	756.75	1,088.37
Minerals†	408.74	437.74
Sugar	343.82	255.45
Garments‡	229.98	372.32
Forest products	238.42	319.36
Fruit and vegetables	113.64	112.70
Electrical goods	100.90	106.23
Marine products	72.83	66.20
Chemicals	648.79	624.27
Other	3,670.44	3,811.6
<b>Total</b>	<b>2,404.04</b>	<b>1,440.15</b>
<b>IMPORTS</b>	<b>2,404.04</b>	<b>1,440.15</b>
Petroleum	823.67	950.39
Non-electrical machinery	313.76	311.66
Iron and steel	278.49	287.39
Transport equipment	307.27	306.49
Electrical machinery	206.75	188.84
Chemical compounds	133.61	124.86
Miscellaneous manufactured articles	129.34	123.86
Wheat	97.71	95.42
Textile yarn fabrics	1,387.88	1,516.86
Other	6,948.2	5,285.72
<b>Total</b>	<b>13,975.67</b>	<b>13,975.67</b>

\* Central bank data based on customs receipts.  
† Of which copper \$463.07 (\$584.41).  
‡ Non-traditional

Faced with a widening trade gap the government is seeking a quick boost in exports. Peter Bruce reports.

## Industry's task of heading export drive

THE PHILIPPINES' intention to direct its industrial effort away from import substitution and towards exporting has been widely publicised, as if it were an established fact.

While it is true that exports of non-commodity "non-traditional" goods have risen in the past four years, official receipts for the first 10 months of last year show that coconut products easily retained their traditional ranking as the country's main export. Sales of electronic components, identified by some statistical sources as having led not only the non-traditional sector but also the entire export market last year, are ranked only eighth according to Central Bank receipts.

Mining sector exports, as a whole fell 25.02 per cent to US\$756.75m. Copper concentrates, which accounted for 42.37 per cent of minerals exports for the first 10 months, fell to \$463.07m from \$594.41m in 1980.

Sugar exports, which traditionally vie for second place with the mining industry, stood at \$408m last October, down only 2.1 per cent from the previous year's receipts of \$417.74m. Forest products, chiefly exports of unprocessed logs, dipped slightly in the first 10 months after the Government imposed curbs on the export of logs in an attempt to generate a local processing industry.

Nevertheless forestry exports kept a place among the Philippines' top five export earners, having dropped 11.6 per cent by last October, after sales of \$373.32m during the same period in 1980.

The Philippines total export earnings for the first 10 months of last year were \$3.8bn, down only 4.5 per cent from the 1980 equivalent. Overall 1981 export totals published by Mr Jaime Laya, the Central Bank Governor, last month reveal a marginal improvement in export performance in the final quarter, with the total fall in earnings from 1980 narrowing to 4.31 per cent. Total exports in 1981, the governor reported, were \$4.45bn, compared with \$4.66bn in 1980.

This relatively stable export performance was almost entirely the result of continued growth in the "non-traditional" sector, where receipts from manufactured items such as garments, electrical components, chemicals and furniture were by October last year 10.12 per cent up on the corresponding period in 1980.

Despite the ranking garments took in 1981, hopes for the non-traditional manufactured sector are also strongly pinned on the electronics industry. The National Census and Statistics Office (NCSO) in Manila and the Ministry of Trade and Industry were last month billing electronic components as the biggest export earners of 1981. The

NCSO claimed electronics exports worth \$808.68m for the first nine months of the year, with the Ministry indicating that earnings for the whole year could reach \$884m, up 22.7 per cent on 1980.

Whether an element of wishful thinking has crept into these figures is hard to say, but the Central Bank figures, based on customs receipts for the first 10 months of 1981, show electronic components' earnings of only \$113.64m, against \$112.70m for the 1980 equivalent.

On imports, the picture is less confusing. The Central Bank says imports for the first 10 months 1981 totalled \$6.06bn, up only 0.88 per cent on the Ministry of Trade's nine-month figure.

Total imports growth, according to the Central Bank, slowed from 26 per cent in 1980 to about 10 per cent last year. Nevertheless, with a weak export performance, a trade deficit of \$2.5m is expected for 1981, some 47 per cent higher than the 1980 deficit.

The trade balance was most seriously damaged by a 39.97 per cent rise in the cost of oil in the first ten months of last year. The total oil and petroleum import bill, at \$2.4bn, accounted for more than a third of all imports by last October. "Non-electrical machinery" was the country's second biggest import, according to the Central Bank's ten-month breakdown, costing \$823.67m, down 13 per cent from the 1980 equivalent.

Faced with a widening trade gap this year - the Government is optimistically projecting export growth at 10 per cent in 1982 against last year's decline and a repeat of last year's growth in imports of 10 per cent - the Philippines is trying to move quickly to boost exports.

The five-year development plan adopted by the Government last month talks of the necessity "for industry to undergo a major restructuring to serve as the main source of economic growth, employment and foreign exchange." The chief focus of which are the so-called "10 major industrial projects." The projects concentrate on refining for export and will cost an estimated \$4bn by the time they are all on stream by 1985.

Imports during the plan's span (1983 to 1987) are projected to grow at 12.9 per cent a year, with exports outpacing them, by an average annual growth of 16 per cent.

The final draft of the plan, however, carries a pointed reminder of just how fragile the grand scheme is. Its author has left blank the projected growth of non-traditional exports for the five years. And he figured when it is eventually revealed, it will probably "reflect the same mixture of 'positive' and 'negative' elements in other parts of the plan."

David Dodwell

## Ambitious plan for rural areas

PRESIDENT MARCOS' KKK - or national livelihood - programme is being hailed by the Government as a panacea for the country's poor. But many political critics and opponents see the programme as the best pork barrel yet created by the President for the dispersal of political patronage.

One correspondent recently described the Ministry as "a bottomless pit for spending large sums of money on low-priority, high publicity projects." Critics say the KKK programme not only duplicates activities of other ministries and banks but furnishes the First Lady with an important source of political power through patronage.

One foreign diplomat said: "The KKK is the perfect pork barrel, whether it is used that way or not. It provides Imelda with the means to spread her grass-roots support and to apply political leverage right down to the barrio (village) level."

Political opponents have been quick to point out how valuable the KKK funds will be ahead of Barangay elections to be held in just over two months' time.

Evidence to support the sceptics' claims is almost impossible to find at this early stage. A close examination of KKK projects approved so far in one of the country's 12 KKK administrative regions - Davao in the southern island of Mindanao - provided no backing for the sceptics' fears. Instead, however, it highlighted many of the problems linked with mounting such an ambitious scheme.

Sr Arturo Aportadera, regional action officer for the KKK programme, aims to approve projects in 1982 worth about P200m. But teething problems in the first few months of the programme's life have meant it has been slow to begin processing projects. By the end of 1981 P494m of the fund had been committed on a total of 1,687 projects.

Critics of the fund are sceptical about its likely effectiveness and concerned over the

possibilities of using it for political purposes. This is in part because the KKK is to be co-ordinated by the all-embracing Ministry of Human Settlements, which is headed by the President's wife and, the country's First Lady, Imelda Marcos.

One correspondent recently described the Ministry as "a bottomless pit for spending large sums of money on low-priority, high publicity projects." Critics say the KKK programme not only duplicates activities of other ministries and banks but furnishes the First Lady with an important source of political power through patronage.

One foreign diplomat said: "The KKK is the perfect pork barrel, whether it is used that way or not. It provides Imelda with the means to spread her grass-roots support and to apply political leverage right down to the barrio (village) level."

Political opponents have been quick to point out how valuable the KKK funds will be ahead of Barangay elections to be held in just over two months' time.

Evidence to support the sceptics' claims is almost impossible to find at this early stage. A close examination of KKK projects approved so far in one of the country's 12 KKK administrative regions - Davao in the southern island of Mindanao - provided no backing for the sceptics' fears. Instead, however, it highlighted many of the problems linked with mounting such an ambitious scheme.

Sr Arturo Aportadera, regional action officer for the KKK programme, aims to approve projects in 1982 worth about P200m. But teething problems in the first few months of the programme's life have meant it has been slow to begin processing projects. By the end of 1981 P494m of the fund had been committed on a total of 1,687 projects.

Critics of the fund are sceptical about its likely effectiveness and concerned over the

## Business in the Philippines? Go in with our knowledge on your side.

Everybody has their own way of doing business, and the Philippines is no exception.

As an international bank operating in the Philippines for more than a century, The Hongkong Bank understands the subtle differences, because we understand both your approach to business and that of the Philippines.

With offices throughout Asia, in Europe, the Middle East and North America over the past 100 years, we've developed a special expertise in linking the business worlds of East and West.

Today our 900 offices in 53 countries connected by satellite Speedlink offer the full spectrum of banking services including commercial and merchant banking, insurance, finance and investment management, and trustee services.

Our Business Profiles on Asian countries are just one example of the specialist service we can provide.

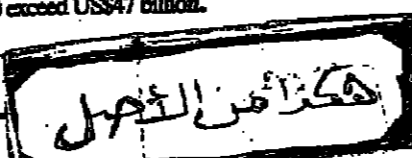
For our Profile on the Philippines, write to our Manila Office at 6780 Ayala Avenue, Makati, Metro Manila; or contact our London Office at 99 Bishopsgate, London EC2P 2LA; or any of our offices in Birmingham, Edinburgh and Manchester.

Before you look at the Philippines again, see how many doors we can help you open.

### The Hongkong Bank

The Hongkong and Shanghai Banking Corporation  
Marine Midland Bank  
The British Bank of the Middle East  
Hang Seng Bank Limited  
Wardley Limited  
Antony Gibbs & Sons Limited  
Mercantile Bank Limited

Consolidated Assets at 31 December 1980 exceed US\$47 billion.





مكتبة الشرق

# Aim is more positive role within Asean

## U.S. presence and the long accord

**DRIVE ALONG.** Roxas Boulevard, on Manila's waterfront, on any weekday and on the bay side you will pass some of the monuments to Philippine progress erected by the Government. But the only significant gathering of Filipinos on the boulevard is outside the U.S. Embassy. This is the visa queue.

The first Filipinos begin to line up outside the gates of the Embassy, America's second biggest foreign mission, before six in the morning. By 10 o'clock their ranks will usually have swollen to 300 or more. The stories they put before the American consulate officials are not new to former colonial powers. There is no work at home; there are relatives in the U.S. to care for them; Philippine universities are not good enough; no job will be too hard. But the post-colonial experience of the Philippines differs markedly from the territories once ruled over by the Europeans.

Where Tanzania, Zambia, India and Mozambique and their former masters have retreated from each other, the cultural, economic and military ties between Manila and Washington have strengthened since the U.S. granted the Philippines independence on July 4, 1946. The American Dream is more vivid than ever. Los Angeles Dodgers baseball caps and pennants line the walls of a mining corporation president's office; posters of Superman and Linda Ronstadt cover holes in the walls of Manila ghetto homes; broadcasters fight a losing battle with the Yankee accent.

In Makati, Manila's business district, the American presence is quantifiable. Despite attempts by the Philippine authorities in the past five years to reduce the islands' dependence on U.S. trade and investment, little has changed.

Between 1970 and the end of 1980 direct U.S. investment in the Philippines totalled \$752m, or 49.5 per cent of total foreign investment. While the Japanese took 20.6 per cent of direct investments compared with America's 16 per cent in 1980, by June last year the Americans were once again the leading foreign investors, with 28 per cent of the total of P850.5m against Japan's 6 per cent. Overall U.S. investment in the Philippines is estimated to be about \$1.4bn. The biggest private bank is American—Citibank.

But the cultural and even commercial ties between the two countries have never been top priority in Washington. Since U.S. warships first entered Manila Bay on May 1, 1898, the military relationship between the U.S. and the Philippines has always been paramount. Their first contacts involved a steamy guerrilla war after the Americans had ended four centuries of Spanish rule and taken the Philippines for themselves. U.S. control over the islands since then has become relatively benign and enlightened.

Today U.S. capacity for rapid military intervention in South-East Asia depends largely on the continued use of its facilities at the Subic Bay deepwater naval base north of Manila and the huge Clark Air Force base in central Luzon.

**Opposition**

There is, however, wide opposition, of varying intensity, in the Philippines to agreements with the U.S. on military assistance (for the Philippines), use of the bases and mutual defence.

The U.S., sensitive to its military postures in the region after the war in Vietnam, agreed in 1979 to recognise Philippine sovereignty over Subic and Clark. Filipino commanders have also been installed in both bases. Washington appeared to have calculated that the 1979 agreements would strengthen the legitimacy of the U.S. military presence in the Philippines.

Former Assistant Secretary of State for East Asia and the Pacific, Mr Richard Holbrook, said in Manila a few weeks before the Carter Administration left office last year that the importance of the bases to the U.S. during the Carter Presidency had been increasing. "These bases are important to the U.S. as our forward positions in the western Pacific," he said. The agreements expire in 1984. Both sides are now gearing themselves for talks in 1984 which might involve further tinkering with the details. Manila wants to instal customs officials at Clark and Subic and will be looking for "more meaningful" aid under the military assistance agreement. "We need to upgrade the quantity and quality of the equipment," a

Philippine Foreign Ministry official said.

U.S. diplomats in Manila expect the Philippines to bargain hard for more sophisticated weapons under the agreement before projecting discussion beyond 1981.

The military implications of President Reagan's election were not lost on Manila. Despite the Carter Administration's successful defusion of tension over control of the bases, the Government of President Ferdinand Marcos maintained a posture of indignation at the Carter human rights crusade and Manila is reported to have come out on to the streets to celebrate the Reagan victory.

Already, one senior Foreign Ministry officer claims, President Reagan has proved as tough as his rhetoric. Precisely how tough remains for the moment a secret, but the officer said there had been an "almost immediate" increase in U.S. military assistance to the Philippines under the Republican President.

**Reservations**

Despite the enthusiasm, however, the same official echoed reservations about the U.S. that appear to have taken shape fairly recently, as the Philippines has expanded its foreign policies through the non-aligned movement, the Association of South-East Asian Nations (Asean) and the United Nations.

A suspicion has taken root that the U.S. neither understands nor particularly cares about the economic crises facing the Philippines and the rest of the Third World. While the U.S. has palpably acted to restrict concessional aid to the Third World through the World Bank and the International Monetary Fund and has turned up its nose at the North-South dialogue, the Reagan Administration, in Manila's eyes at least, has taken little more action against Moscow over the Polish crisis than President Carter did when the Soviets invaded Afghanistan.

"Americans are too nosy," the official said. "We don't know how far Reagan can go with the Soviets."

"I don't know when the Americans will come of age in international relations," he continued. "You cannot guard against U.S. immaturity. We would like assistance in the development of our economy, an improvement in our terms of trade. But the U.S. doesn't hear when we talk about developing our economy to make us stable."

If these thoughts begin to find expression in foreign policy the 1984 military pact talks are likely to have more than a military price tag hanging over them.

The Filipinos have always had a love-hate relationship with the U.S. Mrs Imelda Marcos, the country's First Lady, neatly reflects the schizophrenia. While nearly 1m Filipinos were killed by the Japanese during World War II, she said, she has "abandoned" the Philippines and helped Japan become a world leader. Almost in the same breath, however, she said: "I love America. I only knew one country until I was 16. I knew how to eat apples before bananas."

U.S. diplomats in Manila are conscious of the political leverage they enjoy in the Philippines and will probably make full use of it to prepare themselves for the most fiercely burning element in Philippine domestic politics—the Marcos succession.

Uppermost in the thoughts of the Americans is, probably, a man in self-imposed exile in the U.S., former Senator Benigno Aquino. He faces trial, however, for refusing to return to detention after being allowed to undergo heart surgery in the U.S. in 1980 and many feel he will lose popularity the longer he stays out of the country.

Nevertheless the succession will prove critically important to the U.S. "Marcos will be the last Philippine President to have gone through the world war II experience, the blood compact," a diplomat said. "He's the last of a generation."

Meanwhile President Marcos is likely to travel to the U.S. this year, his first visit since the days of the Johnson Administration. In the medium term the U.S. presence in the Philippines—30,000 private citizens and 34,000 military personnel and their families at Clark and Subic—seem assured. In the words of one East Bloc diplomat "relations between the Philippines and the U.S. must worsen one day. They could hardly get any better."

Peter Bruce

"THE PHILIPPINES is much more than an honest broker inside Asean. In fact it has a very positive part to play," a senior Philippines Foreign Ministry official, stung by the suggestion that his Government sat on the sidelines of Asean affairs, said recently.

The Philippines' close economic, political and defence links with the U.S., coupled with its geographical remoteness from the conflict in Kampuchea which has for three years been the main pre-occupation of the five Asean member states, has often led commentators to ignore the Philippines when considering Asean affairs.

But this may now be a mistake. The Philippine Government is keen to dilute its heavy reliance on the U.S. and is convinced after six years of uncertainty over the level of U.S. commitment to the region that its own economic interests, and the region's security interests, are best served within Asean.

Mr Carlos Romulo, the veteran Philippine Foreign Minister, may temperamental prefer to maintain a low profile but as present chairman of Asean, which also comprises Thailand, Malaysia, Indonesia and Singapore, has been playing an important peacemaking role at a time of almost unprecedented flux for the group.

When the Foreign Ministers

from Asean met at the Thai coastal resort of Pattaya in December last year they were closer to an open rift than at any time in the past three years. The dispute was over a Singaporean suggestion of an international appeal for arms for the "United Front" coalition comprising Son Sann, Prince Norodom Sihanouk and the Khmer Rouge which Asean is trying to bolster as a viable alternative to the Vietnamese-backed Heng Samrin Government in Kampuchea.

### Shelved

While Thailand and Malaysia backed Singapore's proposal, Indonesia was strongly opposed—and unhappy because it felt it had not been consulted before the proposal was unveiled. If the Philippines had sided with Singapore then Indonesia, the giant of the group, would have been forced to capitulate. Instead, however, the Philippines counselled caution, reminded members of the overriding need for unity and sided with Indonesia. The suggestion was shelved.

The disagreement in Pattaya perhaps marked a watershed in Asean's short history. In the words of one senior Philippines Foreign Ministry official: "For three years the Vietnamese occupation of Kampuchea has helped to unify Asean and has accelerated its growth as a mature political grouping. But

now, for the first time, Kampuchea appears to be emerging as a divisive influence."

The sense of momentum felt in the immediate wake of the Vietnamese occupation in January 1979, and following the Vietnamese incursion into Thailand in June 1980, has now been lost. It is proving difficult to sustain world interest in the conflict, difficult to allow this single issue to dominate the diplomatic activity of the regional governments for a fourth successive year, and difficult to pinpoint any tangible progress towards Vietnamese withdrawal or establishment of an independent government in Kampuchea.

"We wouldn't close our minds to a legally cosmetic solution," said one Foreign Ministry official. "This [Kampuchea] problem is one that does not lend itself to an immediate solution. Perhaps now we should shift our concentration to make sure that we in Asean do not become vulnerable to military threat or intermediation."

The present consensus seems to be that Asean must accept the Chinese view that a long slow war of attrition is inevitable if Vietnam is ever to be persuaded to compromise. But members feel a policy of "bleeding Vietnam white" must stop short of pushing it further into the Soviet camp. "It is important to keep channels of communication

with Vietnam open," one Philippine foreign policy spokesman said. "If there is a limited chance of getting the Vietnamese to change their mind, even if it is a 1 per cent chance, then we should take it."

The implications of such a view are clear and are the basis for present tensions within Asean. The need to keep doors open pre-empts any moves against Vietnam which might be seen as aggressive, reduces Asean's diplomatic leverage on Vietnam and offers Vietnam's talented diplomats an opportunity to play cat and mouse around the "open door."

For all the extra attention now being given to Asean the U.S. still maintains a very special place in Philippine foreign policy affairs. The agreements on military bases, military assistance and mutual defence put the Philippines firmly in the shadow of the U.S. Pacific defence umbrella.

Relations have been greatly improved since President Reagan came to power. His predecessor President Carter had come to be disliked for his preoccupation with human rights—an issue which often prompted him to cross swords with the authoritarian martial law which then prevailed in the Philippines. Filipinos also distrusted the Carter Administration because they were never able to gauge the strength of its commitment to the Philippines in particular and South

East Asia in general. With President Reagan things seem to be different, though the way in which the recent co-operation agreements between the U.S. and China were publicised created considerable anxiety in Manila and some anger among allies in Asean.

"The Philippines realises the value of co-operation between the U.S. and China but we wish there was more substance than noise," said one observer. "Harm has been done in some Asean countries and it has made them less objective and balanced on foreign policy matters in recent months."

### Irritant

Among the country's foremost recent foreign policy concerns has been the dispute with Malaysia over the Philippines' claim on Sabah. In 1977, President Marcos verbally committed his country to withdrawing the claim but the absence of subsequent progress has been an irritant in bilateral relations with Malaysia. The problem has been aggravated by signs that anti-Marcos Moslem guerrillas are currently using Sabah for training and for safe refuge between engagements with the Philippine armed forces.

The issue has proven so sensitive that all Philippine spokesmen—up to and including Foreign Minister Carlos

Romulo—insist they cannot reveal what is happening and that the matter "is being dealt with at the highest level."

At "the highest level" President Marcos revealed at the end of January that he has an agreement with Malaysia and that the two countries are "in a period of working out various implementing measures."

"We have an agreement to implement or understanding that the claim should be formally withdrawn under certain conditions, the President said. "This includes assurances that there will be no threat to the Philippines, or to Sabah. We have given mutual guarantees."

A further area of foreign policy concern to emerge in recent years has been the need to bolster links with the Moslem world. This has been essential not simply because of the Philippines' critical dependence on imported oil or because of the 260,000 Filipino guest workers now in the Middle East but because of the Moslem separatist war being fought in the country's southernmost island of Mindanao. Carefully nurtured links with moderate Islamic states like Saudi Arabia and Kuwait have helped to reduce the appeal of the Moslem separatists, who now rely more on the radical members of the Islamic world.

David Dodwell

# Pearl of the Orient.

## The Philippines. A gem of an investment.

Like a string of jewels, the Philippines is an attractive investment ground. Look at its strategic location. Or its high literacy and productivity. Consider the vastness of its resources. Or the ingenuity and industry of its people. And think of a supportive government.

And you've got a gem of an investment ahead.

## The Development Bank of the Philippines.

DBP stands at the center of Philippine progress. Facilitating investments. Helping planter and landowner. Fisherman and entrepreneur. Small scale businesses and giant industries.

With 64 offices covering the whole Philippine expanse, DBP's services are as wide as its investment potentials, as diverse as its clients' needs.

Thus, we have a first-hand and a realistic knowledge of our country's resources and potentials.

DBP. Your Partner in Progress.



Head Office: Makati, Metro Manila, Philippines  
P.O. Box 800, Makati Commercial Center 3117  
Telephone: 818-9511 Telex: RCA 22197 DBP PH  
Globe Mackay 45128 DBPHIL PM  
EASTERN 63771 FN Cable: PHILDEBANK Manila

PHILIPPINES VI

Firm government handling of serious upsets in the financial sector in 1981 has succeeded in bolstering foreign confidence, and in laying the foundation for sounder growth.

Banking reforms open way to more stable capital market

BANKERS IN Manila talk about 1981 in much the same tone as the British who were there, recall Dunkirk. The year began with one of the most competitive financial systems in the east intact, its 3,000 institutional participants...

The institutions set up to specialise in long-term credit, for example, investment houses (similar to the UK's merchant banks), have succumbed to the temptation of short-term rates. Based on this, and subsequent analyses, the central bank is now trying to establish institutions capable of resisting the temptations of the money market...

ated in 1979 that at least 50 per cent of bank loans booked as short term were likely to be rolled over for, at least a year. The fee income also helped chip away at the marginal differentials between long- and short-term rates. Now, advocates of unbanking argue that the division of the system into specialised parts squanders chances to exploit economies of scale and discourage long-term risk taking...

policy) will not produce the results that are expected of the system. The report had argued that discretionary policy measures carried out by the central bank in the years preceding the 1981 crisis, during which Mr Laya spent five years as deputy governor, generated unease on the market and discouraged banks from lending long. The report cited the "off-again, on-again" availability of central bank credit to commercial banks, its failure to use the existing rediscount window as stabilising influence, and its constant sales of its own securities during periods of high and low liquidity.

and may inhibit the banks, "universal" or otherwise, which might want to use it. Further attempts to lure banks away from the short-term market may also be frustrated by general uncertainty about precisely what the new regulations and controls are. Policy is being thought out on the run, muddled in public, and reformulated in view of the public reaction. This could go on beyond March next year when the new money market and banking rules come into force.

either. While long-term interest rates have been cautiously floated, short-term rates may now have to be boosted to accommodate a system which will peg interest rates to maturities. While the commercial banks interested in expanding may come to view the investment houses as attractive partners for their expertise and capital, finance company executives are increasingly concerned that they force regulations designed to squeeze them out of the money market (where they accounted for nearly 5 per cent of volume by last June) or even out of business.

at least 150 per cent interest cover (in pre-tax profits) before issuing their own commercial paper. In addition, the finance companies are limited to borrowing from no more than 19 lenders. One way out of the regulatory web for the finance companies would be to apply successfully for a quasi banking licence (all the investment houses are "quasi banks") which would free them from borrowing restrictions. But the licences are issued by the central bank and while Governor Laya appears to have found a use for the quasi banks—they will probably be licensed as money market agents, who, under the new regulations, will mediate in all money market transactions—he is not likely to be liberal about allocating such licences.

company executives believe the authorities, rather than the industry, are to blame for the malpractices uncovered in the wake of the Dewey Dee crisis. With more than 200 money market abuses last year, they may have a point. The SEC is now under new management and the finance companies are hoping that the 15-month breathing space they have been given may prove sufficient for both sides to prove the old regulations satisfactory. So far, Governor Jaime Laya remains one of the few men apparently sanguine about the future. As governor, he has yet to put a foot badly wrong and emerged from 1981 with one of the best official reputations in the Philippines. Looking back on his first few months in office last year, he noted that "the crisis was like a flash flood, originating in rainfall over a large watershed, accumulating in 100 little streams, gathering momentum and finally exploding in a burst inundating the lowlands." To extend the metaphor, Mr Laya may have to wait some time for the floodwaters to drain away.

Peter Bruce

Lively inflow of foreign investment

outs can be shattering for a government needing a large infusion of foreign capital for its ambitious energy development and industrialisation programmes. Such reports are noted by international risk assessors and can push the country further up the list of high-risk investment areas.

WITHIN THE past seven months, two of the three American tyre manufacturers operating in the Philippines have withdrawn some of their equity investments in the country. Last year, Goodrich sold all its 54 per cent holding in its Philippine unit to a newly formed subsidiary of Sime Darby of Malaysia. Then last month Firestone gave up its majority position in Firestone Philippines to retain only 25 per cent of the company.

Fortunately for the Philippines no cries of "poor investment climate" were heard from the American firms. They were merely in step with their parent companies' moves towards retrenchment. Reports of investment pull-

outs can be shattering for a government needing a large infusion of foreign capital for its ambitious energy development and industrialisation programmes. Such reports are noted by international risk assessors and can push the country further up the list of high-risk investment areas.

of the \$126m plant. Capital for these projects was committed during the last two years, resulting in a lively inflow of foreign investments. The Board of Investments (BOI) estimates that at least 1.9bn pesos (\$238m) in new foreign investments were committed last year, up 7 per cent from 1980.

The United States remained at the top slot, putting in \$64.5m, or 27 per cent of total foreign equity approved last year. The Japanese, who had always been a close second, slid to the fifth place, investing \$24.6m, or 10 per cent.

Remarkably, equity investment from countries which had virtually no interest in the Philippines during the 1970s, grew considerably. The Nauru Government's equity infusion of \$40m in the Philippine phosphatic fertiliser plant made that country the second-ranking foreign investor in the country.

ferred to let the partnership collapse rather than accept the U.S. company's power pricing demands. The Ministry of Industry is now negotiating with other companies including Mitsubishi Light Metals of Japan. Mr Ongpin also criticises foreign suppliers of plant and equipment. He claims that through vague contract terms, foreigners have on several occasions, provided ageing equipment which has parts that are not easily available or serviceable.

Emilia Tagaza

BANKERS ASSOCIATION OF THE PHILIPPINES Manila Philippines ROSTER OF MEMBER BANKS ALLIED BANKING CORPORATION ASSOCIATED CITIZENS BANK BANK OF AMERICA NT & SA BANK OF THE PHILIPPINE ISLANDS CHINA BANKING CORPORATION CITIBANK, NA CITYTRUST BANKING CORPORATION COMMERCIAL BANK OF MANILA EQUITABLE BANKING CORPORATION FAMILY SAVINGS BANK FAR EAST BANK AND TRUST COMPANY INSULAR BANK OF ASIA & AMERICA LAND BANK OF THE PHILIPPINES METROPOLITAN BANK AND TRUST COMPANY PACIFIC BANKING CORPORATION PHILIPPINE AMANAH BANK PHILIPPINE BANK OF COMMUNICATIONS PHILIPPINE BANKING CORPORATION PHILIPPINE COMMERCIAL AND INDUSTRIAL BANK PHILIPPINE NATIONAL BANK PHILIPPINE TRUST COMPANY PHILIPPINE VETERANS BANK PILIPINAS BANK PRODUCERS BANK OF THE PHILIPPINES PRUDENTIAL BANK AND TRUST COMPANY REPUBLIC PLANTERS BANK RIZAL COMMERCIAL BANKING CORPORATION SECURITY BANK AND TRUST COMPANY THE CHARTERED BANK THE CONSOLIDATED BANK AND TRUST CORPORATION THE HONGKONG AND SHANGHAI BANKING CORPORATION THE INTERNATIONAL CORPORATE BANK THE MANILA BANKING CORPORATION TRADERS ROYAL BANK UNITED COCONUT PLANTERS BANK

The Philippines is aiming at greater foreign equity rather than direct loans or credit because the country's debt burden is already high and dangerously close to a ceiling imposed by the International Monetary Fund (IMF). The country is drawing on a \$533m standby credit from the IMF's supplementary financing facility, the Fund's concessional window, for members with chronic payment deficits.

The facility imposes certain conditions including a ceiling on loans with maturities of 1 to 12 years. The limit was set at \$1.4bn last year and \$1.2bn in 1980. This limited amount is distributed among private commercial projects and the government's numerous development programmes. An alternative source for the energy and industrial projects is multilateral funding but this type of financing gives priority to agriculture and rural infrastructure projects.

Injection The UK, which had put in an average of \$6m in 1970-75 contributed \$37m last year. The fourth largest investors were the Dutch, whose investments reached \$31m mainly due to additional capital injection made by Shell (Billiton). Foreign investors are well advised to know that entry into the Philippines is not always easy. Mr Roberto Ongpin, the Industry Minister, has been keen to prevent multinational firms from throwing their weight about, careful to avoid ambiguities in partnership agreements and has aimed to ensure foreign and domestic partners share risks equally.

International loan a big coup

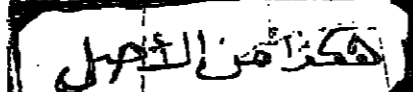
IN WHAT is now considered a financial coup the Philippine central bank in December managed to line up 15 international banks for a \$325m loan on terms that were previously thought to be unobtainable. When the central bank first broached the idea of the jumbo loan (originally \$300m), late last year, the initial reaction, especially in the Hong Kong syndicates market, was that of scepticism. Many bankers said that the Philippines' frail economy did not warrant such favourable terms as Central Bank Governor Jaime Laya was negotiating—maturity of ten years and interest rate of 7 per cent above the London inter-bank borrowing rate (Libor) for the first three years, rising to 3 per cent thereafter.

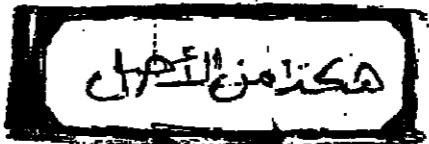
Two weeks later, however, 15 lead managers committed themselves to raise more than the bank originally called for and at the terms demanded by Mr Laya. Central bank officials like to think of the cheaper loan as an indication of renewed confidence in the country, Mr Laya said. "The eagerness of foreign banks to lend more than we want reflects the country's high credit-worthiness among the foreign financial community." Indeed at first glance the latest facility seems to cap a trend of improving terms on Philippine borrowings. The last Eurocredit obtained by the central bank was a \$100m 10-year facility arranged by Bankers Trust of New York and Chartered Bank in the middle

of last year. At that time it carried the most favourable terms for the bank's consolidated borrowing programme and for the country itself—a spread of 1 per cent above Libor. Previous loans had been limited to an eight-year maturity with spreads of 1 per cent and over. The increasingly favourable terms of the Philippines' last two major loans, however, do not convincingly imply confidence in its economic performance. Many of the participants in the latest syndication admit that they are considerably concerned about the declining rate of real growth. The official figure for GDP growth in 1981 is 5 per cent but a report from Chemical Bank, one of the participants, said that the economy grew by only 4.5 per cent. Growth in 1980 was registered at 4.7 per cent, also down from the previous year's 5.8 per cent.

companies are not expected to return to the market this year. This probably leaves the central bank as the only Philippine borrower. The international banks with substantial surplus funds, could therefore not afford to pass up the latest loan request. The Central Bank's new policy of trimming back its international reserves and reducing the number of its depositaries from more than 200 foreign banks to just over 100, persuaded some of the banks that participation in the syndication may give them a better chance of being maintained as depositaries (or becoming one if they do not as yet serve as depositaries). But there is no doubt that apart from the Asian market's liquidity and the business prospects from the central bank, bankers have also looked into the Philippines' impressive debt management methods. Despite the lacklustre results of the country's well-defined and strictly enforced policies to reduce chronic deficits—which include programmes to reduce dependence on imported oil and to promote manufactured exports—debt servicing has stayed within the 20 per cent self-imposed legal limit. Between 1978 and 1980, the debt service ratio has been 10 per cent on the average. However, in 1981, the ratio rose to 19.2 per cent, and after the substantial drop in exports in 1982, the ratio may come perilously close to the 20 per cent limit.

Emilia Tagaza





# Industry to be shorn of its protectionist mantle

INDUSTRY, PARTICULARLY the manufacturing sector, will be shaken to its very foundation during this decade through what the government calls a "structural adjustment" programme. New policies and strategies are designed to affect a shift from an industrial structure that is essentially import-substituting to one composed of domestically efficient, export-competitive industries. The shift is hoped to invigorate industry which advanced at a snail's pace in the seventies.

A crawling manufacturing sector is the outcome of a protective system which strongly favoured the domestic production of light consumer goods. Protective policies shielded existing industries from both foreign and local competition resulting in quick profits. But companies were generally uninvested in re-investing profits

for additional, or more efficient, machinery.

When World Bank mission in 1980 looked into the Philippines' manufacturing facilities, they were appalled at the run-down condition of plant equipment, especially in textile and cement plants. The bank recommended, and is now funding, the rehabilitation of dilapidated plants in selected industries as a measure to increase the manufacturing sector's cost-efficiency.

During the 1978-80 period, the industrial sector registered an average annual growth of 5.9 per cent, with the manufacturing sector growing at about the same rate. Considering that manufacturing, with more than 25 per cent, is the single largest contributor to the Philippines' gross domestic product, such a growth rate is disheartening.

Last year manufacturing performed even less well, with growth at about 5.7 per cent. Domestic and export markets contracted because of recessionary pressures, while production costs were inflated partly because of high interest rates, costlier raw materials and fuel, and higher labour cost.

The Philippines' industrial restructuring involves the dismantling of protective barriers. Domestic manufacturing companies have enjoyed an artificial market advantage because of stiff import tariffs. Until 1980, nominal tariff rates ranged from 50 to 70 per cent, but a tariff reduction scheme introduced last year will gradually scale this down to 10 to 50 per cent by 1982. Liberalisation plans will cover imports of both non-essential and regulated commodities.

Not only were industries insulated from import competition, most of them were also free from healthy rivalry from local companies. The Ministry of Industry has a list of "overcrowded" industries which block new investments where markets have already reached maximum capacities.

Government thinking was that industrial categories offer-

ing quick returns and little risk are unnecessarily swamped by investors who eventually find themselves fighting over a shrinking market. But it was found that many companies belonging to the overcrowded industries have been short-changing the market in terms of price and quality of goods.

Last year, the Industry Ministry snipped the list from almost 50 to only four, unleashing tight competition among local companies.

**Replaced**

Industrial spoon-feeding is now being replaced by liberal policies that herald an industrial development determined by free market forces. The tariff reduction scheme and the gradual phase-out of the "overcrowded" industry list serve as the jumping off points for the structural adjustment programme by means of which the Government expects to push industry forward to a growth rate of 6.6 per cent this year.

Through a combination of fiscal incentives and selective lending, the Government is to influence the direction of industrial development. Production for export—both by basic, capital-intensive and small-

medium-scale, labour-intensive industries—are going to be the linch-pin of industrialisation efforts. Manufactured exports in fact, have been given full support in the last two years after the Government realised that earnings for traditional commodity exports are in long-term decline.

A substantial portion of domestic and foreign credits will be made available to export-oriented concerns. The bulk of the World Bank's first structural loan of \$300m obtained last year is being channelled to qualified export manufacturers. Meanwhile, domestic credit policy will be selective in favour of exporters.

For cottage, small- and medium-scale industries, the government is trying to lure private financial institutions to establish "venture capital corporations" to provide equity capital.

At the same time, the much-publicised 11 major industrial projects are expected to link with existing labour-intensive industries. Industry Minister Roberto Ongpin, who packaged the 11 projects, said that heavy industries will provide a balance to the small-scale industries whose activities rely on imports

of basic materials. Mr Ongpin said that if the Philippines disregards the development of heavy industries, it "would be merely a country of labour sweat shops processing through its cheap labour the produce of industrialised countries around it."

By all measures, the 11 projects have high price tags and will depend greatly on foreign equity or loans. The original aggregate cost of the projects was \$6bn, but since some of the projects have been modified to use less expensive technologies, total cost now stands at \$4bn.

Government technocrats still disagree over the value of the 11 major projects. When they were first packaged two years ago, Mr Virata was anxious in case the massive foreign capital requirements would exacerbate the country's balance of payments deficit.

**Unchanged**

But Mr Ongpin claims 75 per cent of financing will come from foreign equity and suppliers' credits and will have little effect on government payments and expenditures. He says that the projects will not only pay for themselves but will also earn once in operation. He estimates

foreign exchange savings of up to \$8bn over the coming decade.

Of the 11 projects, seven are moving forward unchanged. These are the copper smelter, phosphatic fertiliser plant, heavy engineering industry, diesel engine manufacturing, cement industry expansion, coconut industry rationalisation and an integrated pulp and paper mill.

Two of the projects have seen major changes—the integrated steel mill project and the Alcolgas programme. The steel plant was originally planned by Mr Ongpin as a blast furnace which would have cost about \$2bn at current prices. But costly imported raw materials have made a blast furnace uneconomic. The Government has shifted to the solid reduction process which will use locally-produced coal and iron ore.

The programme for Alcolgas, a mixture of 15 per cent alcohol and 85 per cent gasoline, designed to displace some of the country's gasoline consumption, has slowed down a great deal because of the current gasoline surplus in the country.

The two final projects, the aluminium smelter and the petrochemical complex are sailing through rough waters although negotiations are going on with

prospective foreign partners and suppliers. Discussions with Reynolds International of the U.S. on the aluminium smelter have been stalled in a disagreement over power pricing.

For the petrochemical complex, Mr Ongpin is negotiating with prospective suppliers of feedstocks. The current global glut in petrochemicals make it vital for the Philippines to obtain a cheap and constant supply of feedstocks in order to be world competitive.

After two years of debate on whether or not to pursue all the 11 projects, President Ferdinand Marcos last month put his foot down saying that all the projects will be implemented. He said that they were "critical to the overall development strategy, for with them we shall build the foundation and infrastructure for a balanced industrial growth."

"Our development strategy is tilted to the side of agriculture and to the small- and medium-industries. Sooner or later we must face up to the challenge of industrialisation or forever remain at the peripheries of growth and modernisation."

Emilia Tagaza



The CDCP copper mining complex on the island of Negros

## Mining leaders pessimistic

MR HENRY BRIMO, chairman of the Philippines Chamber of Mines and head of the country's most consistently profitable copper mining corporation, prefers not to read newspaper reports about the "disastrous" year the mining industry had in 1981. He already knows it, and will be the vanguard of pessimists about the industry's future.

While the Philippines' minerals output is small by some world standards, the mining industry, led by copper, has traditionally been the country's biggest export earner. A position sometimes challenged by sugar. Last year, however, copper export earnings slipped to fifth, with the value of concentrates slipping 23.9 per cent from 1980 sales worth \$545m and gold exports usually about fifth in the rankings, fell by 5.6 per cent.

The Philippines' produce about 7 per cent of the world's copper and while resources are limited, mining is relatively competitive. More than half the mining houses appear to have been enticed into the industry by the copper boom of the sixties. These companies, mostly highly geared, are dangerously vulnerable now to high interest rates and poor markets.

In all, last year, the value of Philippine minerals production fell 12.77 per cent. Three mines closed to try and stave off further losses and others had begun to chip away at production targets.

little overall interest in its difficulties.

Some mining executives believe that may now be changing but last year the Government, probably impressed by the price of gold in 1980, effectively doubled royalty payments on output to five per cent and then only after being talked out of a rise to 10 per cent. Mr Brimo wants the industry to be treated as a special case. "Why drive us to bankruptcy by treating us like any other industry?"

He is not likely to get his way, but the Government has established a 200m pesos "copper stabilisation fund" to help distressed producers. In addition, a number of new mines are still taking advantage of tax concessions granted them for the first five years of production. The government is also understood to be considering raising the rediscount limit on projected copper exports from 80 per cent to 100 per cent.

Some mining executives and businessmen are sceptical, however, about the government's insistence that the fund will not be used to rescue lost causes and will concentrate only on companies judged to be inherently sound and in only temporary difficulty. The sceptics point out that most of the projects begun in the last decade were given the go-ahead by President Ferdinand Marcos himself.

A number of industry leaders, including Mr Brimo, Mr Ongpin and Mr Virgilio Jordana, who heads the mining arm of the troubled giant Construction and Development Corporation of the Philippines (CDCP), advise losing marginal mines to close and ride out the recession. Mr Ongpin expects about six closures this year but other mining executives point out that some of the highly geared projects are caught between mounting losses if they stay open and near impossible debt servicing problems if they close.

Those companies who believe that they have the strength to see the recession through have gone on the offensive, boosting production and mill capacity and cutting costs whenever possible. Mr Brimo's Philex Corporation last August raised authorised capital from 300m pesos to 550m pesos and last month bought a controlling share in the local Firestone company for 80m pesos. Marinduque, the country's fourth biggest copper producer, managed to secure \$20m overseas (guaranteed by one of the state banks) after reporting record losses in 1980. CDCP recently raised \$6.5m from Marubeni of Japan.

Meanwhile, the industry has watched the sharp decline in the price of gold with some thing close to disbelief. Early in January one mining house chief earmarked \$150 an ounce as an average "break even" point for both primary and secondary producers. Any lower, he said, and not even gold was going to keep sections of the industry buoyant this year. Only a few days later gold fell below \$390, and while the price has rallied since, the "break-even" point is still dauntingly distant.

Peter Bruce

## Here are the lands of opportunity

### PHILIPPINES

“ Business confidence is rising in response to the government's program. Several major companies are investing in electronics processing and minerals smelting. Many more firms will find new investment opportunities as the government opens a broad range of manufacturing activities to foreign investment. ”

### ASEAN

“ As a community the five ASEAN nations (Singapore, Malaysia, Thailand, the Philippines and Indonesia) are averaging an annual real growth rate of almost 8 per cent. Total US exports to the area in 1980 were valued at approximately \$8 billion, an average of 26 per cent over 1979. Market opportunities for American suppliers will continue to expand. ”

Quotes from Business America magazine (July 1981) published by the U.S. Department of Commerce.

## Here is the bank of opportunity PHILIPPINE NATIONAL BANK

These unequalled investment opportunities can only be maximized through the experienced partnership of a universal bank, expert in the business practices and techniques of the area.

No bank knows these lands of opportunity better than the Philippine National Bank. The ASEAN nations form our major area of operations, and the Philippines is our home.

There are 51 reasons why the Philippine National Bank is a universal bank, 51 reasons why it is the logical banking choice for trading and investing in these 'lands of opportunity'.

If you would like the full report from the U.S. Department of Commerce magazine simply fill in the coupon and we will forward you a copy, along with a complimentary book on the history and current activities of the Philippine National Bank.

Write to us at:  
P.O. Box 1844  
Metro Manila, Philippines.

Please send me a copy of the report along with the free Philippine National Bank Book.

Name: .....  
Address .....  
.....  
Company.....

PHILIPPINES VIII

Slow progress in cutting oil bill

AFTER A SERIES of disappointing results from some of the country's energy development projects...

NATIONAL ENERGY USE (m barrels oil equivalent) table with columns for 1981 actual consumption, Per cent, Old 5-yr plan, Targets for 1985 Revised 5-yr plan, Per cent.

Government's drive toward industrial expansion. The transport sector will have a lower share of 27 per cent as more efficient mass-transit systems are put into service.

During the past three years their major strategy to reduce imports was to accelerate the exploration and production of non-oil energy sources...

that reefal structures host oil in scattered instead of concentrated pools.

Government's drive toward industrial expansion. The transport sector will have a lower share of 27 per cent as more efficient mass-transit systems are put into service.

Because of these postponements, the Ministry of Energy has again revised the national energy programme to account for the fact that imported oil will still contribute the largest share in the mix of the country's power grid even after 1985.

Geothermal energy, which promises to be a major replacement for oil-based electricity, has also contributed its own share of the headache. The bigger steamfields have been found in the Visayas region in central Philippines where steam availability is far in excess of the demand.

While many oil displacement projects wait to be put in place, the Government's strategy now is to scale down energy consumption to bring about a concomitant reduction in imported oil usage.

The old programme projected that by 1985, domestic oil, coal, hydroelectric and geothermal energy would have reduced imported oil's share in the energy mix to 41 per cent. But the revised programme indicates that imported crude would still supply the biggest portion.

Under the revised programme, energy consumption in 1985 will be kept at 117m barrels-of-oil-equivalent a year compared with the old programme's target of 134m boe. The new approach concentrates on influencing consumption and increasing efficiencies in various energy-using sectors.

Although the short-term strategy for oil import reduction has shifted emphasis to controlled consumption, the medium and long-term policies continue to give urgency on the development of non-oil resources.

Nevertheless, the overriding concern of old and new energy programmes is the reduction of the oil bill through greater use of non-oil energy sources. Until 1973, oil had never accounted for more than 13 per cent of the total import bill.

Expectations

There were also lofty expectations on non-conventional energy: biogas, dendrothermal energy and alcohols (a mixture of 15 per cent alcohol and 85 per cent gasoline intended to displace 15 per cent of the country's gasoline consumption).

Hydroelectric

Next to oil, hydroelectric and geothermal energy would take up the bulk of the energy plan's projected expenditures. Hydroelectric plants will generate 2,256 MW of power by 1985 from the current capacity of only 943 MW.

As early as 1979, there were signs that imported oil displacement would not be as rapid as planned. Hopes on domestic oil production were dashed by the drastic decline in output of the Nido oilfield, the country's first commercial complex.

Efforts to develop local energy sources have not been handsomely rewarded. Indigenous energy, including domestic oil, made little dent in the country's total energy consumption. Imported oil accounted for almost 85 per cent of energy consumption last year, compared with the Ministry of Energy's target of only 77 per cent.

The Energy Ministry estimates that by 1985, 45 per cent of total energy requirements will be absorbed by the industrial sector in view of the

Government's drive toward industrial expansion. The transport sector will have a lower share of 27 per cent as more efficient mass-transit systems are put into service.

Having postponed many of the oil-displacement projects, the readjusted programme requires less investment — about \$5.4bn compared with past programmes' expenditure estimates of \$9bn-\$13bn.

Although the short-term strategy for oil import reduction has shifted emphasis to controlled consumption, the medium and long-term policies continue to give urgency on the development of non-oil resources.

Next to oil, hydroelectric and geothermal energy would take up the bulk of the energy plan's projected expenditures. Hydroelectric plants will generate 2,256 MW of power by 1985 from the current capacity of only 943 MW.

The Philippines, lying along the volcanic belt encircling the Pacific has a large geothermal potential, estimated to be up to 3bn barrels of oil equivalent a year. Power output from geothermal plants stands at 446 MW, placing the Philippines second only to the U.S. in geothermal energy production.

Government's drive toward industrial expansion. The transport sector will have a lower share of 27 per cent as more efficient mass-transit systems are put into service.

Having postponed many of the oil-displacement projects, the readjusted programme requires less investment — about \$5.4bn compared with past programmes' expenditure estimates of \$9bn-\$13bn.

Although the short-term strategy for oil import reduction has shifted emphasis to controlled consumption, the medium and long-term policies continue to give urgency on the development of non-oil resources.

Next to oil, hydroelectric and geothermal energy would take up the bulk of the energy plan's projected expenditures. Hydroelectric plants will generate 2,256 MW of power by 1985 from the current capacity of only 943 MW.

The Philippines, lying along the volcanic belt encircling the Pacific has a large geothermal potential, estimated to be up to 3bn barrels of oil equivalent a year. Power output from geothermal plants stands at 446 MW, placing the Philippines second only to the U.S. in geothermal energy production.

Foreign Surveys in the FT

The following foreign surveys are planned for later this month:

Qatar Oil revenues provide a firm economic base and industrialisation is proceeding. There is declared support for closer regional links.

Colombia Major developments are taking place in industry and natural resources. Tourism is another area with great potential.

Canada The country has had to cope with considerable political and economic stress and will need all its proven resilience to cope with the task of reviving a flagging growth performance.

Kuwait An affluent city state in the forefront of the Arab world. Disposal of its oil wealth is central to national policy.

previous plan's target of 14 per cent.

The key words to the Philippines' past and present programmes have always been "alternative" and "indigenous" sources of energy.

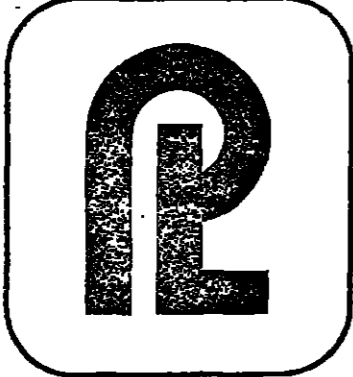
Emilia Tagaza



The Bank for Development

PISO BUILDING 853 PASAY ROAD, MAKATI METRO MANILA 3117 PHILIPPINES

P.O. BOX 2270, MCC. ANN. PHILS. CABLE ADDRESS: PISOPHIL. MANILA. TELEX: 63237 TELS: 88-86-91 to 95 818-3051; 817-6959



PISO LEASING Corporation Your Sound Financial Option

PISO Building 853 Pasay Road, Legaspi Village, Makati Metro Manila 3117 Philippines Tel. No. 818-3211



Allied Banking Corporation

OUR DOMESTIC OFFICES:

HEAD OFFICE 6754 AYALA AVENUE, MAKATI, METRO MANILA, PHILIPPINES

MANILA DOWNTOWN OFFICE 590 QUINTIN PAREDES STREET, BINONDO, MANILA, PHILIPPINES

- METRO MANILA: ARRANQUE, BUENIDA, CALOCCAN, CUBAO, DIVISORIA, ERMITA, ESPAÑA, GREENHILLS, LEGASPI VILLAGE, MALABON, MARIKINA, NAVOTAS, NEW MANILA, NOVALICHES, PACO, PADRE RADA, PASAY, PASIG, PHILCITE CASH UNIT, QUIAPO, RETIRO, ROOSEVELT, SHAW BLVD., TONDO, VALENZUELA, WEST TRIANGLE

- LUZON: AGOO (CBU), BAGUIO, BANGUED, CABANATUAN, CAUAYAN, DAET, DAGUPAN, GAPAN, LAOAG, LEGASPI, LUCENA, NAGA, NAGA CASH UNIT, OLONGAPO, SAN CARLOS (CBU), SAN FERNANDO, LA UNION, SAN FERNANDO, PAMPANGA, SANTIAGO, ISABELA, TARLAC, TUGUEGARAO, VIGAN
- VISAYAS: ANTIQUE (CBU), BACOLOD, BANGAY, CATABOGAN, CEBU - CARBON, CEBU - COLON, CEBU - FUENTE OSMENA, CEBU - JAKOSALEM, DUMAGUETE, ILOILO - ALDEGUER, ILOILO - LEDESMA, KALIBO, LAPU-LAPU, MANDAU, MIAG-AO, POTOTAN, ROXAS CITY, TABUNOK, TAGLOBAN, TACBILARAN
- MINDANAO: AGDAO EXTENSION OFFICE, BASILAN, BUTUAN, CAGAYAN DE ORO, COTABATO, DAVAO - SAN PEDRO, DAVAO - STA. ANA, GENERAL SANTOS CITY, ILIGAN, IPIL, JOLO, MALAYBALAY, MOLAVE, OZAMIS, PAGADIAN, SURIGAO CITY, TACURONG, ZAMBOANGA

OUR INTERNATIONAL OFFICES: SAN FRANCISCO, U.S.A. • HONGKONG • BAHRAIN • GUAM LONDON • SYDNEY • SINGAPORE • TOKYO

Allied Banking Corporation

FULL BANKING SERVICES • BRANCHES NATIONWIDE • CORRESPONDENT BANKS WORLDWIDE

Electricity from 'miracle tree'

PLANS BY the Philippine Government to spend 2.5bn pesos (5530m) by 1987 on planting 1,000 hectares of wood-burning power stations...

The company faces competition, however, from Alstom Atlantique, a French manufacturer, which had won initial orders for seven similar units. The Philippine authorities who plan to evaluate the performance of the British and French plants once they come on stream, intend building 72 woodburning power stations by 1987.

The National Electrification Administration, which is leading the scheme, is concentrating its initial efforts on deforested mountain areas throughout the country except on the major southern island of Mindanao

excellence." The President has always been much too sensitive to foreign criticism—particularly from the U.S.—to head a consistently authoritarian government.

There is also evidence that Marcos has concluded that poverty and inequality are the root causes of discontent in his country, and that military purges can suppress but never resolve this discontent.

Similarly, plans to establish the eleven major industrial projects, which have generated a stormy controversy in the Philippines, may do some good in broadening the country's industrial base — so long as the Government resists the temptation to mount them for the sake of political dogma, and waits until it finds an arrangement which makes the projects independently viable.

Both the NEA and Balfour Beatty concur that the woodchips will burn more efficiently but estimate that the chipping process could drain as much as 10 per cent of the unit's power.

Gen Dumol has quite deliberately set the two processes against each other and plans to sit back and wait for results.

The British equipment, if successful, will be the most exciting," he said. "It's so simple." Nevertheless, the NEA is now studying an immediate U.S. offer of three 3MW woodburning units, and a possible further 10, Swedish companies are apparently offering eight 3MW units, and the Japanese 11 3MW plants.

Gen Dumol is to put it mildly enthusiastic about the scheme's prospects. At an installation and first planting cost of £1,750 per kilowatt, harnessing the ipil ipil tree (brought to the Philippines by the Spanish from South America three centuries ago) would open an "astonomical" market.

The General's enthusiasm may soon throw up new problems for the British technology. The NEA is considering using some of the ipil ipil sites to feed plants of up to 15MW and Balfour engineers in Manila say their log-burning boilers would not operate efficiently at that

level. One (expensive) alternative would be to use the 3MW boiler in series. The other would involve reverting to the chipping process and using a different boiler altogether.

According to Gen Dumol, the field will not remain open to foreign competitors for ever. The Government wants to generate local manufacture of the equipment and is encouraging foreign suppliers to seek out local partners.

Peter Bruce.

Studying

The British equipment, if successful, will be the most exciting," he said. "It's so simple." Nevertheless, the NEA is now studying an immediate U.S. offer of three 3MW woodburning units, and a possible further 10, Swedish companies are apparently offering eight 3MW units, and the Japanese 11 3MW plants.

Gen Dumol is to put it mildly enthusiastic about the scheme's prospects. At an installation and first planting cost of £1,750 per kilowatt, harnessing the ipil ipil tree (brought to the Philippines by the Spanish from South America three centuries ago) would open an "astonomical" market.

The General's enthusiasm may soon throw up new problems for the British technology. The NEA is considering using some of the ipil ipil sites to feed plants of up to 15MW and Balfour engineers in Manila say their log-burning boilers would not operate efficiently at that

level. One (expensive) alternative would be to use the 3MW boiler in series. The other would involve reverting to the chipping process and using a different boiler altogether.

According to Gen Dumol, the field will not remain open to foreign competitors for ever. The Government wants to generate local manufacture of the equipment and is encouraging foreign suppliers to seek out local partners.

Peter Bruce.

Marcos turns his mind to a successor

CONTINUED FROM PAGE 1

As Marcos harangues the parliamentary opposition for their failure to provide a constructive opposition, and warns his own KBL of the dangers of complacency, corruption and abuse of power, he is probably aware that the real threat to his power — the reforms of the past year fail to bear fruit — is the militant underground opposition, and the exiled but still charismatic leader Benigno Aquino.

Sr Aquino, who was released from prison by President Marcos just over a year ago so that he could have a heart bypass operation in the U.S., has become a rallying point for Filipinos abroad and for critics of Marcos at home.

While Marcos claims he needs just one or two years more, he is under no pressure to make a decision about retirement until the next Presidential elections in 1987.

Over the past 16 years he has consistently managed to confound opponents and the reforms of the past year show he has lost none of his skill. They are intended to transform his reputation so that he will be remembered as one of the Philippines' great leaders.

While Marcos claims he needs just one or two years more, he is under no pressure to make a decision about retirement until the next Presidential elections in 1987.

Over the past 16 years he has consistently managed to confound opponents and the reforms of the past year show he has lost none of his skill. They are intended to transform his reputation so that he will be remembered as one of the Philippines' great leaders.

While much remains to be done, it would be rash to predict at this stage that he cannot succeed.

Like the powerful Roman Catholic Church, which accepts a role of "critical collabora-

tion" with the present regime but frowns on direct involvement with the powers that be for fear that alignment with any political group today will make it "the widow of the future," opposition leaders seem to be holding aloof, biding their time.

Mergers of opposition groups which have already begun, and will continue over the months to come illustrate their concern to be well placed when Marcos withdraws from power.

While Marcos claims he needs just one or two years more, he is under no pressure to make a decision about retirement until the next Presidential elections in 1987.

CARRINGTON IN MALAYSIA

Britain tries to clear the air

By Alain Cass, Asia Editor



Attempting to defuse the crisis: Lord Carrington (right) and Dr Mahathir Mohamed

LORD CARRINGTON, the Foreign Secretary, will today take his first, hesitant step into the field of Britain's relations with Malaysia.

Malaysian Prime Minister not to have been educated in Britain and his new style of leadership indicates a strong desire to break with past tradition.

from other European and Japanese exporters. But those companies with investments in Malaysia who have yet to transfer 30 per cent of their holdings to Malays and as is frequently forgotten a further 40 per cent to non-Malays are likely to find themselves in Dr Mahathir's sights.

Lombard Friedman and the U.S. Fed

By Samuel Brittan

HAVE YOU HEARD the story of the six foot man who drowned trying to cross a river that averaged five feet in depth?

THE UK STAKE IN MALAYSIA

There are currently more than 300 companies in Malaysia in which Britain has some form of equity participation.

British interests in other Malaysian mining companies range from five to 30 per cent.

ing paints and chemicals. Its biggest investment is its 50.1 per cent stake in Chemical Company of Malaysia.

Letters to the Editor

Rival links across the Channel

From the Director-General, General Council of British Shipping

of services carrying all kinds of traffic, including the largest ferries, allowed on British roads.

Rates versus local taxation

From Mr John Heddle, MP

fact weary of violence and of politics. Local authorities attuned, as are those of Wales and Scotland, to local traditions and conditions; increased productivity, increased productivity, the European Assembly, these should give scope enough for a territory the size of Yorkshire.

Who controls the purse strings

From Mr Peter Oppenheimer

of services carrying all kinds of traffic, including the largest ferries, allowed on British roads.

1982 is INFORMATION TECHNOLOGY YEAR and the biggest event is INFO The Barbican London 9-12 February

INFO 82, Europe's leading office automation show, opens on February 9th at London's newest exhibition centre.

Fill in and present this coupon for FREE ENTRY TO INFO 82 it will save £2.00

TMG estimates 1981 losses at £1.5m

THE troubled TMG Group, which announced proposals in December to raise approximately £13.7m in a capital reconstruction and rights issue of 8.5m convertible preference shares...

Waterford Ironfounders and A. H. Masser, the remaining subsidiaries are profitable. Stringent measures are being taken in both of these companies to improve their performance.

subscribing £1.75m for 175,000 Foir Teoranta £1 preference shares and the Industrial Development Authority is buying for £1.5m and leasing back company properties in Waterford and Dublin.

Mr O'Dwyer says it is not practicable to predict the likely trading outcome for 1982 but the proposed restructuring should provide a basis from which the group can return to profitability as quickly as possible.

for their approval as soon as possible a scheme providing for the reduction of the company's capital, including the elimination of the £4.3m deficit on revenue reserves.

comment

TMG's meteoric rise and fall in the past six years almost takes the breath away. From 1974 when the group acquired Massey-Waterford Ironfounders and Mr Maurice Buckley took charge...

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the subdivisions shown below are based on last year's timetable.

Table with columns: Company Name, Date, Announcement last year, Announcement this year. Includes Anglo American, Anglo Irish, Anglo Saxon, Anglo Overseas, Anglo Pacific, Anglo Petroleum, Anglo Finance, Anglo Insurance, Anglo Services, Anglo Transport, Anglo Property, Anglo Real Estate, Anglo Leisure, Anglo Education, Anglo Health, Anglo Media, Anglo Arts, Anglo Sports, Anglo Entertainment, Anglo Retail, Anglo Wholesale, Anglo Manufacturing, Anglo Services, Anglo Finance, Anglo Insurance, Anglo Transport, Anglo Property, Anglo Real Estate, Anglo Leisure, Anglo Education, Anglo Health, Anglo Media, Anglo Arts, Anglo Sports, Anglo Entertainment, Anglo Retail, Anglo Wholesale, Anglo Manufacturing.

FT Share Information

The following securities have been added to the Share Information Service: Alexander Services (Common Stock and 11 per cent Conv. Debts.), Drayton Far Eastern Trust Warrants 1982-91 (Investment Trusts), Fujitsu (Electricals), Nationwide Building Society 15 per cent (24/11/82) (Loans-Building Societies), Nationwide Building Society 15 per cent (13/13/82) (Loans-Building Societies), Town and City Properties 7 per cent Conv. Pref. (Property), Cosmick, Mar 19 Final 4.288

For 1980, the diversified Irish engineering group incurred pre-tax losses of £2.7m and extraordinary losses of £3.8m.

In a document giving details of the capital reconstruction, Mr James O'Dwyer, a director, says that as a result of these losses and certain closures, the borrowings of the group have escalated to an unacceptably high level.

Subject to the approval of ordinary shareholders and holders of the 10 per cent convertible subordinated unsecured loan stock 1982, two new convertible 25p preference shares at par for every three ordinary 25p shares or £3.30 nominal of stock held on February 8.

Dealings in the new preference shares are expected to begin on March 3 and the final date for acceptances is March 24.

TMG also proposes to convert the £863,000 outstanding balance of its convertible loan stock. It is a condition of the proposals that stockholders sanction the conversion into 784,584 new "A" ordinary shares which will be entitled to a gross dividend of 11p per year.

Ordinary shareholders who do not subscribe for the preference shares in the rights issue will suffer a dilution in their voting rights of approximately 60.4 per cent on full conversion.

A pro-forma consolidated balance sheet at December 31 1981, adjusted for the capital reconstruction, shows net tangible assets of £11.7m, £7.06m in shareholders funds and £4.1m in bank borrowings.

Heron and ACC advisers meet today

Barclays Merchant Bank advisers to Heron Corporation over its intended offer of £46.6m for Associated Communications Corporation, the entertainments conglomerate, are meeting with Standard Chartered Merchant Bank advisers to ACC today.

The two sides will be discussing the conditional terms offered by Heron on the night of January 13. Then Heron approached ACC as the board was concluding an agreed £36m takeover of the group by business interests of the Australian entrepreneur, Mr Robert Holmes & Court.

The main areas of discussion at today's meeting will be the question of whether ACC will allow further investigation of the company's affairs by Heron; and, a pivotal point of the meeting will be whether Heron will be able to control 100 per cent of ACC.

Heron is seeking the acceptance of Mr Holmes & Court to any offer which it makes. Mr Holmes & Court holds around 51 per cent of the non-voting shares through his business interests and over 2 per cent of the voting shares. Directors of ACC, including Lord Grade, from

Carr Sebag planning restructure

Carr Sebag, the large UK stockbroking firm which has been examining its future role in stockbroking, will reveal a major restructuring plan later this week.

The plans are expected to involve a sale of the overseas operations of W. I. Carr, part of the Carr Sebag group, and a reshuffle of the partnership.

The overseas operations of Carr are thought to be going to a substantial UK concern. The move follows a long period of reassessment at Carr Sebag, which has been in talks with various parties, which might help it reduce the costs of running its business.

In his absence a board meeting is likely to be held later this week, perhaps Tuesday or Wednesday, taken by his nominated acting chief executive, Mr Bert Reuters, to consider the Heron proposals.

Meanwhile, the formal offer document from Mr Holmes & Court is in draft form and could be issued on Thursday of this week depending on the outcome of the Heron talks.

Slow start to year by Ley's Foundries

The CURRENT year at Ley's Foundries and Engineering has not opened as well as had been expected, says Mr Ian Ley, the chairman, in his annual statement. This is because the first quarter's results of Ley's Malleable Castings have been hit by a long strike at a major customer with an immediate effect on sales.

For the year ended September 30, 1981, the worst trading conditions in the group's history resulted in a pre-tax loss of £2.43m, against a £0.54m profit previously—as reported January 3.

Mr Ley says competition for orders remains fierce and the selling prices obtainable are unsatisfactory on a long-term basis, but adds that there is greater recognition of the importance of achieving satisfactory improvements in productivity as the only way to secure a real advance from the present position.

Beeston Boiler produced a substantial loss for 1980-81. Following the discovery that the value of stock and work in progress had been overstated during a long period in the financial information submitted to management, the executive responsible for reporting these matters to the board has left the company.

SHARE STAKE

U.S. and General Trust—London and Manchester Assurance Company has acquired 290,000 ordinary making total holding of 2,005,000 (24.73 per cent).

THE TRING HALL USM INDEX

118.9 (unchanged) close of business 5/2/82 BASE DATE 10/11/80 100 Tel: 01-638 1591

Table with columns: 1981-82, High, Low, Price, % Change. Lists various banks and their performance: Banco Bilbao, Banco Central, Banco Exterior, Banco Hispano, Banco Int. Cat., Banco Santander, Banco Urquijo, Banco Vizcaya, Banco Zaragoza, Dragados, Espanola Zinc, Fiecas, Gal. Pradinos, Hidrola, Iberdrua, Petroler, Sogefias, Telefonos, Union Elect.

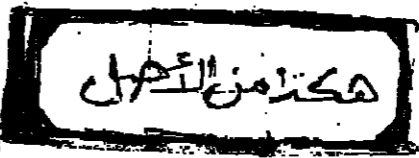
CRA FINANCE LIMITED (Incorporated in the Australian Capital Territory) U.S. \$50,000,000 Discount Notes Facility Notes guaranteed by CRA LIMITED (Incorporated in Victoria, Australia) Swiss Bank Corporation International Limited

Gray Dawes Bank PLC moves to a new address: 22 Bevis Marks, London EC3A 7DY Telephone 01-283 8765 Telex 885253

THE TRING HALL USM INDEX 118.9 (unchanged) close of business 5/2/82 BASE DATE 10/11/80 100 Tel: 01-638 1591

FUJITSU Communications and Electronics (Incorporated under the Commercial Code of Japan) Issue of 30,000,000 Shares of Common Stock of ¥50 each evidenced by European Depositary Receipts at an issue price of U.S. \$3.090 per Share. The Council of The Stock Exchange have admitted the above shares as evidenced by EDRs, to the Official List, subject only to the issue of the temporary global receipt. Particulars of the rights attaching to the European Depositary Receipts are set out on cards circulated by Extel Statistical Services Ltd. and copies may be obtained during normal business hours, up to and including 22nd February, 1982 from: The Nikko Securities Co., (Europe) Ltd., Nikko House, 17 Godliman Street, London EC4V 5BD 8th February, 1982

THE NIPPON CREDIT BANK (CURAÇAO) FINANCE N.V. U.S.\$30,000,000 Guaranteed Floating Rate Notes Due 1987. Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by THE NIPPON CREDIT BANK LTD. (Kabushiki Kaisha Nippon Saiken Shimoji Ginko) In accordance with the provisions of the Agent Bank Agreement between the Nippon Credit Bank (Curacao) Finance N.V. and Citibank, N.A., dated February 4, 1980, notice is hereby given that the Rate of Interest has been fixed at 14 1/2 per cent and that the interest payable on the relevant Interest Payment Dates, May 30, 1982, against Coupon No. 9 will be U.S.\$203.80. By: Citibank, N.A., London, Agent Bank February 8, 1982 CITIBANK



KUWAITI DINAR BONDS

### Controlled growth policy protects prestige market

INTERNATIONAL bankers believe that Kuwait, eight months after the re-opening of its dinar bond market, means to keep the market open. They base this conviction on the presence of the relatively new Finance Minister, Abdullah Al Hamad, a professional banker and former chairman of Kuwait Investment Company (KIC), who sees the dinar bond market as a source of prestige for his country of 1.5m people.

The dinar bond market is small with only £1.5bn in dinar bonds having been placed since its inception in 1974. It is closely regulated by the Kuwaiti authorities, who while encouraging its growth, want the extension to be orderly. "A flooding of the market with paper will destroy it before it is ready. It would push rates up and prices down" said a Kuwait banker.

To guard against overheating, all borrowers have to be approved by the Central Bank; each issue has to await its turn in an informal queue; and bonds are limited to 7m dinars (\$25m) and a 10 year duration.

The market was shut down in November 1979, re-opened for foreign issues in 1980, and closed again until June 1981, because for the closure were the Iran-Iraq war and skyrocketing U.S. interest rates which triggered a huge capital flight.

The Kuwait-based Arab Company for Trading Securities (ACTS) claimed in a recent report that the continued decline in dinar deposit rates had given the KD bond market a tremendous boost. The market has witnessed a record turnover in KD bonds since the beginning of this year, the report said.

Bankers, however, tend to take this with a grain of salt. They point out that the KD bond market is extremely attractive to borrowers but "rather rigid" for investors.

The attractions of the bond market are low interest rates and a stable currency that keep close track of the U.S. dollar. Law, dinar bonds can yield no more than 10 per cent. Application of this law is being eroded by the recent issue of coupons above 10 per cent and by pricing an issue below par to yield

more than 10 per cent. Even so, a dinar bond is 450 to 550 basis points below what a corporation would have to pay for comparable Eurodollar debt.

ACTS points out that the spread relationship between cost of funds and yield and KD bond issues is "exceptional." KD deposit rates are currently quoted at 8 1/2 per cent by local banks, compared to a 12 per cent yield. But bankers point out that this is mainly true for holders of KD deposits. Institutions which must buy dinars are forced to pay up to 2 1/2 per cent more than Kuwaitis.

The dinar's value is pegged to a weighted basket of currencies that closely follow the U.S. dollar. Although the contents of the basket are secret, it is said to be dominated by the U.S. dollar. This is because Kuwait's oil is priced in dollars and about 40 per cent of Kuwait's Gross National Product comes from income on mostly dollar-denominated investments. Despite the close link with the dollar, the Kuwaiti dinar has been able to avoid the large fluctuation of the dollar by tight control of interest rates by the Central Bank of Kuwait.

While most corporate treasurers would leap at a chance to float an issue on the KD bond market most investors tend to steer clear of it. "Why should we involve ourselves?" asked a Kuwait commercial banker.

The loans are granted at subsidised rates. A secondary market is virtually non-existent. Last year the total value of outstanding KD bond issues was \$500m; only \$106m was traded on the secondary market.

The KD bond market fits neatly into Kuwait's foreign policy: a policy designed to stay on the right side of virtually everybody. It constitutes a Kuwaiti gesture to recycle petrodollars and allow borrowers who may find it difficult elsewhere, to come into the market. To become a full-fledged international bond market Kuwait will not only have to internationalise its currency but also float its interest rate—a decision which in the words of one banker "would defeat the purpose of the exercise."

James Dorsey

INTERNATIONAL BONDS

### Europe resilient to bad news from America

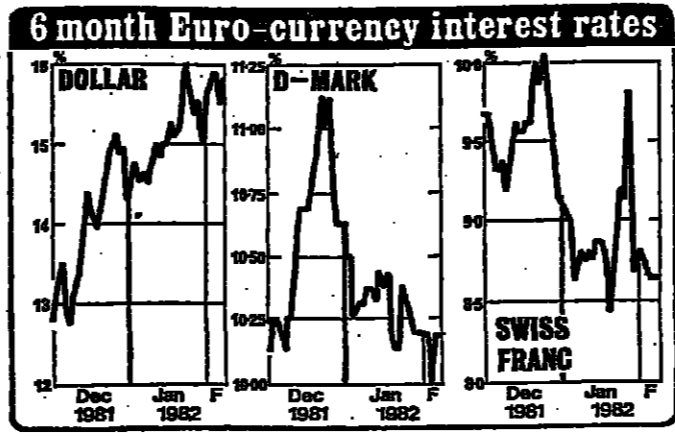
"OUR PRICES should be down, but the market is quite strong." These were the words of one Eurobond trader last week, commenting on the manner in which Europe's capital markets have been resisting the bad financial news from across the Atlantic.

The Eurodollar, Euro D-Mark, and Swiss franc foreign bond markets were all uncertain about short-term interest rates, but not one of these markets panicked.

One explanation for the resilience of the Euro market is that major institutional investors did not engage in heavy selling last week. In addition a number of dealers covered short inventory positions with limited buying; this helped keep prices stable.

The stability of the Euro market is noteworthy because of the extreme swings and roundabouts in Federal funds, Eurocurrency deposit rates (see chart), and U.S. money supply figures. Friday's \$1.4bn drop in M-1 was the first indication in a fortnight that the money supply was truly in decline, but even this figure may not be enough to quell market anxieties on both sides of the Atlantic.

In the new issues business last week the Eurodollar sector saw two fast-selling floating-rate note offers for French names. The first was the club deal for Societe Generale



through Samuel Montagu, paying 3/4 per cent above London Interbank offered rate (Libor). The \$250m worth of 12-year paper, complete with investor redemption options and flat fees for waiving such options, went very quickly indeed.

Later in the week Credit National, the French state financing agency, jumped in with \$300m of 12-year paper paying 3/4 per cent above the mean of the London interbank bid and offered rates. Less of a spread, but the issue was also doing well on Friday.

What was less clear last week was whether GMAC is interested in entering the competition for the "Most Frequent Borrower of 1982." Having offered \$400m

CREDITS

### Confusion continues over the direction of spreads

THE EUROCREDIT market saw one firm decision last week with the re-admission of Turkey, raising its first major external debt since 1977. Postponements and delays elsewhere attested to a continuing confusion over the direction of spreads—particularly for Latin American credits.

Turkish Airlines, guaranteed by the Republic, is raising \$76.5m over 10 years at 14 per cent over London interbank offered rates (Libor). The loan will be used to purchase four Boeing 727s and is being managed by Morgan Guaranty, the agent bank. Manufacturers Hanover, Bankers Trust, Amex, Arab Banking Corporation, and Arab Turkish Bank.

The best spread previously achieved by Turkey was 1 1/2 per cent, and some good news is clearly expected by the banks on the balance of payments front for 1981. The figures are due shortly.

Mexico had a national holiday on Friday—although accounted for some at least of last week's delay in the announcement of mandate details for Pemex's \$2bn credit.

Four or five banks are now expected to receive the call before mid-week probably to co-managers chosen by Pemex from the many banks which have made individual approaches. If it sounds complicated, it is—and "a very difficult situation" (one U.S. bank's description) is un-

likely to be resolved by anything so simple as a mandate.

By contrast, competing bids for a \$200m loan to SEGBA, Argentina's electric utility, may have been simplified on Friday. SEGBA has postponed the closing date for bids until February 10. One group will be led by Arab Banking Corporation and Gulf International Bank. Two other groups, led by LBI and First Chicago, were talking on Friday about pooling their efforts.

No such luck for Venezuela. The banks handling one-year loans for CVF, the state-owned development institution, still appear unclear about which has been mandated and which has not.

Five Arab banks, again led by ABC and GIB, have meanwhile been asked by Venezuela to formalise bid terms for a proposed \$1bn credit. The republic's \$500m credit completed last month achieved a record low spread for a Latin American borrower, a fact now being weighed carefully in Bahrain.

The Arab banks are also aware, though, of some anticipation in the market of higher spreads for Latin American borrowers. Banco del Estero, Chile's state-owned bank, is raising \$100m over eight years with a ten-bank management group including Orion Royal Bank. Spreads are split with 1-1 per

cent over Libor and 1-1/2 per cent over prime on two tranches.

The Chilean Telephone Company borrowed six-year money at 1 per cent over Libor last September. Now Chile's rate looks higher, adding to doubts about spreads for the whole region.

But appearances may be deceptive. Recent private sector deals for Chile have been well-received. The new credit's progress will be watched closely as too will any signs of a clear response from Ecuador to offers of a \$200m credit which should be awarded before February 18. Bids for a small loan to ISA, Columbia's central electricity utility, are also due by tomorrow.

The unsettled state of the Eurocredit market is suggested on a rather grander scale by the triple-tiered nature of the \$800m credit for the Kingdom of Denmark. This borrower has never before turned to a prime base. Now it wants \$500m priced over prime as part of its search for new markets.

Spreads look set to stay very fine in the Far East, more so after the striking 1/2 per cent spread on the eight-year \$300m credit for Korea's Eximbank.

For most other borrowers, however—and their bankers, too—a firm direction for 1982 is still lacking.

D. Campbell-Smith

CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead manager	Offer yield %
<b>U.S. DOLLARS</b>							
Bridgestone Tyre \$†	70	1996	14	5 1/2	100	Daiwa Secs., Merrill Lynch	5.500
Toray Inds. †	50	1987	5	10 1/2	100	SC Warburg, Nomura Intd.	10.250
McDonnell Douglas	50	1989	7	*	*	Merrill Lynch	*
Honda Motor Co. \$	80	1997	15	*	100	Nomura Intd., Merrill Lynch	*
Okumura Corp. \$†	30	1997	15	5 1/2	100	Daiwa	5.750
Gas de France †	150	1994	12	0	19.85	CFP	14.420
PepsiCo †	125	1994	12	0	20.75	CSFB	14.000
GMAC †	400	1992	10	0	23.75	Solomon Bros.	14.510
GMAC †	150	1988	6	16	100	Morgan Stanley	16.000
Societe Generale ††	250	1995	13	5 1/2	100	Samuel Montagu	5.250
Credit National ††	200	1994	12	5 1/2	100	Paribas, Salomon Bros., BNP, Goldman Sachs	5.250
<b>IMM†</b>	50	1992	10	5 1/2	100	Societe Generale	*
<b>CANADIAN DOLLARS</b>							
Toronto Dominion	25	1988	6	*	*	Continental Illinois	*
Bank of Montreal †	75	1988	6	16 1/2	100	UBS Secs., Wood Gundy	16.750
<b>D-MARKS</b>							
Prov. of Quebec	150	1992	10	10 1/2	*	Commerzbank	*
Philip Morris †	150	1989	7	9 1/2	100 1/2	Dresdner Bank	9.400
TSAI Motors †	50	1994	12	9 1/2	*	West LB	*
<b>SWISS FRANCS</b>							
Belgium **†	100	1987	—	8	100	Kredietbank, Morgan Grenfell	8.000
Mitsubishi Gas **†	40	1988	—	4 1/2	100	UBS	6.250
Japan Devel. Bank †	100	1992	—	6 1/2	99 1/2	CS	6.821
Oest. Postsparkasse	100	1992	—	*	*	Kredietbank	*
CNT	100	1992	—	*	*	SBC	*
Tobu Stores **†	20	1987	—	6	100	Swiss Volksbank	6.000
Crown Zellerbach **†	75	1987	—	7 1/2	100	UBS	7.250
Manitoba Province	100	1992	—	*	*	UBS	*
<b>YEN</b>							
Japan Airlines	8.6bn	1987	5	*	*	Daiwa Secs., Morgan Guaranty	*
<b>Denmark †</b>	18bn	1994	12	8.4	99.85	Nikko Secs.	8.420
<b>KUWAITI DINARS</b>							
Enso-Gutzeit Oy †	5	1989	5	10	99 1/2	KIC	11.940

\* Not yet priced. † Final terms. \*\* Placement. † Floating rate note. † Minimum. ‡ Convertible. †† Registered with U.S. Securities and Exchange Commission. † Purchase fund. †† Issue may also be sold on an FRN basis. Note: Yields are calculated on AIBD basis.

This announcement appears as a matter of record only

# AGUSTA

AGUSTA S.p.A.  
US\$50,000,000

REVOLVING CREDIT FACILITY

Guaranteed by  
**COSTRUZIONI AERONAUTICHE GIOVANNI AGUSTA S.p.A.**  
**ELICOTTERI MERIDIONALI S.p.A.**  
**INDUSTRIA AERONAUTICA MERIDIONALE S.p.A.**  
**SIAI S.p.A.**  
**SIAI MARCHETTI S.p.A.**

Lead managed by  
**SODITIC S.A.**  
**STANDARD CHARTERED BANK LIMITED**  
**LANDESBANK RHEINLAND-PFALZ UND SAAR INTERNATIONAL S.A.**  
**TURIS A.G. — IMIL**

Managed by  
**SAMUEL MONTAGU & CO. LIMITED**

Funds provided by  
**LANDESBANK RHEINLAND-PFALZ GIROZENTRALE**

In association with

Arab African International Bank — Cairo	Australian European Finance Corporation N.V.
Banca Popolare di Milano — Milan	Banca della Svizzera Italiana (Overseas) Ltd.
Banco Portugues do Atlantico — London Branch	Banque de Paris et des Pays-Bas (London)
Credit General S.A. de Banque	Industrial Multinational Investments Limited — Jersey
Istituto Bancario Italiano	Italian International Bank Limited
Landesbank Rheinland-Pfalz und Saar International S.A.	Lavoro Bank A.G. — Zurich
Samuel Montagu & Co Limited	Soditic S.A.
Standard Chartered Bank A.G. — Zurich	Standard Chartered Bank Limited
Turis A.G.	Westfalienbank International S.A.

Agent  
**STANDARD CHARTERED BANK LIMITED**



October 1981

This Advertisement appears as a matter of record only.



**SAUDI OGER LIMITED**  
 Saudi Riyals 248,282,750  
 SYNDICATED GUARANTEE FACILITY

in connection with  
**ROYAL DIWAN AND OFFICIAL RESIDENCE IN HOLY MAKKAH**

Arranged and Lead Managed by:  
**ARAB BANK LIMITED**

Issued by:  
**MANUFACTURERS HANOVER TRUST COMPANY**

Managers:  
**Amsterdam-Rotterdam Bank N.V.**  
**Arab Banking Corporation (ABC)**  
**Bank of America N.T. & S.A.**  
**Banque Nationale de Paris**  
**Citibank, N.A.**  
**Gulf International Bank B.S.C.**  
**Kuwait Foreign Trading, Contracting & Investment Co. (S.A.K.)**  
**Manufacturers Hanover Trust Company, Bahrain**  
**The National Commercial Bank (Saudi Arabia)**  
**Societe Generale (Paris), Bahrain Branch**

Provided by  
**Arab Bank Limited - OBU - Bahrain**  
**Amsterdam-Rotterdam Bank N.V., Dubai Branch**  
**Arab Banking Corporation (ABC)**  
**Bank of America N.T. & S.A.**  
**Banque Nationale de Paris**  
**Citibank, N.A.**  
**Gulf International Bank B.S.C.**  
**Kuwait Foreign Trading, Contracting & Investment Co. (S.A.K.)**  
**Manufacturers Hanover Trust Company, Bahrain**  
**The Saudi National Commercial Bank, OBU, Bahrain**  
**Societe Generale (Paris), Bahrain Branch**

AGENT BANK  
**ARAB BANK LIMITED**



December 1981

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Fed fails to shed light on outlook

LAST FRIDAY'S money supply report from the Federal Reserve failed to shed much light on the U.S. credit outlook...

need not damp all of it immediately. The Treasury escaped paying record interest on the short and intermediate segments of the refunding...

David Lascelles

Table with 2 columns: U.S. INTEREST RATES (%), Week to Week, Feb 29, Jan 29. Rows include Fed funds, 3-month CD, 30-year Treas. bonds, AA Industrial.

APPM suffers further setback

A DRAMATIC collapse in mid-term profits leading to a reduced dividend is reported by Associate Pulp and Paper Mills, the Australian manufacturer of fine papers.

U.S. offshore banks pull in \$60bn in first few weeks

THE NEW American offshore banking industry has attracted more than \$60bn in assets in the first six weeks of business, according to estimates prepared by Salomon Brothers based on data assembled by the Federal Reserve.

Frab Group makes senior changes

M. Yves Bernard, chairman of Frab-Bank International, Paris, and Frab-Bank (Middle East) is resigning his appointments...

INTERNATIONAL APPOINTMENTS

SCHLUMBERGER WELL SERVICES, Houston, has appointed Mr Ian Strecker, formerly vice-president-operations for North America, as president. He replaces Mr Roy R. Shourd who has been transferred to Schlumberger in New York...



Mr Ian Strecker

Clive Armour, commercial manager, is to be appointed group development manager. Dr John McKeen, currently general manager-commercial for Woodhall in Sydney, has been appointed finance director of Santos...

Hi-Shear to merge with Raybestos-Manhattan

HI-SHEAR Industries, a major U.S. manufacturer of aerospace fastening systems and high pressure piping, has agreed in principle to merge with Raybestos-Manhattan, a large producer of brake and clutch linings and other automotive parts.

Hong Kong grants deposit license

THE HONG KONG Government has granted the first eight deposit-taking companies licenses since it introduced its Deposit-taking Companies Ordinance last year.

Hitachi Cable, Ltd. U.S. \$40,000,000 5 1/2 per cent. Convertible Bonds 1996. Includes list of international agents and distributors.

FT INTERNATIONAL BOND SERVICE

Table with columns: U.S. DOLLAR, OTHER STRAIGHTS, EUROBOOND-TURNOVI, DEUTSCHE MARK, SWISS FRANC, CONVERTIBLE, YEN STRAIGHTS. Includes bond names, yields, and prices.

Handwritten Arabic text at the bottom of the page.



Handwritten Arabic text in a box.

WORLD STOCK MARKETS

NEW YORK

Table of New York stock market data including various stock prices and indices.

1981-82

Table of 1981-82 stock market data for various international markets.

1981-82

Table of 1981-82 stock market data for various international markets.

CANADA

Table of Canadian stock market data.

HOLLAND

Table of Dutch stock market data.

HONG KONG

Table of Hong Kong stock market data.

INDICES

Table of various stock indices including Dow Jones, Standard and Poors, and others.

NEW YORK

Table of New York stock market data.

1981-82

Table of 1981-82 stock market data for various international markets.

CANADA

Table of Canadian stock market data.

HOLLAND

Table of Dutch stock market data.

HONG KONG

Table of Hong Kong stock market data.

NEW YORK ACTIVE STOCKS

Table of active New York stock market data.

1981-82

Table of 1981-82 stock market data for various international markets.

1981-82

Table of 1981-82 stock market data for various international markets.

CANADA

Table of Canadian stock market data.

HOLLAND

Table of Dutch stock market data.

HONG KONG

Table of Hong Kong stock market data.

STANDARD AND POORS

Table of Standard and Poors index data.

IND. DIV. YIELD %

Table of industrial dividend yields.

NY. E.E. ALL COMMON

Table of New York East Side All Common index data.

MONTREAL

Table of Montreal stock market data.

1981-82

Table of 1981-82 stock market data for various international markets.

IND. DIV. YIELD %

Table of industrial dividend yields.

NEW YORK

Table of New York stock market data.

1981-82

Table of 1981-82 stock market data for various international markets.

1981-82

Table of 1981-82 stock market data for various international markets.

IND. DIV. YIELD %

Table of industrial dividend yields.

NEW YORK

Table of New York stock market data.

1981-82

Table of 1981-82 stock market data for various international markets.

CANADA

Table of Canadian stock market data.

HOLLAND

Table of Dutch stock market data.

HONG KONG

Table of Hong Kong stock market data.

IND. DIV. YIELD %

Table of industrial dividend yields.

NY. E.E. ALL COMMON

Table of New York East Side All Common index data.

MONTREAL

Table of Montreal stock market data.

1981-82

Table of 1981-82 stock market data for various international markets.

IND. DIV. YIELD %

Table of industrial dividend yields.

NEW YORK

Table of New York stock market data.

1981-82

Table of 1981-82 stock market data for various international markets.

IND. DIV. YIELD %

Table of industrial dividend yields.

NEW YORK

Table of New York stock market data.

CANADA

Table of Canadian stock market data.

HOLLAND

Table of Dutch stock market data.

HONG KONG

Table of Hong Kong stock market data.

NEW YORK ACTIVE STOCKS

Table of active New York stock market data.

1981-82

Table of 1981-82 stock market data for various international markets.

1981-82

Table of 1981-82 stock market data for various international markets.

CANADA

Table of Canadian stock market data.

HOLLAND

Table of Dutch stock market data.

HONG KONG

Table of Hong Kong stock market data.

STANDARD AND POORS

Table of Standard and Poors index data.

IND. DIV. YIELD %

Table of industrial dividend yields.

NY. E.E. ALL COMMON

Table of New York East Side All Common index data.

MONTREAL

Table of Montreal stock market data.

1981-82

Table of 1981-82 stock market data for various international markets.

IND. DIV. YIELD %

Table of industrial dividend yields.

NEW YORK

Table of New York stock market data.

1981-82

Table of 1981-82 stock market data for various international markets.

1981-82

Table of 1981-82 stock market data for various international markets.

IND. DIV. YIELD %

Table of industrial dividend yields.

NEW YORK

Table of New York stock market data.

1981-82

Table of 1981-82 stock market data for various international markets.

CANADA

Table of Canadian stock market data.

HOLLAND

Table of Dutch stock market data.

HONG KONG

Table of Hong Kong stock market data.

NEW YORK ACTIVE STOCKS

Table of active New York stock market data.

1981-82

Table of 1981-82 stock market data for various international markets.

1981-82

Table of 1981-82 stock market data for various international markets.

CANADA

Table of Canadian stock market data.

HOLLAND

Table of Dutch stock market data.

HONG KONG

Table of Hong Kong stock market data.

Companies and Markets

CURRENCIES, MONEY and GOLD

RECENT ISSUES

"RIGHTS" OFFERS

MONEY MARKETS

Bothered and bewildered

LONDON short-term interest rates were virtually unchanged last week as money markets appeared totally bemused by the conflicting pressure on U.S. rates. The picture was even more confused by a further cut in the Bank of England money market dealing rates at the beginning of the week.

From that point the market appeared to give up trying to guess what would happen next, and the rest of the week was spent with no real yield curve. Interbank rates from one to 12 months jogged along at 14-14 1/2 per cent, awaiting the next set of U.S. money supply figures, which were again expected to show a decline.

While London and most of Europe remained dormant, hoping that the plans to reduce interest rates were not to be scuppered so soon after conception, U.S. rates became even more volatile than usual. Indications that the Federal Reserve had probably tightened its monetary stance in the face of the money supply problems were also slightly firmer.

pushed Federal funds up to 16 1/2 per cent on Wednesday. Bank prime rates rose to 16 1/4. Rates then eased, but the situation became very confused when the U.S. Administration appeared to issue a statement suggesting that action would be taken in the next few weeks to bring down interest rates.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table showing weekly change in world interest rates for London, New York, Frankfurt, Tokyo, and Brussels.

BANK OF ENGLAND TREASURY BILL TENDER

Table showing Bank of England Treasury Bill tender details for Feb 5 and Jan 29.

FT LONDON INTERBANK FIXING

Table showing interbank fixing rates for 3 months U.S. dollars and 6 months U.S. dollars.

LONDON MONEY RATES

Table showing London money rates for Sterling, Interbank, Local Authority, Finance, and Discount.

EURO-CURRENCY INTEREST RATES (Market closing Rates)

Table showing Euro-currency interest rates for various currencies including Sterling, U.S. Dollar, Canadian Dollar, etc.

THE POUND SPOT AND FORWARD

Table showing the pound spot and forward rates for various currencies.

THE DOLLAR SPOT AND FORWARD

Table showing the dollar spot and forward rates for various currencies.

CURRENCIES AND GOLD

Dollar firm

Sad news was good for the dollar once again last week, as further disappointment at the U.S. money supply figures led to an increase in U.S. and Euro-dollar interest rates. The money supply did show a small reduction, but not nearly enough to compensate for the recent sharp rise.

On Bank of England figures the dollar's trade-weighted index rose to 111.3 from 109.8, while sterling's index eased to 91.6 from 91.7.

GOLD

Table showing gold prices for Gold Bullion (fine ounce) and Gold Coins.

FORWARD RATES AGAINST STERLING

Table showing forward rates against sterling for various currencies.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various currencies.

CURRENCY MOVEMENTS

Table showing currency movements for various currencies.

CURRENCY RATES

Table showing currency rates for various currencies.

OTHER CURRENCIES

Table showing other currency rates for various countries.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies.

RECENT ISSUES

Table showing recent issues in equities, including issue price, amount paid up, and closing price.

FIXED INTEREST STOCKS

Table showing fixed interest stocks, including issue price, amount paid up, and closing price.

"RIGHTS" OFFERS

Table showing rights offers, including issue price, amount paid up, and closing price.

Renunciation date usually next day for dealing free of stamp duty. 9 Flashes based on prospectus estimates. 10 Dividend rates paid or payable on 30/01/82.

LADBROKE INDEX

Close 578.581 (+4)

FT UNIT TRUST INFORMATION SERVICE

Large advertisement for FT Unit Trust Information Service, listing various investment funds and their details.

Handwritten Arabic text in a box at the top right.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts under the 'AUTHORISED UNIT TRUSTS' section, including names like 'Albany Unit Trust Managers Ltd' and 'Chardwick Fund Managers Ltd'.

Table listing unit trusts under the 'FT UNIT TRUST INFORMATION SERVICE' section, including 'Sare & Prosser Group-Cont.', 'Barclays Life Assur. Co. Ltd.', and 'Scottish Widows Fund Management'.

Table listing unit trusts under the 'FT UNIT TRUST INFORMATION SERVICE' section, including 'Guarantee Royal Exchange', 'Horris of Oak Benefit Society', and 'Hill Samuel Life Assur. Ltd.'.

Table listing unit trusts under the 'FT UNIT TRUST INFORMATION SERVICE' section, including 'M & G Group', 'Saxatone Life Group', and 'Standard Life Assurance Company'.

Table listing unit trusts under the 'FT UNIT TRUST INFORMATION SERVICE' section, including 'Saxatone Life Group' and 'Standard Life Assurance Company'.

INSURANCE PROPERTY BONDS

Table listing insurance and property bonds, including 'Albany Life Assurance Co. Ltd.', 'Alliance Assurance Co. Ltd.', and 'Angev Life Assurance Ltd.'.

NOTES: Price in pence unless otherwise indicated. Prices are given in last column after all buying charges...

Notes regarding insurance and property bonds, including 'Sare & Prosser Group' and 'Alliance Assurance Co. Ltd.'.

Notes regarding insurance and property bonds, including 'Alliance Assurance Co. Ltd.' and 'Angev Life Assurance Ltd.'.

Notes regarding insurance and property bonds, including 'Saxatone Life Group' and 'Standard Life Assurance Company'.

Notes regarding insurance and property bonds, including 'Saxatone Life Group' and 'Standard Life Assurance Company'.



كازمان المال

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock name, price, and change.

LEISURE

Table of leisure-related stocks such as British Airways, British Telecom, and British Petroleum.

PROPERTY—Continued

Table of property-related stocks including various real estate and construction companies.

INVESTMENT TRUSTS—Cont.

Table of investment trusts such as British American Investment Trust and British Overseas Investment Trust.

OIL AND GAS—Continued

Table of oil and gas stocks including British Petroleum, Shell, and ICI.

MINES—Continued

Table of mining stocks such as Anglo-American, De Beers, and Anglo-Platinum.

OVERSEAS TRADERS

Table of overseas trading companies including Anglo-Indo-China and Anglo-Siam.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks.

SHIPPING

Table of shipping-related stocks.

SHOES AND LEATHER

Table of shoes and leather goods stocks.

SOUTH AFRICANS

Table of South African stocks.

TEXTILES

Table of textile industry stocks.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing stocks.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks.

TOBACCO

Table of tobacco industry stocks.

Commercial Vehicles

Table of commercial vehicle stocks.

Garages and Distributors

Table of garage and distributor stocks.

Components

Table of component stocks.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks.

PROPERTY

Table of property stocks.

INSURANCE

Table of insurance stocks.

OIL AND GAS

Table of oil and gas stocks.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks.

TEAS

Table of tea stocks.

INDIA AND BANGLADESH

Table of India and Bangladesh stocks.

SRI LANKA

Table of Sri Lanka stocks.

MINES

Table of mining stocks.

Central Rand

Table of Central Rand mining stocks.

Eastern Rand

Table of Eastern Rand mining stocks.

Far West Rand

Table of Far West Rand mining stocks.

O.F.S.

Table of O.F.S. stocks.

TEAS

Table of tea stocks.

INDIA AND BANGLADESH

Table of India and Bangladesh stocks.

SRI LANKA

Table of Sri Lanka stocks.

MINES

Table of mining stocks.

Central Rand

Table of Central Rand mining stocks.

Eastern Rand

Table of Eastern Rand mining stocks.

Far West Rand

Table of Far West Rand mining stocks.

O.F.S.

Table of O.F.S. stocks.

TEAS

Table of tea stocks.

INDIA AND BANGLADESH

Table of India and Bangladesh stocks.

SRI LANKA

Table of Sri Lanka stocks.

MINES

Table of mining stocks.

Central Rand

Table of Central Rand mining stocks.

Eastern Rand

Table of Eastern Rand mining stocks.

Far West Rand

Table of Far West Rand mining stocks.

O.F.S.

Table of O.F.S. stocks.

TEAS

Table of tea stocks.

INDIA AND BANGLADESH

Table of India and Bangladesh stocks.

SRI LANKA

Table of Sri Lanka stocks.

MINES

Table of mining stocks.

Central Rand

Table of Central Rand mining stocks.

Eastern Rand

Table of Eastern Rand mining stocks.

Far West Rand

Table of Far West Rand mining stocks.

O.F.S.

Table of O.F.S. stocks.

TEAS

Table of tea stocks.

INDIA AND BANGLADESH

Table of India and Bangladesh stocks.

SRI LANKA

Table of Sri Lanka stocks.

MINES

Table of mining stocks.

Central Rand

Table of Central Rand mining stocks.

Eastern Rand

Table of Eastern Rand mining stocks.

Far West Rand

Table of Far West Rand mining stocks.

O.F.S.

Table of O.F.S. stocks.

NOTES: Unless otherwise indicated, prices and not dividends are in pence and denominated in £s. Dividends are in pence and denominated in pence.

REGIONAL MARKETS: The following is a selection of London quotations of shares previously listed only in regional markets.

OPTIONS: 3-month Call Rates. Includes a table of call option rates for various companies.



## CENTRAL BANK GOVERNORS MEET AS RIFT GROWS

# U.S. faces interest rate call

BY DAVID MARSH

ALARM in Europe and Japan at high and fluctuating U.S. interest rates is likely to be raised at today's meeting of central bank governors in Basle.

American central bankers are expected to face renewed plans to curb the dollar's volatility and explain whether the ballooning U.S. money supply can be controlled without disrupting the fragile international economic recovery.

The meeting is a regular monthly two-day session at the Bank for International Settlements (BIS).

It is unlikely to reach any agreement on renewing co-ordinated foreign exchange intervention or on action to bring down interest rates.

Central bankers' qualms are unlikely to have been lessened

by U.S. money supply figures on Friday. These showed that M1, the main measure, fell in the latest week, but that the Federal Reserve Board has tightened its monetary targets.

The news led to further weakening on New York credit markets late on Friday.

The tightening of the U.S. credit markets has created one of the deepest rifts over monetary policy between the U.S. and the rest of the industrialised world since the dollar devaluation of 1971.

One European central banker who will be at today's meeting said last week the divide was worse than during the currency crisis under President Carter in 1977-78.

His main quarrel was with the U.S. Administration, not the

Fed. "In 1977-78, we were not faced with his doctrinaire attitude. The Americans were making mistakes. But you could discuss matters. Now it's a deadlock."

Mr Paul Volcker, Fed chairman, will not be at the meeting. He will be represented by Mr Henry Wallich, a member of its governing board.

The Japanese delegation will be led by Mr Haruo Maekawa, Bank of Japan president who, unlike European governors, does not attend every BIS meeting.

Europe and Japan would like the U.S. to:

● LOWER its budget deficits to reduce upward pressure on interest rates. The Fed has appealed to the Administration to do this—to no avail;

● PERSUADE financial markets against over-reacting to the weekly money supply figures. The only way to do this, another European central banker said, is for the U.S. authorities to make clear they are interested only in the underlying trend.

● RE-START co-ordinated exchange market intervention. This has been urged repeatedly. The latest plea was made last week by Dr Fritz Luitwiler, president of the Swiss National Bank and of the BIS.

However, under present fluctuating interest rates, even the most pro-interventionist central bankers do not think this type of joint action would stand much chance in stabilising currencies.

Japan 'vulnerable' to pressure, Page 3

# Howe considers 'giveaway' shortlist

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE CHANCELLOR will this week start to make his choice for his Budget on March 9 from three broad option officials have put before him.

These options represent the "short-list" that remains from the five main possibilities which the Treasury advanced for "giving away" between £1bn and £2bn in tax reductions or other measures.

However, the Chancellor has yet to decide the full total into which the options must be fitted. With unchanged policies, the Treasury's estimate for public borrowing next year is believed to be about £8bn or a little less.

Yet the Government's medium-term strategy implies that borrowing should be about £9bn to £9.5bn, giving the Chancellor about £1bn to £1.5bn to keep within the strategy.

He has still to decide whether to accept the advice of those who believe borrowing could be allowed to remain close to £10.5bn—about the same as this year's in money terms but less in real terms and less as a percentage of output. This would allow him to give away about £2bn.

The five options were:

- Reduction in employers' National Insurance surcharge.
- Cut in income tax thresholds by more than inflation rate.
- No increase in excise duties to offset inflation.

THE CONSERVATIVE PARTY'S Monday Club has written to the Prime Minister warning of electoral defeat unless she can produce Budget concessions as "tangible evidence that the Government's economic policies are working."

The group yesterday called on the Prime Minister and Sir Geoffrey Howe, the Chancellor, to introduce a 2 per cent income tax cut in the March 9 Budget.

The group blamed the Government for the collapse of Laker Airways. "It's failure to privatise British Airways directly contributed to the unfair competition which ultimately put Laker out of business," it said. The Monday Club called for more privatisation of nationalised industries and warned against proposals for more public spending.

● Cut in rate of Value Added Tax.

● Cut in income tax basic rate.

Of these, a cut in VAT or the basic tax rate have been almost eliminated.

A basic rate cut would have been directly in line with Government policy. But it would contradict the 1 per cent increase of employees' National Insurance contributions, already announced and taking effect in April. Moreover, a cut in basic rate would stimulate import consumption along with home-produced goods, with little benefit to employment or prices. It would also be expensive, costing about £1.4bn in extra borrowing for a 2 per cent cut.

A VAT cut also appears to have been shelved despite having some influential Treasury support. The attraction would be to give prices a downward

push after the recent increase in the inflation rate to 12 per cent. A 2 per cent cut in VAT would reduce the Retail Prices Index by about 1 per cent at a cost to public borrowing of about £1.2bn.

Against this, a VAT reduction would also help importers while doing little to help domestic industry costs. The effect on unemployment would be relatively small. And it might embarrass the Chancellor who raised VAT to 15 per cent in 1979.

Of the three remaining options, a cut in the employers' National Insurance Surcharge from its present rate of 3½ per cent remains the front-runner. The two point cut, urged by the Confederation of British Industry, would cost about £1.5bn next financial year and £2bn in 1983-84.

Apart from pleasing the CBI,

the main attraction for the Chancellor is that it would help industry but not foreigners.

● Septics, including some Treasury ministers, argue that a cut in the NIS would be politically tactless at a time when company profits are expected to show large increases.

The two remaining options are to raise tax thresholds by more than the rate of inflation or to hold duties on petrol and alcohol at present levels.

Under the Treasury's assumptions, tax thresholds will rise in accordance with inflation at a cost of about £1.8bn in terms of the need for public borrowing. It is also assumed that duties on beer, wine, spirits and petrol will rise in line with inflation and reduce by about £1bn the need for borrowing.

It is generally assumed by MPs and officials that the Chancellor will raise tax thresholds by at least the rate of inflation, if only because he failed to do so last year.

The final option being seriously considered in the Treasury would be to hold excise duties, which would benefit inflation since a 12 per cent rise in duties increases the prices index by more than 1 per cent. It could be justified by the fact that duties rose last year by more than the inflation rate.

## TUC to fight privatised cleaning

By John Lloyd, Labour Editor

THE TUC is to mount a counter-attack against local authorities intending to privatise cleaning and other services.

One of its main weapons will be a confidential report prepared last October by officers of the independently controlled West Lindsey district council, in Lincolnshire. This claims that the savings made by privatising cleaning services in South-east—the most celebrated case of a council which has made this change—had been exaggerated by a factor of at least 10 and may amount to virtually nothing.

The West Lindsey report recommended the district council not to employ contractors for its cleaning services.

It said the widely-quoted savings of £492,920 in South-east from contract labour instead of direct labour was based on pre-1981 estimates. The true present saving was only £45,609. This figure would be reduced by a further £18,500 next year because of pension payments.

Moreover, if the council had increased its charges for refuse collection in line with increases brought in by the contractor, direct labour charges for refuse collection would show a saving over contract costs of over £700.

## Contract services

The West Lindsey report will feature in a pamphlet being prepared by the TUC for public sector unions. The pamphlet is aimed at providing local authority trade unionists with arguments to use against councillors who intend using contract services. It will urge them to build united fronts of opposition to such schemes where possible with other unions, trades councils and local Labour parties.

The pamphlet will argue:

- That savings from privatisation are often illusory and are usually only short-term;
- That if the contractors hired by the council go bankrupt, councils will be liable for high costs;
- That any council intending to privatise must display all costs, including redundancy payments and sale at a loss of cleaning equipment.

Southend, Wandsworth and Eastbourne have put out all or some of their cleaning services to private contract. Others—including some Labour-controlled councils—are considering following suit.

## THE LEX COLUMN Banks look to their capital



The London clearing banks have all raised money in the form of loan stock over the last year. So, while Barclays was able to step out in style with an old-fashioned fixed-rate sterling bond last week—carrying a 16 per cent coupon to boot—its desire for cash came as no particular surprise. Last June, for example, it raised \$100m (£53.79m) in the U.S.

Nor are these sums out of line. The Nat-West has raised \$275m since July, as well as a DM 100m (£22.92m) bond. Lloyds picked up \$100m in October and the Midland \$225m since March.

There is not much of a mystery as to why the clearers are hungry for funds. Total balance sheets have been rising fast. In the last decade the compound rate of growth has been about 20 per cent per annum. In 1981, analysts estimate that the typical expansion has been of the order of 30 per cent.

Among the factors behind this acceleration have been the depreciation of sterling last year and the bank's push into the domestic mortgage market. And profits are not expected to have kept up with this rate of growth, not least because business done on the margin tends to be less profitable. In addition, last year's retentions were hit on the head by the windfall profits tax.

So the ratios of capital to deposits are coming down—a trend on which all the analysts seem to be agreed although their specific figures vary. The ratio watched most closely by the Bank of England—the free capital ratio, which includes subordinated loan stock—is estimated by brokers James Capel to have fallen from 4.5 to 4 per cent in Barclays' case, even including the latest bond. Lloyds is more comfortable at around 4.7 per cent, although there seem to have been sharp falls of a full point at NatWest and the Midland, to about 3½ per cent.

But the Bank only allows subordinated loans to form a third of free capital. On that basis, the proportion of debt to equity is still fairly comfortable for Barclays, NatWest and Lloyds. By contrast, the Midland is probably getting rather close to the ceiling.

Accordingly, the Midland comes out very much worse on the second set of ratios, free equity as a proportion of deposits, which does not include loan stock. Capel estimates that the figure may have fallen from 3 per cent to roughly 2 per cent, while Lloyds

and Cruickshank put the proportion below 2 per cent.

Midland was proportionately hard hit by the windfall profits tax, while the consolidation of Crocker has also depressed the ratio. But the basic problem is that with stagnant profits in recent years, Midland simply has not made sufficient retentions to push up its reserves adequately.

A small detachment of cavalry can be glimpsed on the horizon, in the shape of an £83m convertible, which is set to be turned into equity in early 1983. Moreover, the Midland's conservative approach to leasing gives it room to switch some deferred tax into shareholders' funds without too much embarrassment, worth perhaps £50m. Nevertheless, the free equity ratio will still remain uncomfortably low. And given the Midland's high level of capital expenditure, it will be hard to trade its way to better ratios in the medium term.

So a right issue looks the obvious solution, and one that has been expected by the market for some time. Certainly in the past the breaching of the 2 per cent level usually has been the signal for a bank to issue equity. But if Barclays was inhibited from issuing shares last week by the dividend cost, how much more must be the Midland, whose shares offer a yield 60 per cent higher. Moreover, a one-for-four at the present lowly rating would produce only about £110m, which would probably not even be enough to raise the free equity ratio into the 2½ to 3½ per cent spread currently occupied by the other clearers.

\$500m on North Atlantic routes last year and, despite the Laker collapse and proposed increases in Apex fares, 1982 is unlikely to be much better.

The load factor on the North Atlantic (which comprises all flights from North America to Europe, the Middle East and North Africa) rose from 65.4 to 68.1 per cent last year. Given the stagnation in air fares, this was not fast enough to compensate for the growth in overheads. On the New York-London route, Laker's speciality, the load factor was almost certainly much worse. Laker itself filled only 40 per cent of its seats in the last fortnight of January.

The danger is that the gap left by Laker will be filled rapidly by other carriers. U.S. companies such as Capitol International are expanding their discount operations across the Atlantic and the British Government, which is entitled to three transatlantic flag-carriers under the Bermuda II agreement, will not want the supply of traffic to tilt in favour of the U.S. Yet a reduction in capacity seems the only way to restore the battered margins on North Atlantic routes.

TWA is the only major carrier to make a return out of the Atlantic. Last year, its pre-tax profits from that area totalled \$33m—thanks to an 11 per cent increase in revenue per passenger mile. But both Braniff and Pan Am are unable to cover their debt costs and remain on the stock market's critical list.

Even if demand improves later this year, as some industry analysts expect, capacity could rise to meet it. The going rate for a semi-depreciated DC-10/30 is \$18.75m, according to Avmark, the U.S. aviation consultant. Laker has five of these and about another 35 are believed to be on the market. A discount operator might well conclude that these aircraft could be successfully used to undercut IATA carriers on North Atlantic routes.

Pan Am, for example, paid \$44m for a new DC-10/30 in late 1980. After allowing for depreciation and interest costs, its break-even level would be much higher than that of an airline entering the market now.

The Laker debacle is another blow for the civilian aircraft manufacturers. McDonnell Douglas, which co-operated gamely in the Laker survival plans, announced on Friday that it was pulling out of a joint development project with Fokker. Of the U.S. companies only Boeing seems able to stand the pace.

## Rhineland company given to Bulgaria

By Leslie Collett in Berlin

A STRUGGLING West German engineering company has been given to Bulgaria in the first recorded case of a Communist rescue of a distressed Western enterprise.

For the past fortnight, the 450 employees of the Rheinische Maschinenfabrik and Giesserei Anton Roesper have worked for Mr Alexei Alexeyev, a Bulgarian managing director and formerly a deputy director of the Mashinostroy State Trading Company of Sofia.

The company, providing machine tools and foundry equipment, long-established in Viersen in the Rhineland, was losing money and suffering from lack of investment capital. The family owners were anxious to part with it. Last year it turned over DM 45m (£10.32m).

Herr Wilfried Seeger, an executive of the company, said a "trustworthy" West German middleman brought the Bulgarians and the owners together.

He admitted that it was somewhat "unusual" to give the factory away complete with its assets and liabilities, adding that the company had considerable "breakdown value."

The Bulgarians, he said, could provide considerable financial backing.

It was too early to say how much they would invest in their novel acquisition.

The five Bulgarian State companies making up Mashinostroy, which now owns the German factory, have 100,000 employees and an annual turnover of several billion dollars.

The works, which specialises in foundry equipment, has co-operation agreements with several companies in West Germany and Britain. Its business links with Bulgaria were not especially strong, some 20 per cent of its exports went to Comecon countries, mainly Russian and Poland, in recent times.

It is hoped that this Comecon business will pick up in the future, thanks to the Sofia connection. Herr Seeger could not say if there would be transfer of company technology to Bulgaria.

A contract transferring Anton Roesper to Bulgarian ownership was signed on December 18.

## Strike threat as Bolivia devalues

BY OUR FOREIGN STAFF

MINERS in the key Bolivian tin industry are due to start a 48-hour strike today in protest against emergency economic measures introduced at the weekend. These include a major devaluation and sharp increases in energy prices.

The move, which President Celso Torrello Villa said were necessary to prevent Bolivia falling "into a state of total bankruptcy," comprise:

- A devaluation pegging the Bolivian peso at 44 to the dollar compared with 26; increases of up to 43 per cent in the price of petrol and electricity; public spending restrictions; tax reform; pay rises of up to 130 per cent for civil servants; lower import tariffs on food and industrial raw material supplies,

and a food price and rents freeze.

Bolivia's total foreign debt is about \$3.6bn (£2bn). Its foreign exchange reserves are practically exhausted. In 1980, the latest year for which figures are available, gross national product grew by only 0.3 per cent and its production was the lowest for 15 years. Officials are expecting a decline in GNP for 1981.

Sr Jaime Humerez, Information Minister, said last night the Government hoped the measures would soon attract international financial aid.

Officials said Bolivia would continue negotiations with the International Monetary Fund for a \$240m (£129m) loan while also seeking credits elsewhere.

All banks have been closed until Wednesday to allow them to adjust to the action.

Military police were put on alert in case unions and peasant groups carried out their threats of a two-day general strike to oppose the measures.

On Friday night and early Saturday, the streets of the capital La Paz, normally bustling with vehicles and pedestrians, were virtually deserted.

Political party and trade union activity have been outlawed since the military seized power in July, 1980, although recent changes eased restrictions on the unions.

The armed forces' joint command said it would "back fully" Sr Torrello's measures.

## Laker rescue bid Continued from Page 1

for the new company which would bid for Laker.

Mr Hamilton said: "£85m on its own won't do it. They'll have to go an awful lot further and achieve a deal with the syndicates and the owners together."

He admitted that it was somewhat "unusual" to give the factory away complete with its assets and liabilities, adding that the company had considerable "breakdown value."

The Bulgarians, he said, could provide considerable financial backing.

It was too early to say how much they would invest in their novel acquisition.

The five Bulgarian State companies making up Mashinostroy, which now owns the German factory, have 100,000 employees and an annual turnover of several billion dollars.

The works, which specialises in foundry equipment, has co-operation agreements with several companies in West Germany and Britain. Its business links with Bulgaria were not especially strong, some 20 per cent of its exports went to Comecon countries, mainly Russian and Poland, in recent times.

It is hoped that this Comecon business will pick up in the future, thanks to the Sofia connection. Herr Seeger could not say if there would be transfer of company technology to Bulgaria.

A contract transferring Anton Roesper to Bulgarian ownership was signed on December 18.

and it would not work without him, said Mr Earl.

It was learned last night that the receivers would be appealing against the CAA's six-day notice of licence revocation. If the CAA believes the chances of a rescue of even a part of the business are sound, it can transfer the Laker licences to the new company.

Widespread sympathy for the plight of Laker was shown throughout the UK over the weekend. By Saturday morning more than £250,000 reportedly had been pledged by the public who have been inundating the airline with offers of help. Save

Laker funds have been set up around the country.

It is unclear whether there is any practical way of applying the funds or whether they will have to be returned.

The rescue operation of the thousands of Laker passengers stranded abroad continues this morning. By late yesterday it was estimated that 2,000-3,000 passengers had been flown home from both the U.S. and Western Europe by other airlines honouring Laker tickets. These included British Airways, British Caledonian, Pan American, Trans-World Airways and Air Florida.

Laker funds have been set up around the country.

It is unclear whether there is any practical way of applying the funds or whether they will have to be returned.

The rescue operation of the thousands of Laker passengers stranded abroad continues this morning. By late yesterday it was estimated that 2,000-3,000 passengers had been flown home from both the U.S. and Western Europe by other airlines honouring Laker tickets. These included British Airways, British Caledonian, Pan American, Trans-World Airways and Air Florida.

## Strike effects Continued from Page 1

whether the inquiry starts its work.

The Aslef executive is to decide today or tomorrow on action to follow tomorrow's and Thursday's strikes. Mr Ray Buckton, Aslef general secretary, warned yesterday that the strikes would continue until the union's case was answered.

Speaking on ITV's Weekend World, Mr Buckton said: "We are there to have success in our battle because the principle is so great to the whole of the trade union movement and to industrial relations."

He said Aslef would "carry on until we get justice, because there is no doubt that we are not the culprits in this dispute. It is the BR board."

He accepted that the dispute

might hasten a scaling-down of the railway network, but insisted that the Government's refusal to invest in the railway industry meant this would have happened in any case.

He stressed the level of support for Aslef from other TUC unions, though many militant train drivers who attended a mass meeting called by Aslef at the TUC's London headquarters over the weekend criticised the union leadership for failing to translate that support into practical action.

Drivers suggested that Aslef should press the Transport and General Workers' Union in particular to instruct its members in the road haulage industry to black any goods diverted to road transport.

might hasten a scaling-down of the railway network, but insisted that the Government's refusal to invest in the railway industry meant this would have happened in any case.

He stressed the level of support for Aslef from other TUC unions, though many militant train drivers who attended a mass meeting called by Aslef at the TUC's London headquarters over the weekend criticised the union leadership for failing to translate that support into practical action.

Drivers suggested that Aslef should press the Transport and General Workers' Union in particular to instruct its members in the road haulage industry to black any goods diverted to road transport.

## Weather

UK TODAY

DRY with some sun at first, cloud and periods of rain spreading from the west. Gales in north and west. England, Wales, N. Ireland, S. Scotland

Sunny periods, followed by snow, turning to rain. Gales. Max 7C (45 F).

Outlook: Unsettled, very windy.

WORLDWIDE

	Y'day	midday	Y'day	midday	
Algeria	F	57	Locarno	S	6
Algiers	F	57	London	S	6
Amman	F	15	L. Ang.	S	6
Athens	S	11	Munich	C	7
Bahrain	F	16	Madrid	C	6
Barcelona	F	15	Malaga	C	14
Beirut	F	16	Milan	C	15
Belfast	F	6	M'chtr	C	6
Bombay	F	37	Ms. Ct.	F	1
Buenos Aires	F	45	Prague	F	1
Burgin	C	6	Rabat	F	1
Cardiff	C	7	Rangoon	F	1
Cairo	F	45	Rio de J.	F	1
Canton	F	17	Saltzbg.	C	15
Cebu	F	17	Santiago	C	15
Colonia	F	10	St. Paul	C	11
Copenhagen	F	14	Strasbourg	C	11
Dublin	F	12	Tanger	F	18
Dusseldorf	F	12	Tokyo	S	27
Geneva	F	12	Zurich	S	27
Hankow	F	12			
Hong Kong	F	12			
Imbabu	F	7			
Jakarta	F	23			
London	F	15			
Lyons	F	12			
Manila	F	12			
Medan	F	12			
Osaka	F	12			
Paris	F	12			
Perth	F	12			
Rangoon	F	12			
Reykjavik	F	12			
Rome	F	12			
Saltzberg	F	12			
Santiago	F	12			
St. Paul	F	12			
Strasbourg	F	12			
Tanger	F	12			
Tokyo	F	12			
Zurich	F	12			

S—Sunny, Sm—Snow, S—Sun, S—Snow, † Moon Gmt. time.

# Who helped Texaco with their on-shore explorations for property?

Barratt management expertise is helping all kinds of businesses to grow. With a significant portfolio of offices and industrial parks throughout the country, Barratt is developing a totally new, flexible approach to property size and leasing arrangements—plus a unique package of schemes to help every type of leaseholder.

FOR DETAILS OF COMMERCIAL AND INDUSTRIAL PROPERTIES THROUGHOUT THE UK CONTACT PROPERTY INFORMATION DEPT. BARRATT DEVELOPMENTS PLC, WINDROSE HOUSE, PONTLAND RD., NEWCASTLE UPON TYNE NE3 3DR. TELEPHONE 0632-366001.

Registered at the Post Office. Printed by St. Clement's Press for and published by the Financial Times Ltd., Brecken House, Cannon Street, London, E.C4 6AF. V G H